

FINANCIAL TIMES



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inflation

Unequal marriages

The EU's free trade pacts

Good business

What is a stakeholder?

Management, Page 8



New rules, new rivals

Europe's stock exchanges

Survey, Separate Section



FRIDAY FEBRUARY 16 1996

to it is in the receipt to oil production The like the purpose of the purpose deal with Algeria

US oil company Arco shrugged off threats by Islamist militants and signed a \$1.5bn production sharing contract to rehabilitate the Rhourde El Baguel oilfield in Algeria. The deal is the latest in a string of contracts signed between Sonairach.
Algeria's state oil and gas company, and western oil groups. Extremists have warned oil and gas workers in Algeria to stop work or face death. The industry generates 90 per cent of the country's foreign exchange revenues. Page 12

Bundesbank warns on Maastricht: Germany must make greater efforts to cut its public sector deficit to meet the Maastricht treaty criteria by 1997, the Bundesbank warns today. Page 2; Lex.

Dasa forecasts deeper losses: Daimler-Benz Aerospace said it expected a loss for 1995 of DM4.3bn (\$2.9bn) and revealed that negotiations to merge its MTU engine-making subsidiary with the BMW/Rolls-Royce joint venture had collapsed.

Plosnia war crimes move: The US will back the prosecution for war crimes of Bosnian Moslems as well as Serbs and Croats, but does not expect Serhian president Slobodan Milosevic to be indicted, Richard Holbrooke, Washington's envoy to the Balkans, said. Page 2

Italy expects early poli date: Italian president Oscar Luigi Scalfaro is expected to announce the dissolution of the country's 11th post-war legislature and fix a date for an early general election.

Turkish coelition nearer: An end to Turkey's two-month political deadlock appeared closer after the Islamist Refah party and the conservative Motherland party announced progress in talks on forming a government. Page 2

QPA close to deal: Ireland-based aircraft leasing company GPA is close to a deal with one of its creditors which will salvage a \$2.7bn refinancing and head off a forced liquidation. Page 13

US factory orders rebound: US factory orders

rebounded in December, suggesting the economy may not have been as weak as feared late last year. the Commerce Department said. Page 5

Philippines to let boat people stay: The Philippines said it would grant residence to Viet-namese refugees who refused voluntarily to return to their homeland under the United Nation's

Philips profits up 18.9%: Rising demand for semiconductors enabled Dutch electronics group Phillips to produce annual net profits 18.9 per cent ahead at Fl 2.52bn (\$1.5bn). Page 13

intensified iRA campaign feared: Fears of a full resumption of the Irish Republican Army terror campaign in the UK grew as police made safe a device in London. Page 7

India seeks to pre-empt nuclear treaty: India proposed an international convention that would bar countries from using or threatening to use nuclear weapons, in a move seen as a bid to pre-empt the signing of a comprehensive test-ban treaty. Page 4

Granada stakes claim on Yorkshire TV: Granada, the UK leisure, hotel and television group indicated its interest in Yorkshire-Tyne Tees Television when it spent more than £50m (\$75m) to take its stake in the company to just under 25 per cent.

GKN faces rival: GKN faces a potential challenge to its world-leading role as producer of constant velocity joints used in front-wheel-drive cars. Rival technology is being developed by a UK engineering consultancy group. Page 7

Europe's birds given safer passage Migrating birds returning to Europe won a reprieve from being guinned down when the European Par-liament fixed January 31 as the date for the closing of the shooting season. The move was fiercely opposed by southern Europeans. Page 12



A STOCK MARKET MOICES

FT-IT Recruitment

Today's FT features our weekly section advertising senior jobs in the world of Information technology. See section IV

GOLD

ent every Friday. Also in the World Wide Web at FT.com

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he said.

The move marks a further growth industries".

record as the world's most profitable truckmaker, reporting a 31 per cent increase in profits after financial items in 1995 to SKr4.85bn from SKr3.68bn. Sales Mr Claes Dahlback, Investor's jumped to SKr34.8bn from CONTENTS

SKr26.6bn and Scania's operating margin rose to 15.4 per cent. Profits slipped slightly in the

fourth quarter to SKr1.3bn from SKr1.4bn, as demand growth lowered or flattened in Scania's main markets in Europe and South America. But Scania said the profits fall was caused by increased costs linked to the new truck launch and said the operating margin in the fourth quarter

the Swedish public in March, with pricing due to be announced in the first week of April. A listing in New York and Stockholm will follow.

Investor itself announced profits in 1995 of SKr4.7bn, up from SKr3bn in 1994. Yesterday its shares fell SKr3.50 to close at SKr240.50. It proposed an ordinary dividend of SKr9.00 per share, and a special cash dividend to be issued in conjunction with the Scania warrants of SKr20.00 a share.

Keeping up momentum, Page 14

Arco signs \$1.5bn Private car dealers win cross-border sales ruling The Luxembourg court's decicompetitive disadvantage. Italy was the cheapest country.

By Emma Tucker in Brussels and John Griffiths in London

Independent car dealers yesterday fought off a legal chal-lenge to their right to buy vehicles in the cheapest European Union markets for re-sale in their own countries. The European Court of Justice

ruled that non-franchised dealers, operating outside manufacturers' distribution networks, could sell new cars wherever they

The case had been brought by

dealers in France holding fran-chises for makes including Nis-san, Ford, Peugeot, Citroën, Honda and Renault.

The court found that EU legislation on car distribution, which exempts some car sales from competition rules, did not extend to prohibiting independent dealers from buying cars outside the official distribution networks. There is no appeal against the

"This is a straightforward single market issue," an EU official said. sion is likely to anger official dealers in countries such as France, which say their business is being undermined by independents buying cars cheaply in neighbouring countries for resale back at home.

The ruling coincided with the release of European Commission figures confirming that countries with the weakest currencies had the best bargains for cars, while those with strong currency policies had the most expensive mod-

with the lowest prices for 30 out of 77 cars surveyed, followed by Portugal with 12 models and Spain and the UK with 10. Austria, Germany and France were the most expensive countries for 60 of the models in the sur-

The figures, together with the ruling, are likely to fuel pleas for compensation from car dealers in strong currency countries which say such price differentials arising mainly out of currency fluctuations - have put them at a

"As long as there is no monetary and tax harmonisation, these price differentials will tend to exist and people will tend to exploit them," said Mr James Rosenstein of Acea, the European car manufacturers association.

The Commission figures nevertheless showed that in spite of continued wide differences there was an overall narrowing of price differentials across the EU. reflecting a recovery in most of the weaker currencies Price differentials were nar-

European models. They were slimmest among medium sized cars - such as Fiat Bravos, Ford Escorts and Volkswagen Golfs where demand is particularly

strong.
The existence of such price differentials has led to an increase in the number of consumers prepared to shop around across borders for cheaper cars. Although this is legal within the single market, car manufacturers sometimes erect obstacles to try to protect their home markets.

Government 'misled' UK MPs over arms to Iraq

By Robert Peston, Political Editor, in London

A damning indictment of the British government machine and individual ministers over the policy on arms sales to Iraq in the 1980s was made by Lord Justice Scott yesterday.

The long-awaited 1,800-page report contained numerous exam-ples of government mistakes and the misleading of parliament, but it cleared ministers of "duplicitous intention" in shaping guidelines or of a conspiracy to deprive defendants in the Matrix The government's publicity Churchill arms to fraq case of a machine went into overdrive in fair trial.

The report also concluded that no British arms reached iraq or Iran during the war between the two countries in the 1980s.

After considering the report's findings over the past eight days, Mr John Major, prime minister decided against seeking the resig-nations of the two senior ministers most criticised. Mr William Waldegrave, Treasury chief secretary and Sir Nicholas Lyell, attorney-general.

Mr Major decided to retain their services "without doubt and without hesitation", said a Downing Street official. However, the opposition Labour party and the Liberal Democrats will in the coming days mount a campaign to have them removed.

Sir Richard Scott's report says the government "designedly" misled parliament and the public that "a stricter policy towards non-lethal defence exports and

dual-use exports to Iraq was being applied than was in fact the case".

Sir Richard also mounts a sustained attack on the culture of secrecy in Whitehall and the government, saying the "government attitude to disclosure was throughout consistently grudg-

view of the attorney-general. which persuaded him to withhold documents from the trial of Matrix Churchill executives in 1992, was "unsound".

The report also says the legal

an effort to prove ministers had been exonerated with a barrage of press releases and ministerial In the first round of what is

likely be a lengthy battle between the parties, Mr Ian Lang, trade and industry secretary, made a vitriolic attack on Mr Robin Cook, the shadow foreign secretary, accusing him of defaming Tory ministers. Mr Cook should "seek to make personal statement and apolo-

gise to the House or resign", Mr Lang said. After spending three hours studying the report in a guarded

government office, Mr Cook said the report "weighs the standard of integrity in our government

Continued on Page 12 'Concealing of policy reprehensible', Page 7



observing an opposition boycott or frightened by violence that killed at least 6 people, witnesses and officials said 🛮 Digest, Page 4 👚 People Rules

Yeltsin unveils bid to hold presidency

By Chrystia Freeland in Eksterinburg and Matthew Kaminski in

The race for the Russian presidency began in earnest yesterday as the leading candidates, President Boris Yeltsin and Mr Gennady Zyuganov, the Communist leader, announced rival bids

for the Kremlin. Speaking in his home town of Ekaterinburg, in Russia's indus-trial heartland, Mr Yeltsin staked his claim to the middle ground, saying he was the only figure who could protect his country from radical market reformers and Communist reactionaries.

"Russia is again at a crossroads. The extreme right is for a continuation of reform no matter what the cost. The extreme left is for the destruction of everything Philip Stephens, Page 10 | that has been accomplished, Editorial Comment, Page 11 | under the banner of socialist

Leader and Communist rival start race for Kremlin

revenge," Mr Yeltsin said. But his efforts to present him-self as the only safe harbour in a

sea of political extremes was marred by embarrassing diversions from his prepared text. The president's most expensive

digression was an apparently impromptu promise to pay Russia's Rb13,000bn (\$2.8bn) mountain of wage arrears within the next month and, after that, to pay all wages throughout the country on time.

The Russian leader said he had found "money, physical money" to clear the wage debt and sought to underscore the sincerity of his pledge by telling his audience of nearly 1,500: "I have tied a noose

around my own neck. I have nowhere to turn." Other drastic announcements included a vow to end the war in Chechnya within months, and an off-the-cuff attack on Turkey. "The Turks have always threat-

the Chechens," Mr Yeltsin said. By contrast, Mr Zyuganov delivered a bland address at the Communist conference in Moscow which confirmed him as the candidate of a united coalition of leftwing parties. Mr Vitaly Mikhailov, minister

for atomic energy, who accompanied Mr Yeltsin, provided his own touch of drama when he said

Continued on Page 12 ened us, now they are helping Yeltsin touches on surreal, Page 3

Wallenberg to float half of Scania trucks for SKr30bn

By Hugh Carnegy in Stockholm Sweden's Wallenberg industrial

empire yesterday announced it would float 50 per cent of Scania, one of the world's leading truckmakers, next month in New York and Stockholm, at an expected value of about SKr30bn (\$4.31bn). The initial public offering (IPO), managed by Morgan Stanley, Enskilda and SBC Warburg, is believed to be the biggest of its

In addition to the IPO, Investor, the main Wallenberg invest-ment vehicle which wholly owns Scania, is to offer its shareholders a further 20 per cent stake in the truckmaker in the form of warrants, which give the right to purchase Scania stock at the IPO

stage in efforts by the Wallenberg sphere to maximise the value of its extensive blue-chip holdings and concentrate its resources on growth-orientated investments to balance its focus on cyclical industries.

chief executive, said an upturn in cyclical shares had convinced him the time was right to launch the Scania issue, despite a recent fall in demand in world truck markets. Investor first said it would float Scania a year ago but spurned the chance to cash in on market boom in mid-year

ing out a new range of trucks.

Mr Dahlbāck insisted the offering would be a success. "There is a lot of money in the institutions which are interested in this type of offering, especially in the US,"

because the company was bring-

Mr Dahlbäck said the proceeds would be used to reduce Investor's net borrowings, which stood at SKr5.3bn at the end of 1995, up from SKr3.6bn at the end of 1994. They would also be used to make "new, but limited, investments in

Intl. Companies ___14-16,18

Scania yesterday underlined its

was 15.6 per cent.

The IPO will be made to Swedish and foreign institutions and

Hemingway Properties PLC £20 million mezzanine loan facility to acquire Central London property portfolio for £64.4 million Bankers Trust Company Electra Fleming Limited Provided by Bankers Trust Company Electra Fleming Private Equity Partners Property Mezzanine Partners LP



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Milosevic may be allowed to escape charges

By Bruce Clark in London

The US will back the forthcoming prosecution for war crimes of Bosnian Mos-lems as well as Serbs and Croats, but does not expect Serbian President Slobodan Milosevic to be indicted, according to Washington's envoy to the Balkans. Mr Richard Holbrooke, the

architect of the Dayton peace agreement, yesterday threw Washington's full weight behind a pledge by Judge Rich-ard Goldstone, the United Nations war crimes prosecutor. that all parties to the Bosnian war would be held to account.

Interviewed in London, Mr Holbrooke insisted that the military part of the Dayton accord was going better than expected, despite the strains that emerged this week because of Serb charges that the UN war crimes tribunal

He acknowledged that non-military provisions of the accord, calling for Bosnia's reconstruction, were going much too slowly - but excused Mr Carl Bildt, the international mediator, of any blame, Mr

Bildt will co-chair this week-end's Balkan summit in Rome aimed at putting the peace process back on track.

Mr Holbrooke insisted that the US administration's strong commitment to Bosnia's Mosprevent Washington from backing the prosecution of Moslems suspected of atroci-

"Judge Goldstone is a man of towering integrity," he said. "We in the US are totally sup-portive of his efforts. We are certain that he is impartial and he will be indicting people ... of all three ethnic groups." So far 45 Serbs and seven Croats have been

Asked if the prosecution of Moslems would strain US-Bosnian relations. Mr Holbrooke said; "Our support for the war crimes tribunal is non-negotiable. Let the chips fall where they may." He made plain, however, that he did not expect Judge Goldstone's axe to swing as far as the presidential palace in Belgrade.

"It is my clear understanding that Milosevic is not in the sights of the war crimes tribu-



Serbs freed yesterday by the Bosnian government pass through a checkpoint of Nato-led forces near the central town of Doboj

nal." he said Mr Holbrooke said the slow-

ness of civilian reconstruction in Bosnia was not the fault of Mr Bildt - who has been criticised strongly by unnamed US officials - but reflected his vague mandate and inadequate

The US envoy used his farewell trip to London to reaffirm ties between London and Washington after a sharp exchange between the two cap-

itals over Europe's alleged ineffectiveness in Greek Turkish

Mr Holbrooke said his talks in London had confirmed his belief in the "historic fact that when Britain and the US stand together, we move the world". ments by the State Department which appeared to back the idea of legal arbitration for Greek-Turkish disputes. Greece

tion while Turkey wants bilateral talks. Mr Holbrooke said of the

arbitration proposal: "It wasn't our idea, we're not pushing it, we're just saying that if the parties want it, it's acceptable to us." He said a long conversation on Cyprus with Mr Malcolm Rifkind, UK foreign secretary, had shown up some "tactical differences" but firm agreement on two points: a

year was desirable, but was not practicable as long as the Turkish government crisis con-

Mr Theodoros Pangalos. Greek foreign minister, said yesterday he hoped Mr Rifkind's support for direct Athens-Ankara talks did not imply pro-Turkish bias.
"I cannot imagine he is a

fanatical enemy of Hellenism or a fanatical supporter of Tur-

Ex-envoy for EU in Russia at centre of funds probe

By Lionel Barber in Brussels

Mr Michael Emerson, until recently the European Union's ambassador in Moscow, is under investigation for possible misuse of EU financial aid to the former Soviet Union, the Commission said this week.

The accusations are linked to the Tacis programme, the EU's chief means of funnelling money and technical assistance to Russia, Ukraine and former Soviet republics.

However, a spokesman declined to comment on the nature of any possible charges. Mr Emerson left his post in Moscow several weeks ago he led EU efforts to help Russia in its chaotic transition to a market economy. Commission officials said yesterday that Mr Emerson's transfer to Brussels had nothing to do with the investigation.

Mr Emerson, 55, is one of the Commission's most experienced diplomats. Born in France, educated at Oxford and Harvard, he served as adviser to Mr Roy Jenkins as Commission president in 1977-78, and as a senior macro-economist in Brussels in the 1980s, before moving to Moscow in 1991. He has just taken up a job as chief policy planner.

colleagues Brussels expressed surprise that Mr Emerson should be the target of an inquiry by the Commission's anti-fraud taskforce. But they noted that the problems with the Tacis aid programme had long been known, particularly the difficulty in establishing whether EU aid had been handed out to buccaneering Russian capitalists or organised criminal gangs.

Between 1991 and 1994, the Tacis programme committed Ecul,756.84m £628m (\$967m) to the former Soviet republics. But a good deal of the money was held up because of delays in signing contracts.

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Italians headed for April 28 election

By Robert Graham in Rome

President Oscar Luigi Scalfaro is expected to announce the dissolution of Italy's 11th postwar legislature by the weekend. He is also due to fix a date for an early general election, the most likely being April 28. This would be the third such poll in four years, underlin-ing the inability of Italy's numerous political parties to provide a stable parliamentary majority. The head of state has made a point of

moving cautiously since Mr Antonio Maccanico, premier-designate, told him on Wednesday he was unable to form a government with broad cross-party support committed to carry out important constitutional reforms.

By yesterday, the main political parties of the 26 represented in the present parliament had all thrown their weight

behind a quick election.

Mr Silvio Berlusconi, leader of the right-wing alliance, toyed briefly on Wednesday with the idea of pressing for a constituent assembly to avoid tions. But when he saw both the opposing centre-left parties and his main ally, Mr Gianfranco Fini, leader of the rightist National Alliance (AN), fully in favour of going to the polls, he quickly changed tune.

This leaves President Scalfaro with little option but to overrule his long-standing and publicly stated reluctance to allow Italians to go to the poils so soon after the March 1994 elec-

tions. Commentators said the sole area of initiative left to the president concerned the poll date and the caretaker government's mandate.

Mr Scalfaro would like to ask Mr Lamberto Dini, the outgoing premier, to stay in office until June. This would enable Mr Dini to supervise the remaining months of the Italian presidency of the EU and put in place at least the framework for the 1997 bud-get. Mr Dini resigned on January 12 but the outgoing prime minister's res-ignation is never formally accepted until the new premier has proved he can form a government.

Mr Scalfaro could thus announce in the next 48 hours he has not accepted Mr Dini's resignation. This formula

would enable Mr Dini to govern with full powers - make nominations, take economic decisions - throughout the electoral period. Arguments for possessing such powers are strong: the decision-making process of government risks being paralysed not just until elections are over but for two months

However, Mr Dini is seen by the right as being partisan towards the centre-left, his backers for the past year. This hostility in the present cli-mate allows Mr Dini little room for manoeuvre, whatever his mandate. The AN may yet object to Mr Dini being retained as prime minister at all. All

Italian state broadcaster seeks to keep audience share and enter new field

Rai to bid for pay TV football rights

The Italian state broadcasting organisation, Rai, is to try to bolster its audience share by bidding for rights to transmit football matches on pay TV, even though it has yet to enter this field.

Rai's decision is part of a battle both to retain its 55 per cent audience share and for control of the fast developing new area of pay TV, which has some 800,000 subscribers. The decision is linked to bids

for a total of 12 radio and television contracts covering football transmissions over the next three years and worth at least L850bn (\$540m). In order to be able to bid for

pay TV and pay-per-view

ment approval, endorsed parliament. With bids due to close at

midnight yesterday urgent moves were afoot to postpone the deadline until the end of the month, when they were originally due to be opened by representatives of the 38 clubs in the Italian football league's first and second divisions.

The senate appeared to favour the initiative; but several deputies are concerned that Rai cannot easily enter pay TV when it is funded by licence fees and advertising. The Rai management is understood to have suggested the licence fee be cut to permit it to participate in this new sec-

ment is in upheaval following the sacking of Mr Raffaele Minicucci, the chief executive, by Ms Letizia Moratti, the chairman. The latter's action has been challenged by the board of iri, the state holding company and main Rai

shareholder. The outcome of the bids for the next three years' rights for some of Europe's best football concerns not only Rai. It will determine whether Mr Vittorio Cecchi Gori, the film producer and owner of Fiorentino football club, can establish himself as a third force in Italian television.

small stations. Videomusic (specialising in youth pro-

general channel). Through offering extensive

sports coverage, he hopes to raise his audience from under 5 per cent to around 15 per cent. But he also needs cash to do this, and has been looking around for a foreign backer. He has sounded out Mr Rupert Murdoch's BSkyB and News Corporation, which have voiced an interest - though it is still not clear whether this would be independent of any

Italian partner. The original auction was due to take place last autumn but Mr Cecchi Gori managed to get postponed because he claimed he had been excluded. Then Rai was reported to have offered L471bn for three sea-

pionship transmitted via its existing terrestrial links. Telepiu, the international consortium controlled by the German Kirch and South African Rupert groups and in which Mr Silvio Berlusconi's Fininvest has 10 per cent, offered L165bn for the encrypted rights. Tele-piu also offered L210bn for pay per view.

Since then Fininvest, whose chairman, Mr Berlusconi, owns champions AC Milan, has entered the fray to compete against Rai for the traditional league and championship coverage; and press reports sug-gest all last autumn's offers have been raised. The division of these spoils promises to be

Furkish Islamists near to coalition

An end to Turkey's two-month political deadlock appeared closer yesterday, after leaders of the Islamist Refah party and the conservative Motherland party announced progress in talks on forming a coalition government.

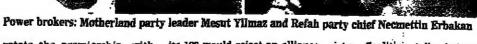
Mr Mesut Yilmaz, Motherland party leader, speaking after a two-hour meeting with Refah's leader, Mr Necmettin Erbakan, said: "We have almost agreed, but we have decided to meet again." Mr Erbakan said: "An agree-

ment will be reached to form a coalition government." But he said more talks were needed to agree on a common government policy. He echoed widespread exas-

peration at the slow progress in coalition talks following December's general elections, in which Refah won 158 seats. becoming the largest party in the 550-member parliament. "For months the government has not been working, the business world is becalmed," Mr Erbakan said. "A government should be formed as soon as who have been talking alone behind closed doors, are to brief their parties today and resume talks tomorrow.

Spokesmen for both parties have given no details of the talks but there have been reports in the Turkish media that the two parties would





rotate the premiership, with Mr Yilmaz serving as prime minister first.

For both parties, there is the risk of defections if they form a coalition, with Motherland probably more vulnerable to desertions by MPs opposed to a compromise. Commentators the centre-right True Path estimate that up to 40 MPs of

its 133 would reject an alliance with Refah, possibly denying the coalition a majority in parliament.

But most Motherland MPs appear jubilant at the prospect of taking power and humiliating Mrs Tansu Ciller, leader of party and caretaker prime min-

ister. Coalition talks between Motherland and True Path

broke down last week. Mr Bülent Akarcali, a Motherland MP, said: "Mrs Ciller will be totally finished I advise her to get the necessary residence visas for the US."

The business community yesterday appeared sanguine

Turkey has been working on a \$2m pipeline project to carry Russian gas to Israel, the Turkish state pipeline com-pany, Botas, said yesterday, Reuter reports from Ankara. Turkey wants to extend one

of the existing Russian natural gas pipelines in Georgia or in Armenia to Israel via Turkey and the international waters of the Mediterranean.

Botas said the project had already been submitted to Israel. The 1,600km pipeline, with an annual capacity of 16bn cubic meters, will be built by a consortium of Transcanada (Canada), Del Men (Israel), Gazprom (Russia) and Botas.

about Refah entering government, though continuing to express the hope that the Motherland and True Path leaders could bury the bitter personal rivalries on which their coalition talks foundered. One businesswoman said: As long as the capitalist system is not changed, nothing changes

for me. I really [doubt] that Refah will affect the secular But Ms Radhika Ajmera, director of a London-based

fund manager, Abtrust, said: "The problem is that there is going to be another weak coalition government and the critical reforms on the budget and inflation could be delayed even

EUROPEAN NEWS DIGEST

France to curb health spending

The French government, struggling to restrain the country's health spending and reduce the public deficit, said yesterday it would set a 2.1 per cent ceiling on this year's increase in spending and prescriptions by doctors, following the latter's failure on Wednesday to agree an alternative figure with the national health insurance office.

The prime minister, Mr Alain Juppe, had already threatened to try to keep doctors' spending to this year's estimated 2.1 per cent inflation rate when he launched his welfare reforms last year. He has promised to reinforce sanctions against doctors who breach the ceiling, but has not yet fixed these.

Last year, the doctors flouted a 3.3 per cent guideline to increase their spending and prescriptions by 5 per cent, and their fees, far from being frozen - as had been threatened by the government - rose by 4.4 per cent. In the negotiations that collapsed this week, the largest doctors union refused any 1996 limit lower than 3 per cent.

Normandy plant contaminated

Serious radioactive contamination has been found at a nuclear reprocessing plant in Normandy in northern France, according to an independent report published yesterday. The study, commissioned by the environmental group Greenpeace, reports in particular high levels of radioactive elements including Iodine 129 in the soil, water and air at the Hague site on the northern French coast, north-west of Cherbourg. Investigations by CRII-RAD, an independent research laboratory, "reveal serious radioactive contamination of the environment and the industrial site", it said.

There was no immediate reaction to the report from authorities at the site, the world's biggest nuclear reprocessing plant, with a capacity to treat 1,000 tonnes of waste per year. The plant, in a peninsula on the Normandy coast, has been in operation for 25 years and receives waste from as far away as Japan for treatment.

Lithuanians endorse PM

Lithuania's parliament yesterday endorsed Mr Mindaugas Stankevicius, a reformist former communist, as prime minister, following the ousting of Mr Adolfas Slezevicius last week over a banking crisis. The chamber, dominated by the ruling Lithuanian Democratic Labour party, also confirmed a new central bank chairman, Mr Reinoldijus Sarkinas,

previously the finance minister.

The two leaders, both former technocrats, must deal with the economic fallout from the closure of the two largest commercial banks in late December. "My priorities are reviving the economy, continuing reforms and addressing social questions," Mr Stankevicius said.

President Algirdas Brazauskas chose the 68-year-old politician to replace Mr Slezevicius, who withdrew the equivalent of \$30,000 from one of the banks two days before closing it. Mr Brazauskas, the Communist party leader who helped steer the Baltic country to independence yesterday announced that Lithuania expected to begin talks on full membership in the European Union in 1997 or Matthew Kaminski, Mi

MPs claim sect harassment

Turkish MPs have issued a report claiming that the minority Alevi Moslem sect is being harassed by both government security forces and separatist Kurdish guerrillas. MPs from the centre-left Democratic Left party and the People's Republican party say Alevi villogers in the remote eastern province of Sivas are being persecuted by troops from the elite Ozel Tim (special team) anti-guerrilla force. It also says that the Kurdistan Workers party (PKK), who usually operate in

south-eastern Turkey, force Alevi villagers to feed guerrillas. The report estimates that 70 villages in Sivas have been evacuated. It says: "We heard that some security officials are telling citizens to leave their villages. But mostly they are leaving lout of fear of] arrest and the terrorist threat." The MPs believe that forces are targeting Alevi villages because the PKK seems to be directing its attacks against orthodox Sunni communities, in an attempt to widen the divide between

Russia cuts reserve needs

The Russian central bank said yesterday that it was preparing a new regulation to cut commercial banks' reserve requirements and to increase penalties for underpaid reserves. The central bank intends to cut the number of accounts which are covered by compulsory reserves, and to allow banks to cut the amount of monthly reserves.

The regulation will become valid in the first half of 1996. As of May 1, the central bank will increase fines for unpaid reserves to an amount equal to twice the level of the refinancing rate - currently 120 per cent annual - on the unpaid amount. At present the maximum fine for non-payment of reserves is only a derisory Rbs100,000 (\$21).

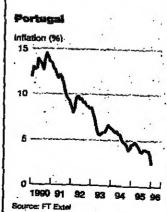
The central bank introduced compulsory reserves last year to make the banking system more stable. They are currently at 10. 15 and 20 per cent for various rouble accounts and 1.5 per cent for hard currency deposits.

Serbs take over TV station

The Serbian government took over the country's first independent television station yesterday, annulling its privatisation and further tightening control of information. Police entered Studio B to switch off its broadcast antenna, interrupting an address to viewers by Mr Milorad Roganovic. who was ousted later from his job as Studio B TV chief editor. He said: "Only stupid authorities like these can deprivatise something that existed successfully for six years as a private company." The government launched a similar takeover in 1994, when journalists from the independent daily newspaper Borba were forced out of the company. AP. Belgrade

ECONOMIC WATCH

Portugal's inflation falls to 2.5%

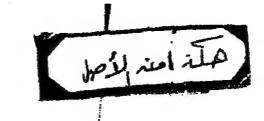


Portugal's year-on-year inflation fell to 2.5 per cent in January from 3.4 per cent in December, the National Statistics Institute said yesterday. Analysts said the reduction strengthened the prospect of average annual inflation falling within the government target of 3.0 to 3.5 per cent in 1996, from 4.1 per cent at the end of 1995. The average annual rate fell to 4.0 per cent in January. A 0.3 percentage point increase in monthly inflation in January, after a 0.2 point fall in December, was attributed to seasonal factors, including

the effects of flooding on some fresh food prices, and is unlikely to affect the underlying downward trend, analysts Reductions in value added tax included in the 1996 budget proposals, which are expected to be approved this month, will

help offset the impact of increases in some administered prices, including transport and telecommunications, and tax Finland's annual inflation rate edged up to 0.5 per cent in January from 0.3 per cent in December but was down from 1.9

per cent in January 1995. France's current account showed a seasonally adjusted surplus of FFr11.47bn (\$2.26bn) in November, up from a surplus of FFr2.34bn in October.



NEWS: EUROPE

Zyuganov fails to excite

With sparse applause and little pomp, just 208 greying dele-gates from the reborn Russian Communist party yesterday confirmed Mr Gennady Zyuganov as their candidate to win back power in June's presiden-

Outside the small, jammed hall in central Moscow, a few party faithful hawked books on Stalin and the western conspiracy to weaken Russia. Inside, the Communist mini-convention revealed a party embit-tered by history and unreconciled even to the political rules by which it intends to play as older delegates blended Communist economic rhetoric, messianic appeals and straight

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The mood was surprisingly subdued. "They've killed the Russian soul," said a retired army general who asked for a moment of silence to mark the seventh anniversary of the Soviet military's withdrawal from Afghanistan. "And who is to blame? All the people who sit on the benches of power." The "Great Patriotic War", used by generations of Moscow

leaders to legitimise their hold

over an expanded Soviet Union

and central Europe after 1945, was frequently evoked. New evils were warmly criticised too - corruption, Nato, the war in Chechnya, and the southern Moslem threat. Mr Yeltsin came in for the harshest rebukes - one delegate warned that President Boris Yeltsin would use a \$9bn Inter-national Monetary Fund loan to buy votes.

Delegates denounced the October 1993 coup and ensuing constitution - casting doubt on the legitimacy of the office Mr Zyuganov wants to gain. A younger party leader from

Matthew Kaminski on the subdued mood of Russia's Communists

Krasnoyarsk expressed the fear among many delegates that others like Mr Vladimir Zhirinovsky, the nationalist, might profit from popular discontent with the current situation and capture protest votes.

Mr Zyuganov was opaque. He played to neither the western nor the hardline Russian audience. His acceptance address, delivered in the heavy prose reminiscent of Brezhnevera party congresses, commit-ted the Communists to do little in power except support a "mixed economy", improved social security and higher investment in industry.

After the address and a pro forma vote on the nomination, applause lasted barely 10 secands and no one stood. The delegates emphasised the fight



Gennady Zyuganov at the Communist party conference

Polish referendum likely to generate many more questions than it answers

Parties in disarray over privatisation

Wersaw and Anthony

Poland's privatisation programme returns to the centre of the political arena this weekend when Poles vote in a referendum on privatisation. The referendum, called by the Senate at the request of the Solidarity trade union and the rightwing opposition, follows the reconfirmation of Mr Wieslaw Kaczmarek as privatisation minister in the new government headed by Mr Włodzimierz Cimoszewicz and the speeding up of the pace of privatisation in recent months. Solidarity openly refers to the referendum as the first step in a campaign to weaken the leftwing coalition government and force early elections. but it and other opponents of the government's privatisation programme face an uphill

The referendum is unlikely to do more than increase already widespread confusion over the merits of privatisation, and widespread incomprehension and apathy has prompted doubts about whether the referendum will achieve the 50 per cent turnout needed to make Poland's first free national referendum

legally binding.

Part of the problem is the vagueness of the questions. The main one asks whether people are in favour of "uwlaszczenie", which translates as a mixture of empowerment and return of property. Those vot-ing "yes" to this question will essentially be backing Solidarity's demand for remaining state assets to be given to in equal shares to all adult Poles.

Alliance (SLD) government has added other questions which would help salvage existing Solidarity argues that the

The ruling Left Democratic

sale of shares to strategic investors, public share offers and employee buyouts is now mainly helping the former REFERENDUM QUESTIONS

 Are you in favour of the general enfranchisement of the population?

2. Do you support the fulfilment of treasury commitments to pensioners and state employees from privatised state assets?

3. Do you support the use of privatised state : assets to capitalise pension funds?

4. Do you think the value of National Investment Fund coupons should be increased by the addition of further companies to the mass privatisation programme?

Do you think the enfranchisement programme should include privatisation coupons?

communist nomenklatura take over the economy.

The World Bank and EBRDbacked Mass Privatisation Pro-gramme (MPP), which was originally prepared by Solidarity-backed governments in 1991, has come in for intense criticism as a vehicle for handing assets over to foreign owners.

The Catholic Church has joined critics of the MPP, which involves the distribution of 512 state sector companies to 15 National Investment Funds (NIF) managed by local and foreign managers, including Kleinwort Benson, BZW and Creditanstalt of Austria. Shares in the NIFs are on sale to all adult Poles for a nominal 20 zlotys (\$7.85); 6m of the 28m entitled to buy have done so since November, the rest have eight months to decide

A hig question mark hangs over the value of the assets still publicly owned. The government's main concern is that the value of assets still in state hands - between 75bn and 130bn złotys – would not cover Solidarity's suggested use for them or the wider expectations generated by Solidarity's campaign. Solidarity argues that

whether to participate.

state assets, including land and houses, are worth 10 times more than the government The Freedom Union, the

main moderate opposition group in parliament, has called on supporters to approve an extension of the MPP scheme which would add to the number of companies professionally managed by the NIFs. Confusingly, this aligns it

with the SLD on this aspect of the referendum, while the xenophobic Polish Peasant party (PSL), the SLD's junior coalition partner, opposes any extension and has in effect aligned itself with Solidarity's criticism of the MPP.

Meanwhile, the big conventional privatisations now in the pipeline, such as sale of a majority stake in the stateowned telephone company and partial disposal of profitable assets such as the Miedz copper company, are likely to go ahead without interruption, and a proportion of the proceeds are likely to end up in the hands of the new pension funds which the government intends to set up as a crucial element in its reform of the social security system.

Prague seeks to annul steel plant sale

By Vincent Boland in Prague

The Czech government will try to annul the sale of one of the country's biggest steel plants to a prominent businessman after protracted talks this week failed to secure its finan-cial viability. The National Property Fund,

the state holding company, said yesterday it would ask the courts to declare invalid a 1993 tender under which 55 per cent of the Poldi Ocel steel plant was sold to the businessman, Mr Vladimír Stehlik.

Its decision follows Mr Stehlik's refusal to consider any rescue attempt for Poldi that would have diluted his majority stake or threatened his position as the plant's chief executive. The plant, which employs 6,000 in Kladno, north of Prague, has debts estimated at Kcs3.8bn (£91.6m), incurred since he bought his stake.

Mr Stehlik had earlier rebuffed a rescue attempt by the engineering group Skoda to save Poldi because it would have meant cutting his stake to 49 per cent and introducing new managers. Skoda would have acquired another 49 per cent, while Poldi's main creditor. Komerčni Banka, would have taken 2 per cent.

After those talks broke down, Prime Minister Václav Klaus said the government, facing a general election in just over three months, would take "uncompromising" measures to deal with the crisis.

Mr Stehlik paid Kclbn for his stake in Poldi in 1993 through his private company. Bohemia Art. Earlier this year, he failed to meet a deadline for payment of Kcs750m for an extra 11 per cent, spark-ing a row with the National Property Fund, which owns most of the shares in the plant not held by Mr Stehlik's com-

If the original tender is revoked. Poldi will revert to state ownership. It is the biggest troubled Czech privatisation yet; there seems little hope it could be privatised again without restructure.

Yeltsin touches on the surreal

By Chrystia Freeland in Ekaterinburg

Snow was magically cleared from the streets, hand-picked groups of loyal supporters were carefully assembled and pretty girls offered bouquets of flowers yesterday as Russian President Boris Yeltsin made a whirlwind tour of Ekaterinburg, his home town in Russia's industrial heartland.

But if the city gave its most famous son a Tsar's welcome, Mr Yeltsin long-awaited speech announcing his re-election bid suggested that Russia's modern emperor has no clothes.

Mr Yeltsin forgot his host's name, belittled four western heads of state, and made an off-the-cuff spending pledge that could cost \$2.8bn over the next two weeks - all before he remembered to announce his candidacy in June's presidential elections.

When he could be bothered to read it, Mr Yeltsin's official statement suggested he hopes to position himself as the only presidential candidate offering a safe, centrist balance between radical market reformers and revanchist communists.

A carefully selected audience of local notables sometimes could not contain their laughter as Mr Yeltsin told them the International Monetary Fund had begun to have second thoughts about a \$9bn loan to Russia after he reshuffled his with Soviet-era hardliners. "It was necessary to switch

on Clinton, and Chirac and Helmut Kohl and Major," Mr Yeltsin said. "They told the IMF, 'Stop playing around with Russia.' And now we have an

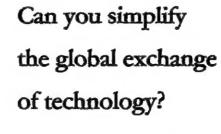
The political gaffes were compounded by digressions which were almost surreal. For example, Mr Yeltsin devoted several minutes to a detailed discussion of the plight of "young, attractive girls" working at Konfi, a confectionery factory the president visited

yesterday morning. He was distressed that many were unmarried and had few male co-workers upon whom to

cabinet replacing reformers set their sights. He had an answer: an alliance with a local military academy.

His concern for the working girls of Ekaterinburg was matched by his off-hand approach to officials in his government. On several occasions he turned to the powerful regional governor and gave him abrupt orders: sack this factory director tomorrow, resolve this local environmental problem by July. Today, wherever he goes and

no matter what he says, Mr Yeltsin enjoys streets swept clear of snow and dutifully applauding audiences, but four months from now Mr Yeltsin must face the verdict of more than 100m Russian voters.

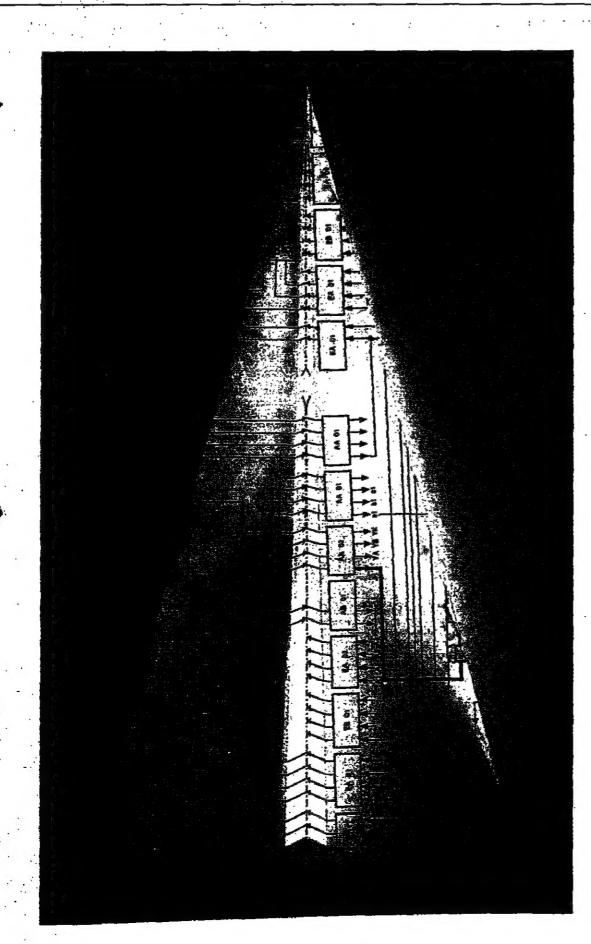


When Thailand legislated that industrial electricity users had to supply their own substations, the local economy didn't have the know-how. ABB

reacted with a swift hands-on transfer of technology. A "Tiger Team" of technicians flew in from Scandinavia and Saudi Arabia, to share skills and experience with Thai engineers, and handled the first project for the Thai Plastic Company. Next, ABB started local assembly and manufacture of switchgear, creating a whole new local industry. The "Tiger Team" remains involved in information exchange, but now the students are teachers too. As a leader in electrical engineering for the generation, transmission and distribution of power, and in industry and transportation, ABB is committed to industrial and ecological efficiency worldwide. We transfer know-how across borders with ease. But in each country, ABB operations are local and flexible. That means we are close at hand to help our customers respond Yes, you can. swiftly and surely to technological challenges which stretch the

limits of the possible. Like promoting a local economy to the

head of world class technology.



411

Philippines to let boat people stay

growth in gross domestic prod-

uct fell to 6.06 per cent in 1995,

compared to 6.54 per cent in

1994 and well below a forecast

of 6.4 per cent announced last

Consumer confidence has

been hit by a string of financial

crises and the abysmal perfor-

mance of the stock market last

year. Escalating tensions with China, coupled with worries

about domestic politics, have

also contributed to reduced

The statistics office forecast

the economy would grow 6.36

per cent in 1996 on the

strength of a predicted recov-

ery during the second half of

the year. Tensions across the

Taiwan strait are expected to

ease and public sentiment to

improve following the coun-

try's first direct presidential

The incumbent president, Mr

Lee Teng-hui, of the governing National party, is widely expected to win the race.

which it is hoped will provide

continuity for the island's

elections on March 23.

consumer spending

November.

In a radical break from regional practice the Philippines said yesterday that it would grant residence to those Vietnamese refugees in the Philippines who refused voluntarily to return to their homeland under the United Nation's orderly repatriation scheme.

In what would amount to a clear departure from an agreement sponsored by the United Nations in Bangkok last month, the Philippine government would not forcibly repatriate any of the 2,700 Vietnamese "boat people" in the Philippines, although attempts would secretary for foreign affairs.

Mr Siazon said the Philippines took a more humane view on refugees than some of the country's south-east Aslan neighbours, saying: "A human being is a human being irrespective of his passport." The government's decision comes two days after the controversial repatriation of 84 Vietnamese refugees from the Philippines, which eyewitnesses claimed had been forcible.

Mr Siazon conceded that one of the 84 had been coerced to board the Vietnam Airlines flight by troops. This was a "mistake" and she would be returning to the Philippines shortly. Many of the remaining 2,700 boat people in the Phi-lippines have threatened to commit suicide if forced to return. The government is expected to "regularise" their stay in the Philippines if they cannot be persuaded to return before June 30 when UN funding for the camp expires.

The decision, which has been

prompted by strong Catholic church lobbying in the Philippines, comes only weeks after the country took part in a UN meeting where regional ents agreed to repatriate forcigovernments agreed to repairmate forci-bly the Vietnamese boat people over the next six months. About 36,000 "boat people" remain in camps throughout the region including Hong Kong.

Participants at the Bangkok meeting which produced a comprehensive plan of action, agreed the boat people were not "refugees" in the legal sense and should therefore be repatriated as soon as possible. The Hong Kong administration, which plays host to the largest number (21,000), said it would return 1.800 a month, which, according to Hanoi, is Vietnam's maximum rate of

The UN High Commissioner for Refugees, which has footed the bill for Vietnamese refugees since the problem began 17 years ago, is keen to close the

cent. The trade surplus climbed to \$8.1bn (£5.3bn) from

\$7.7bn in 1994. The electronics

sector has been the star per-

former, partly compensating for a "hollowing out" of tradi-tional manufacturing indus-

tries forced to flee the island

by the rising costs of labour,

A deepening slump in the property market hit the bank-

ing sector last year, resulting

in higher bad debt ratios and a

spate of bank runs by jittery

depositors. Banks are become

than 90 per cent of trading vol-

ume comes from retail inves-

land and materials.

opposition offers cut in deficit

Australia

Mr John Howard, the leader of Australia's opposition ecalition group, has released fund-ing details for his election policies that propose a large reduction in the Australian budget deficit.

Mr Howard yesterday detailed A\$6.3m (£3.1m) cuts to government outlays, augmented by revenue increases of A\$2.5bn, with a A\$1.8bn budget impact in the first year. But the package stopped short of any big cuts to educa-tion, health and employment

Key savings areas include almost ASIbn over three years on government information technology, and A\$432m more through a 2 per cent savings rule on all government depart-

Other savings would include A\$616m on migrant waiting periods, A\$470m on flow-ons from the proposed partial sale of Telstra, the Australian communications group, A\$383m on government-provided import finance, and A\$300m on better practice programmes.

To boost revenue, Mr Howard is targeting A\$727m from toughening research and development tax concessions, A\$1.3bn from modifications to the tariff concession system. and A\$197m more through extending the tax net.

But the package also identi-fies new spending initiatives totalling almost A\$2.8bu over three years with A3659m coming in the first year. The largest of these is a A\$1.08bm incentive package for private health insurance. Other big items include a A8175m package on the environment, more than A\$300m in road funding and A\$100m in research and development grants.

The proposals include antitax avoidance measures for high-income earners and other measures already announced by the government, to produce an estimated ASS.6bn cut in the budget deficit over three years. Mr Ralph Willis, federal treasurer, called the statement "grossly deficient".

ASIA-PACIFIC NEWS DIGEST

Low turnout in Bangladesh vote

Bangladesh's opposition-boycotted election passed off more peacefully than feared yesterday under the eyes of 400,000 police, armed paramilitary forces and troops, some deployed in Dhaka with fixed heavy machine guns. Six people, including a policeman, were killed in sporadic nationwide clashes. Officials said voting was abandoned at 306 out of 21,000 voting

stations because of violence A "people's curfew" called by opposition parties kept most voters at home. But government officials said they were "not unhappy" with a patchy turnout which eyewitnesses put at no more than 10 per cent of the 56m voters. Both the governing BNP and the opposition claimed victory. BNP officials termed the small turnout "satisfactory", offering the next government

Mark Nicholson, Dhaka

Manila expects falling deficit The Philippine current account deficit is set to

Philippines Current account deficit As a % of GNP

plummet to about 1.3 per cent of gross national product for 1995 in what will be a strong counter-trend to the performance of other south-Gabriel Singson, Philippine central bank governor. yesterday said the country's performance was backed by strong export growth and higher overseas worker remittances. The

performance, which exceeded the International Monetary Fund agreed 3.2 per cent target, is attributed to 30 per cent export growth last year and a 66 per cent increase in overseas remittances to \$4bn (£2.6bn). Educard Luce, Manilo

Pakistan bank sale in trouble.

In an attempt to salvage the sale of the state-owned United Bank (UBL), Pakistan's second largest bank, the government yesterday set up a committee to hold discussions with two ossible buyers. The bank sale ran into trouble on Wednesday when one of the two, Saudi Arabia's Basharahil group, did not make a formal offer. The government rejected the sole offer from Faysal Islamic bank of Bahrain, saying it had too many Farhan Bokhari, Islamabai

Hashimoto ex-aide 'sought fee'

A former Finance Ministry aide of Japan's prime minister. Mr Ryutaro Hashimoto, was accused of demanding payments for allegedly introducing bankers to Mr Hashimoto, during questioning in yesterday's parliamentary budget committee session over the controversial bailout for jusen (housing loan companies). Mr Yoshinosuke Sasaki, a president of Togensha, a real estate developer, claimed a former secretary to Mr Hashimoto – when he was finance minister – had demanded a Y40m (£245,000) fee for introducing banking officials. Former ministry officials were questioned over the delay in addressing problems at the jusen. Mr Nobuyuki Teramura, former director of the ministry's banking bureau, denied allegations he had quashed an attempt by commercial banks to write off Emiko Terazono, Tokyo

Elderly savers hurt by Japan's low interest rates in spite of export surge

By William Dawkins in Tokyo

Mr Wataru Kubo, Japan's 66-year-old Socialist finance minister, yesterday caused a shudder in the Tokyo capital markets by voicing concern over the impact of low interest rates on small savers.

Mr Kubo told parliament that low rates were "no doubt having serious effects on the lives of people living on pen-sions and the elderly, and those people must be taken into account when reviewing

His remark was quickly countered by senior officials from the Bank of Japan and Finance Ministry, who stressed no change in the existing pol-icy of keeping the official discount rate at a record low of 0.5 per cent to support a hesitant recovery from what has been the longest economic

Most economists in Tokyo do not expect a change in official rates until next year, barring a stronger and earlier than expected economic upturn.

While the central bank and finance ministry's monetary policy will prevail. Mr Kubo's outburst is significant because it turns interest rates into a political issue for the first time since the present monetary easing began last September. His heresy caused money market and bond yields to rise and

the dollar to weaken below

Y106 in late Tokyo trading. Mr Kubo's Social Democratic party, the second partner in a government coalition dominated by the pro-business Liberal Democratic party, derives much support from the elderly, who make up a substantial proportion of Japan's savers.

The SDP's popularity has fallen sharply recently and LDP officials have suggested they might seek a general election in the spring. Interest income accounts for

around 10 per cent of house-hold disposable income, estimates JP Morgan, the US investment bank, and savings balances increase sharply with age. Households aged more than 60 have average savings of around Y19m (£116,000), ten times the rate for those in their 20s, estimates the bank.

Over-borrowed companies are still suffering even at the current low level of interest rates, as shown by a 7.5 per cent rise in corporate col-lapses, to 1,120 last month, announced by Teikoku Databank, a credit research agency.

Liabilities left by bankrupt companies fell by 1.3 per cent to Y323.76bn, indicating that smaller companies are under the most strain. Bad loans and declining sales accounted for 60 per cent of collapses, said



Political uncertainty and weak consumer spending

Taiwan's growth falters

President Lee: party's majority is marginal

increasingly democratised

The gross domestic product grew 4.86 per cent in the fourth quarter of last year, down from 7.01 per cent during the same period in 1994 and 6.02 per cent in the third quarter of last year. The statistics office attributed the drop to declines in both the services and manufacturing sectors. It forecast growth of 5.82 per cent in the first three months of this year. Exports jumped 21.4 per cent

ing more conservative in lend ing as a consequence. The stock market, rattled by troubles in the construction and banking industries and Chinese military exercises designed to intimidate Taiwan, dived 27 per cent in 1995. Taiwan has a high level of share ownership and more

tors, so poor performance in the stock market has a direct impact on consumer spending. Hotly-contested parliamentary elections in December left the long-ruling Nationalist party with a marginal majority in the legislature, adding to uncertainties among investors. Opposition parties and independents now control 81 seats in the 164-seat legislature and are making it more difficult for the ruling party to carry out last year but imports nearly kept pace, rising by 20.0 per

NEWS: INTERNATIONAL

Egypt names 80 companies for privatisation this year

By James Whittington in Cairo

Egypt yesterday took decisive step towards privatising its state-dominated industry by releasing a list of more than 80 companies it hopes to sell this year. The list includes many

hotels, Nile cruisers and some of the state's most profitable industrial concerns in cement. metallurgy textiles and food. Mr Atel Obeid, minister of

public enterprises. who has been overseeing Egypt's hitherto sluggish privatisation procramme, said the list of companies represented about 45 per cent of the public sector's port-

He estimated that their sale would raise about E£14bn (\$4.13bn) which, after paying off bad debts to public sector banks, would be available to the budget

"Our main purpose (in releasing the list) is to send a strong signal that the government is committed to pulling out of these state enterprises all players, whether public or

private, as equals," he said. Privatisation is the linchpin of the second phase of Egypt's economic reform programme agreed with the international Monetary Fund (IMF), World Bank and international aid donors led by the US in 1991. But until now the government of President Hosni Mubarak has dragged its feet over the sales, fearing that accelerated

embarks on a large-scale privatisation programme along with other structural reforms. The list includes profitable

growth necessary to raise liv-

ing standards unless it

entities initially slated for sale. only three have so far been sold outright, 10 have been liquidated, and 16 have been partly divested through the issue of 10 per cent blocks of shares to the public.

ernment that it cannot hope to achieve the rates of economic

companies across all busi-nesses sectors. Included are: Sixty-one companies either already partially privatised on, or soon to join, the Cairo Stock Exchange which will now

Our main purpose is to send a strong signal that the government is committed to pulling out of these state enterprises' Atef Obeid, minister of public enterprises

Out of 314 unidentified state

Donors have warned the gov-

sell-offs risk worsening unem- divest more shares to foreign and local private investors through the bourse. Of these 37 will sell a majority stake. • Fourteen companies in the

> offered for direct sale to foreign or local investors. Thirty-six hotels throughout Egypt, nine Nile cruisers

Mr Obeid said the govern-

food, engineering and indus-

trial sectors which will be

E£1bn (\$295m) in privatisation bonds to help restructure the next batch of companies being prepared for sale. "The bonds will be issued at a premium on the capital market, the proceeds of which will be used to settle debts and capitalise more companies ready for sale," he said.

ment would soon issueup to

He admitted that redundancies would be unavoidable but they would not be on the large scale feared by the anti-reformists in the government. "What is dead wood has to be burned but we'll take care of all laidoff workers either in the form of a lump sum payment or a pension," he said

Since the appointment of Mr Kamal el-Gauzouri as prime minister in January Egypt's donor community says it has noticed a change of style and attitude in the government in favour of faster economic

Later this month talks are set to resume between the IMF and Egypt, after 18 months of sour relations caused by the

Emerging markets lift New Delhi global securities trade tries to tie N-test ban

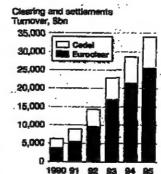
By George Graham,

Cross-border dealing in securities climbed by 20 per cent in value last year to nearly \$35,000bn, according to figures from the two main international settlement systems.

Volume has risen more than 5% times in the last five years. The jump reflects the growth in transactions in emerging financial markets in Latin America and Asia, as more countries plug their domestic securities markets into the multinational clearing houses. Euroclear, the Brusselsbased system operated by Morgan Guaranty of New York, said the value of transactions settled through it rose 14 per

cent to \$25,000bn. Turnover at Cedel Bank, a consortium owned by 98 financial institutions and with headquarters in Luxembourg. climbed by 34 per cent to

Cedel and Euroclear were originally established as settlement mechanisms for the



Market share

Eurobond market, but in recent years their growth has been fuelled by their links to national securities settlement systems. "The Eurobond market has grown, but the rate of growth in domestic markets has outpaced it significantly, said Mr Ray Soudah, chief financial officer of Cedel.

"Capital market linkages and the ease with which you can have cross border investment is permitting more aggressive fund management," he added.

Both Cedel and Euroclear added links to Latin American markets such as Argentina and Mexico last year, while the South African, Indonesian and Thai markets are also being linked up to the international settlement system. Next month the UK gilts

market will enter Cedel and Euroclear. Although both systems predominantly handle the settle-

ment of transactions in bond. note and money market instruments, they have also established links to domestic equity markets. The range of currencies used

in settlement is also expanding, although the D-Mark remains by far the most important currency, followed distantly by the US dollar. Cedel's share of international settlements has declined mark-

edly since the 1980s, but last year it recovered to nearly 27 per cent of the market. Efforts are now under way to adapt the systems to real time settlement, which many domestic securities markets

are preparing to introduce.

"Such a convention would codify the legal norm against the use of nuclear weapons which already exists in the principles of inter-nation armed conflict," she said. The move came after the fail-

in knots

proposed

international convention yes-

terday that would bar coun-

tries from using or threatening

to use nuclear weapons, in a

move seen as a bid to pre-empt

the signing of a comprehensive

test-ban treaty, AFP reports

The proposal was put forward by Ms Arundhati Ghose.

India's representative at an

international disarmament

conference in Geneva held

under the auspices of the

United Nations and attended

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from Geneva.

by 38 countries.

ure of an earlier call from India to tie in the conclusion of a comprehensive nuclear test ban treaty (CTBT) with a table for the five offking nuclear powers to dismantle their nuclear weapons.

A delegate said India was trying to "take the conference hostage" to stop a test ban treaty. The treaty has been under negotiation for more than two years in Geneva. The US is strongly opposed to the Indian conditions, and US representatives said last week that New Delhi was trying to hinder finishing the test ban talks, which it would like to see concluded by summer.

Delegates said the new Indian proposal was an idea accepted in principle but not yet defined as a treaty point. They said India was presenting maximum demands in order to block a minimal treaty that would stop it from conducting nuclear tests.

Ms Ghose said the failure to link disarmament to the test ban treaty was "not only a matter of deep regret but of dismay". She said the rejection of the Indian proposal 'cannot but affect our positions in the CTBT negotiations, a development we had felt avoidable". India has the technology to make nuclear weapons A does not officially possess the

First world smartcards and third world pensioners I here can be few more striking Mark Ashurst witnesses technology at the service of South Africa's rural poor

illustrations of South Africa's hybrid of first and third worlds than pension day in Kang-wane, a former black "homeland" about 400km east of Johannesburg. Each month, a thin line of grand-

parents and great-grandparents shuffles across the rural wilderness clutching fresh banknotes dished out by the most sophisticated cash dispensers in the world. The machines are the hub of a thriving market economy. Mounted on unmarked pick-up trucks and escorted by armed guards, they are pursued across the hillsides by trad-

ers carrying buckets of freshly-

slaughtered meat, caged chickens,

and an array of traditional medicines. The able-bodied carry the disabled and infirm with them in wheelbarrows. Under makeshift awnings, every pensioner swipes a plastic card through the machine, then rolls a weathered finger across a tiny scanner which checks the fingerprint against a digital template and dis-

penses a monthly allowance of R410

assorted rural administrations by Cash Paymaster Services, a private company formed in 1988 in a joint venture between First National Bank and Datakor, the industrial technology group.

Since pioneering automated pension payments at the behest of the former KwaZulu administration, the service has spread to other provinces and dispenses payment to about 400,000 senior citizens. The busiest vehicles carry up to R1m in cash. most of it destined for areas that can be reached only by four-wheel-drive trucks. Mr Willem Joubert, business development manager at CPS, estimates that the cost to the taxpayer is about 15 per cent cheaper than a bureaucracy-based system.

This is the thin end of a potentially very big wedge, as FNB recog-nised last year when it bought out Datakor to acquire CPS as a whollyowned subsidiary. The company handles pension payments in neighbouring Namibla and has (£75). The service is run on behalf of begun distribution of unemployment

benefits in the Western Cape. With a little modification, the same machines can be used for voter registration, wage payments and a range of banking services including transfers and withdrawals.

Mr Mike Jarvis, general manager of information technology at First National Bank, believes "biometrics" the generic name for technologies which identify natural characteristics unique to an individua! - will become "the only secure means of activating financial transactions". These include finger and voice prints, retina scanning and image digitalisation - technology tailor-made for a market characterised by high crime, widespread fraud. and a vast, impoverished and mostly

illiterate rural population. "Bankers are typically administra-tors," says Mr Gerry Cassidy, head of FNB's Technology Innovations Unit. "They look at internal problems. This department is staffed entirely by non-banking people." The unit recently completed the

world's first trial of voice-verification systems at a financial institution. Jointly developed by US tele-phony giant AT&T and its subsidiary, National Cash Registers, voice recognition software was installed in cash dispensers as an alternative to pin codes. "Passwords and pins and cards depend on ownership and knowledge, which are inherently flawed because they can be passed on to others," says Mr

\$9,440bn.

n a country with 11 languages, machines that are not baffled by new tongues have huge potential to simplify everyday banking operations. But in the last six months, enthusiasm for voice verification systems has been surpassed by the introduction of more discriminating 3D monitors that recognise the unique geometry of a client's

Banks are very sensitive to the rate of false rejections: people who are entitled to a service don't like to

be turned away," says Mr Cassidy. Fingers get dirty or damaged, but they rarely change shape. Designed in partnership with Biomet, the Swiss-based technology group, the hardware is already familiar in Europe as a conventional security device but has never been used in hanking. In time, such technology may smooth the path for the traditionally

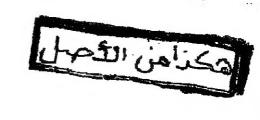
white-controlled banking industry to penetrate the informal black economy. Harnessing the dynamism of South Africa's township economies. often just a few miles outside the developed cities but light years away in terms of business culture, is one of the greatest challenges facing the country's new government.

Banks' knowledge of hitherto neglected markets is set to improve markedly with the introduction of smart cards as the payment mechanism of the future. These will enable shopkeeper's cash registers to deduct money electronically from pre-paid cards, which can be replen-

ished at modified cash dispensers The chip implanted in such cards will enable marketing departments to track spending habits and provide instant customer profiles.

Mr Cassidy's favourite innovation is the "smartbox", a mobile cashbox which keeps a tally of its contents and transmits an encrypted data stream with a constantly updated record of deposits to its destination bank. This eliminates discrepancies between the bank and its client, a source of controversy among banks

The FNB box, however, has an added feature: if tampered with, it sprays its contents with indelible purple ink - much the same as that with which the security police sprayed anti-apartheid protesters in the 1980s. Companies which use the smartbox regularly, including South African Breweries, Edgars, the fashion store, and OK Bazaars, the supermarket chain, have yet to report a resurgence of the graffiti inspired by the coloured ink in the 1980s, when township walls proudly proclaimed: "The Purple Shall Gov-



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A nti-tobacco campaigners have got US cigarette makers on the run, judging from the note of triumphalism heard since they were joined by Mr Jeffrey Wigand, the tobacco industry's highest-ranking defector. Lawyers for anti-tobacco

court hopes

plaintiffs say Mr Wigand's accusations against his former employers have transformed the outlook for litigation against cigarette makers by putting the tobacco industry, rather than the plaintiffs, into

US cigarette makers earn \$45bn a year in retail sales. But in four decades of lawsuits against the industry, no ciga-rette manufacturer has paid out a cent in damages. This is because juries have taken the view that everyone knows the risks associated with smoking and accepts them when they choose to smoke.

Among other things, Mr Wigand, the former head of research at Brown & Willamson Tobacco, the US arm of Britain's BAT Industries, said his former employers had long known that the nicotine in tobacco was an addictive drug even when they made public statements to the contrary,

Mr Richard Daynard, chairman of the tobacco products liability project at Boston's Northeastern University, is one member of the anti-tobacco lobby who thinks Mr Wigand's accusations will change the outlook of juries in future tri-

"Juries can look at a case in one of two ways," Mr Daynard says. "They can look at it as they have in the past, as a trial of the plaintiff - shouldn't he have tried harder to quit, shouldn't he have responded to the health information, and so forth - or they can look at it as a trial of the defendant.

"I think what Jeffrey Wigand has to say, both in terms of the attitudes that jurors bring into the case as well in terms of his testimony, will make the jury quite angry with the tobacco companies and get them to think about this in terms of what the companies have done

Mr Wigand is easily the most important whistle-blower to have crossed to the other side. His accusations against his former employers, made most Sently in the CBS News television programme "60 Minutes", have attracted extensive and largely sympathetic cover-

age in the US media.

Mr Wigand further accused
Brown & Williamson of manipulating and adjusting the nicotine "fix" in cigarettes, not by artificially adding nicotine, but by enhancing its effects through the use of chemical additives such as

ammonia. He also claimed that Brown & Williamson, fearful of law-suits, had frustrated his efforts to develop a safer cigarette because this would imply that the company's other products

Brown & Williamson says: "Mr Wigand has made many unsubstantiated allegations about the company.

are re-ignited "So far we have only heard one side of the story, but when we get the opportunity to cross-examine him in court,

the truth about his credibility will come out." Brown & Williamson's opportunities may prove legion, for US tobacco companies are currently facing an unprecedented

In one civil action, known as the Castano case after one of the plaintiffs, present and former smokers are trying to bring a multi-billion-dollar class action against the industry claiming compensation for

their addiction to nicotine. If the class action goes ahead, it will rank as the biggest in US corporate history. Separately, at least four states are suing the industry in an attempt to recoup about \$5bn of public funds spent on treating tobacco-related illnesses.

And in Washington, the Justice Department is conducting a criminal investigation to determine if tobacco executives perjured themselves before Congress in 1994 by insisting tobacco was not addictive.

already been called to give evidence in Wigand has some of these cases, and seems likely to become involved in them all. Mr Mike Moore, attorney general for Mississippi, one of the states suing the tobacco industry, says Mr Wigand's testimony will prove 'devastating".

Mr John Coale of Coale & Van Susteren, one of the law firms for the plaintiffs in the Castano case, agrees. He says Mr Wigand's testimony about the truthfulness of the tobacco industry will prove crucial. "The tobacco industry's

argument has always been that one has the freedom to choose," Mr Coale says. "But in order to make any choices, you need to have all the facts and the truth."

But there are still those who argue that nothing fundamental has changed. One leading tobacco analyst, Mr Gary Black of Sanford C. Bernstein, the Wall Street investment house, savs research carried c his firm among potential jurors indicates that Mr Wigand's testimony may carry little weight.

"What you find is that people say: Well, there have been warning labels on the packs since 1966, and the surgeon general has been telling everyone that cigarettes are dangerous since 1964, and the surgeon general actually came out and said nicotine was addictive. in 1998: so the period Wigand was at Brown & Williamson - from 1989 to 1993 - is irrelevant, because that information was already in the public domain'."

Mr Black says recent rises in the tobacco companies' share prices indicate that Wall Street has discounted the Wigand factor. "The game plan of the plaintiff's attorneys is to make a lot of noise and create a wave of anti-tobacco publicity to force the defendants to come to the bargaining table and settle with them," he says.

Richard Tomkins

GM may lease its electric cars

By Haig Simonian in London e'gd Christopher Parkes id Houston

General Motors, the biggest US carmaker, is poised to lease rather than sell its pioneering EV1 electric vehicle, in a decision reflecting the industry's concern about the commercial

appeal of electric cars.

The company, which has invested more than \$350m in electric vehicles, said in January that it would start building the EVI later this year for sale in California and Arizona. GM indicated the car would

sell for around \$35,000. GM is the most active of the "big three" in developing electric cars. Last year it conducted a big test programme for the Impact, the EV1's predecessor, with the public. GM's decision to lease the

EV1 demonstrates the continuing uncertainties among carmakers about electric vehicles, in spite of efforts by environmentalists and legislators in some states to pass laws favouring alternatives to the internal combustion engine. GM's decision to go ahead with the EV1, a sleek coupé With an urban range of 70

Biles, followed talks last year

between motor and oil indus-

try representatives and California's air poliution authori-

should be obliged to sell a fixed proportion of non-polluting "zero-emission" vehicles in the state.

Leading carmakers have criticised quotas for electric cars because they say battery technology has not advanced enough for them to be commercially viable.

Ms Helen Petrauskas, Ford's vice president for environmental and safety engineering, told an oil industry conference this week the prospect of a "realistic" electric car with the capabilities and appeal of conventional vehicles seemed

to be retreating.

She said the chances of
"hybrid" cars, powered by, say, batteries and a small internal combustion engine, appeared brighter. But even that view was blurred by current lack of technological insight into potential prob-

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It was "highly unlikely" the world would see an electric vehicle functionally interchangeable with a traditional car in the next decade. If and when an acceptable electric car appeared, sales would also be dim, she told the 15th annual executive conference organised by Massachusettsbased Cambridge Energy

Anti-smokers' Buchanan aide forced to quit Factory orders

A co-chairman of Mr Pat Buchanan's campaign for the US presidency was forced to step aside yesterday amid controversy over his links with white supremacist and right-wing militia groups.

The controversy over the extreme views of Mr Larry Pratt, who took leave of absence from the campaign highlights the main obstacle to Mr Buchanan's presidential ambitions: that he may be too radical to attract support from moderate Republicans.

Senator Bob Dole, the Repub lican frontrunner, was poised yesterday to capitalise on the conservative commentator's campaign setback. Mr Dole had already been running televi-sion advertisements in New Hampshire saying Mr Buch-anan, his closest challenger to date, was "too extreme" to be president. Mr Dole has said he must win next week's New Hampshire primary in order to make a successful bid for the White House,

Two New Hampshire opinion polls, published before Mr Pratt's leave of absence was announced, showed Mr Dole in a statistical dead heat with Mr Buchanan ahead of the Tues-

day primary. The polls showed that the result of Monday's Iowa cau-



cuses appeared to have had a big impact on voter opinion in New Hampshire. A Boston Herald poll placed the candidates in the same order as the Iowa finish: Mr Dole with 23 per cent support, down 8 per centage points since his disap-

pointing caucus performance. Mr Buchanan showed 22 per cent support, up 9 percentage points from his surprisingly strong second in Iowa. Mr Lamar Alexander, the former Tennessee governor who came

from behind to register a convincing third in Iowa, also rose to third in New Hampshire, with 19 per cent support. Mr Steve Forhes the multi-millionaire publisher, who stum-bled seriously in Iowa, saw his support in New Hampshire plummet by 10 points to a fourth-place 13 per cent. Ahead of the midwestern state's caucuses, Mr Forbes had been

ahead of Mr Dole in some New Hampshire polls. Mr Buchanan said yesterday that his campaign co-chairman would pull out in order to rebut charges about his alleged associations. He said the charges were false, but that they could be a distraction

from his campaign. The report, by the Centre for Public Integrity, which focuses on ethics in government, said Mr Pratt, head of the Gun Owners of America, had appeared as a featured speaker at meetings organised by white

in US rebound in December

By Michael Prowee in Washington

US factory orders rebounded in December, suggesting the economy may not have been as weak as feared late last year, the Commerce Department said yesterday.

However, more recent data on labour markets indicated that the economy remained sluggish early this month.

Factory orders rose 1.3 per cent in December, more than twice the gain expected on Wall Street However, this followed declines of 0.1 per cent in November and 0.6 per cent in October, Orders for 1995 as a whole were up 6.7 per cent

from 1994. The data suggest that "capi-tal goods spending in the fourth quarter was stronger than most analysts had anticipated", said economists at Merrill Lynch in New York. How-ever, they added that the strength did not look sustainable in the early part of this year. The orders increase reflected a sharp rise in air-craft orders, which are highly

volatile on a monthly basis Orders for industrial machinery dropped 2.2 per cent in December, following a 2 per cent increase in November. Excluding aircraft, orders dropped 0.8 per cent in November and rose 0.6 per cent in

Separate figures yesterday showed a sharp increase in

The economy may not have been as weak as feared late last year

claims for state unemployment insurance in the week ending February 10. Claims rose 21,000 to 387,000 - a larger than expected increase. Averaged over four weeks.

claims rose to 389,000, the highest in four years. The weak data on jobless claims point to soft labour markets and sluggish growth



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Chinese crash raises price cut doubts

By Geoffrey Crothall in Beijing

China's fledgling commercial space programme suffered its second disaster in 13 months this week when a new generation Long March 3B rocket carrying a US communications satellite exploded seconds after

The 426 tonne rocket veered sharply off course just after clearing the gantry at China's the southwestern province of

Industry, which manages China's rapidly growing international satellite launch programme, yesterday declined to comment on the cause of the explosion. There were unconfirmed reports of at least 10 people being injured. Government spokesman Shen Guofang said an inquiry was under

whether it was due to technical factors or something else," Mr Great Wall officials have

sought to place the blame for previous launch problems on the foreign payload. On this occasion foreign aerospace experts said it seemed that the rocket or its booster system was at fault. "It is difficult to

unlikely to harm international but it sure looks like a massive

The explosion followed the loss of another US-made satellite in January 1995 and the disappearance in space of an Australian telecommunications satellite in 1992.

this latest failure could raise

of China's cut price satellite service. Great Wall, taking advantage of cheap labour in China, undercuts its American and European rivals by about

for around \$40m. Another foreign launch industry expert in China said: This is bad for them. They must be very unhappy and very anxious. But the Long March and Great Wall will sur-

half or one third offering geo-

stationary satellite launches

questions about the reliability vive this. Their launcher is very good."

The Long March series was powerful, low in vibrations and highly sophisticated and was capable of sending an orbiter very close to its rotation position, said the expert.

Great Wall said that as i was the first use of a new rocket, the accident could not be considered unusual. It had no doubts about the quality of

bearing Long

March rocket

for trade pact proliferation

EU under fire

Caroline Southey on the critics both inside and outside the union

cials were quick last week to engage in a war of words with the outgoing US ambassador in Brussels for attacking the union's passion for preferential trade agreements, there were many Europeans secretly applauding his

Mr Stuart Rizenstat bluntly dvised the EU to refrain from signing any more free trade area (FTA) pacts, warning that a proliferation of these accords could corrode the multilateral trading system.

His comments struck a chord, albeit for very different reasons, with some EU politi-cians, particularly those from countries with strong farm lobbies, such as France.

Opposition to the pacts surfaced recently when a group of EU countries, led by France, stalled progress on a proposed co-operation agreement with South Africa, which included the eventual creation of an FTA. Yesterday the agriculture lobby took its campaign to the European parliament when MEPs sought reassurances from Mr Franz Fischler, the EU commissioner for agriculture, that FTAs would not be allowed to damage the EU's agricultural markets.

Some countries feel they made quite enough commitments to freer trade under the last Gatt [General Agreement on Tariffs and Trade] round. Every time an FTA is negotiated they find they have to give more ground," says a Brussels-based trade official.

A turning point in the debate on FTAs came last year after the Commission proposed negotiating preferential trade pacts with Mexico and Mercosur, the customs union grouping Brazil, Argentina, Paraguay and Uruguay. "For some these ideas seemed the thin edge of the wedge. For the protectionists in particular it looked as though the EU would consider an FTA with anybody you care to name." said the trade official.

For all this opposition, there are those in the Commission who champion the cause of FTAs, such as Sir Leon Brittan, the Commission's chief trade negotiator, as well as commissioners who have used them as a means of cementing relations with countries in their areas of responsibility.

rise in the number of FTAs signed worldwide - 26 have agreed in the last 20 months, half the total agreed since the first multilateral trade round was completed 47 years ago. The EU alone has signed 26. many in the last five years. Experts have long been

divided over whether FTAs bilateral pacts almed at eliminating duties and other restrictions on all trade fronts, ostensibly without raising the level of trade barriers to non-parties promote or inhibit freer global trade. The World Trade Organisation is equivocal on the issue. Only one of the more than 80 arrangements vetted by the WTO and the Gatt, its predecessor, has been found to conform to multilateral rules -

This indecisiveness is due partly to differences over how to interpret the rather vague Gatt/WTO provisions in this area and because decisions require a consensus which has seldom been forthcoming. However, the WTO recently took a first step towards reforming its procedures by agreeing to set up a single committee to examine new FTAs and regularly to review

and none to violate them.

compatability of any planned nology and investment capital. | deal with WTO rules as well as

7 hile some EU offi- the implications a deal might have for EU common policies, such as the Common Agriculture Policy, and relations with its main trading partners. It was on such assessments

Pro de de

that France based its resistance to giving the Commis-sion the go-ahead for negotiations with South Africa. Mr Hervé de Charette, the French foreign minister, expressed outrage that the Commission. while demanding a green light on a negotiating mandate, had not produced studies on the likely impact of the deal.

"France had every right to demand the studies. By doing so it has secured a precedent for future negotiations," the trade official said.

The dispute exposed a glaring omission in Brussels - the absence of an overall strategy on FTAs. The difficulty is that the Eli has no policy on FTAs. It is all done on a country-bycountry, case-by-case basis. said the trade official.

The vast majority of the EU's FTA accords have been initiated by individual commissioners. "Every time a commissioner visits a country be or she likes to be able to offer something. FTAs have become symbols of meaningful relationships," an EU official said, adding that for the most partthey involved "commissioners leading with their chins". For its part the Commission

believes that FTAs are "economically beneficial, bolstering



the EU's presence in dynamic economies and contributing to the overall process of liberalisation worldwide".

EU officials in favour FTAs argue they can contribtrade barriers and could set precedents for multilateral deals. "In an ideal world we would do everything promptly at multilateral level. But multilateral deals take time," an EU official said. "In the meantime bilateral, or regional deals, can be flagbearers.

He added that it was "wholly legitimate" for the EU to use trade pacts as an instrument of foreign policy "as long as they are not working against the interests of the multilateral

However, many trade economists argue that FTAs are unequal marriages, which enable economically powerful partners to take advantage of weak ones and to limit the scope of liberalisation by excluding sensitive sectors such as

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agriculture. Few, if any of the countries with which the EU has concluded FTAs can match its economic clout. They include Poland, Hungary, the Czech Republic, Slovakia, Romania, Bulgaria, the Baltic countries, Slovenia, Israel, Switzerland and Norway.

Significantly, calls last ye for an FTA between the US and EU were swiftly shelved as impracticable. "If the EU tried to enter into negotiations with a big player it might find itself making concessions it didn't like. Smaller countries tend to take what they are given," said

BICC appeals over contracts ban

Wolfgang Munchau in

BICC, the world's second largest cable manufacturer. has lodged an appeal with the Singapore finance ministry over a five-year ban on tendering for government power contracts. The ban was imposed this week after five international manufacturing and contracting companies were implicated in a bribery scandal.

Singapore's finance ministry said yesterday that appeals in cases involving corruption were "normally not allowed." The ban on the companies -

of any wrong-doing," BICC said yesterday. "We can only assume that the debarment arises because the case involved someone with whom we did business."

terday the company had begun

group does about DM500m (£220.20m) of business a year in Singapore, of which up to 80 per cent is with the govern-

affected by the ban, but it was

tenders soon. An official at Singapore Power said Siemens had about S\$400m (\$286m) in contracts

power plant equipment and naintenance deal. Marubeni had S\$300m worth of contracts, Tomen S\$100m and the four Pirelli associates \$\$80m. The last of the existing contracts expires in November 1997.

Singapore Telecom, a former state run monopoly, said it was unlikely to be affected by the ban on the five foreign companies as it had its own procurement policies.

Insurers profits fall to earth

By Ralph Atkins,

The Long March crash provided an unwelcome loss early in the year for satellite insurers hoping to repeat the healthy profits earned in 1995.

The loss - probably more than \$200m - is expected to be covered by an insurance deal stuck last year by Intelsat, the commercial satellite system. At that time, Intelsat agreed to pay \$185m to cover 10 launches over three years. About a quarter of the risk was borne by Lloyd's of London.

The latest launch was only the second covered by Intelsat's programme, and the deal is now likely to break even or result in losses for the under-

However satellite insurance is an exceptionally volatile industry and underwriters have been buoyed by last year's good record for satellite launches. Then, \$850m in premium income was collected worldwide and only \$240m paid

Mr Simon Clapham, underwriter at Marham Space Consortium at Lloyd's, said the latest setback was unlikely to have a general impact on satellite insurance costs. But rates for Long March launches might rise. "It will be - and has been - more expensive to insure on the Long March. Some of the insurance market may not want to offer insurance on the Long March in the future." he said

Sichuan. It headed off at a 45 degree angle before exploding and crashing to the ground.

Officials from Great Wall

space co-operation. "It still too early to say

tell from the brief [video] clip

malfunction of the launch vehicle," said an aerospace specialist at a western embassy in

Although China has success

fully launched dozens of commercial satellites, analysts said

Media groups have 'other options'

Satellite technology offers new savings

Rocket explosion puts back Latin America TV plans

Broadcasters who had hoped to transmit television services to Latin America and the Caribbean from an Intelsat satellite carried on the ill-fated Chinese rocket were this week playing down the implications of the disaster.

The Intelsat 708 satellite destroyed in the explosion was due to be used by Mr Rupert Murdoch's News Corporation and Tele-Communication (TCI), the largest cable operator in the US, to beam television programmes direct to Latin America. Mr Howard Rubenstein, a spokesman for News Corporation, said the company's plans would not be

put back by the explosion. This failure will not affect News Corporation's launch plan's for the direct -to-home satellite service. News Corporation has a number of other options and will disclose them shortly," he said.

News Corporation has been collaborating with TV Globo, Brazil's largest broadcaster, to form Netsat which aims provide digital television services using Ku-band transponders, the electronic devices responsible for receiving and retransmitting television signals. Kuband transponders are more powerful than the C-band transponders now responsible for satellite television in

Latin America. Broadcasters using the more powerful transponders plan significantly more channels and better picture quality for services aimed at less densely populated regions. These "direct-to-home"

services will be cheaper to provide than cable because there will not be the same need for investment in infrastruc-

Competition, however, is likely to be fierce with at least three other groups planning satellite services. Mr Roberto Irineu Marinho, vice-president of TV Globo, said last year that programming and service quality would be more important than rapid launches.

The News Corporation-Globo consortium secured transponders on the intelsat 708 satellite only in September last

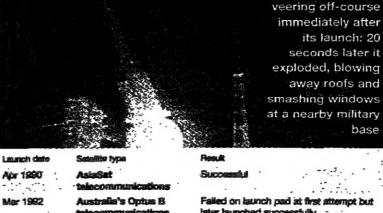
A spokeswoman for TCI, the largest US cable operator, which had also planned to use the Intelsat satellite, said the company was disappointed but said there was a back-up plan. "We still look forward to launching direct -to-home television services in Latin America later this year," she said. Industry observers said yesterday

that companies looking for launchers for their satellites were unlikely to turn away from China. Failures were common in such a high risk business, especially when new rockets such as the Long March 3B were used. Launches from China Aerospace cost about half that of western rivals, and

the group has contracts to launch nearly 30 satellites for foreign and domestic customers by early 1998. The next planned launch is the Apstar 1A for APT Satellite of Hong Kong in

Space experts in Japan played down

China's satellite programme: a mixed record The satellite-



Dec 1992 Explosion on faunch pad, destroying Apr 1994 Jul-Aug 1994 Nov 1994 Jan 1995 Destroyed in launch vehicle explosion 45 seconds after lift-off

the failure of China's latest satellite a series of Chinese rocket failures, they launcher and said rockets around the world were facing similar problems because of cost-cutting, Reuter reports from Tokyo. Japan is China's main rival in the Asian satellite launch industry but is unlikely to benefit from

Intelsat TV.

Nov 1995

Feb 1996

"The problem does not belong to China alone," said Professor Nobuki Kawashima of the government's Institute for Space and Astronautical Sci-

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Assessors will work on call, in small, multidisciplinary teams on a per diam.

EU on tariff cuts By Ted Bardacke in Chiang Rai, Thailand Asian leaders will challenge the European Union to match Apec's tariff reduction timetable for non-member coun-

Apec challenges

The proposal will be put to an EU delegation attending next month's Asia-EU summit and was agreed yesterday by 10 Asian trade ministers preparing for the meeting. The Asian ministers also decided on a common Asian offensive

EU market and to push Europe to adopt an approach of "open regionalism" to trade issues Members of the Asia-Pacific Economic Co-operation forum, which groups Asian and American countries, have made nonbinding commitments to eliminate tariffs by 2010 for developed countries and by 2020 for developing countries. Apec operates on a Most Favoured Nation basis and extends benefits to non-members. Asia now

wants Europe to follow suit. "Apec operates on a non-discriminating principle. We would like to see Europe promote its economic regionalism in the same manner," said Thailand's deputy prime minister Amnuay Viravan, who chaired the meeting. But a Thai proposal to press for a European commitment to lower trade barriers by this time or risk losing the benefits afforded to them under Apec

"Open regionalism is one of the basic principles of Apec. Excluding anyone is not an option at this time," said Mr Hisashi Hosokawa, Director General for International Trade Policy at Japan's Ministry of International Trade and

industry. "We believe Europe will lower trade barriers to the rest of the world because they will see that our approach is the best and do it on their own." Ms Rafidah Aziz, Malaysian Minister of International Trade to increase their access to the and industry expressed concern that a commitment to target dates would lead to the premature institutionalisation of the Asia-EU gathering, which

Asian countries agreed they wanted to keep as a "forum". Instead of creating "yet another multilateral trade institution" in the words of one senior Thai official, Asian leaders will propose that follow-up to the summit be co-ordinated by an annual meeting of Asian and European economic minis-

will be the creation of an Asia-Europe private sector investment facilitation group. Other economic issues likely to be raised by the Asian side include how to increase investment in Central Europe where the South Koreans have taken a high profile - and the Mekong River Delta, where Asia has grand development

schemes but is lacking in tech-

A key item to be discussed

existing ones. The EU's council of ministers has agreed its own guidelines under which the EU Commission is obliged to assess the

the trade expert.

Singapore penalises five foreign companies caught up in bribes scandal

By Tim Burt in London and Marubeni and Tomen, both of

BICC in the past 10 years. "We have not been accused

Siemens in Munich said yes-

وكنامن الأحل

talks with the Singapore government to "see what we can not expected to put out major Japan, BICC Cables and Pirelli of Italy and Siemens of Gersave from the situation". It many – will run until January denied suggestions that Sie-26, 2001. In spite of the ban, mens had threatened to leave BICC said it would complete an Singapore unless the governexisting £36m contract with ment withdrew its ban, adding This included S\$200m for a the Singapore Public Utilities that Siemens was seeking a Board. The board has ordered negotiated solution. cables worth about £300m from The German electronics

> Singapore Power yesterday said it would keep its existing contracts with major European and Japanese companies

FINANCIAL TIMES

COMPANIES & MARKETS

Friday February 16 1996 OTHE FINANCIAL TIMES LIMITED 1996



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Dresdner Bank advances 20%

Dresdner Bank reported a 20 per cent increase in group operating profits, to about DM2bn (\$1.35bn) for 1995. The rise signals a rebound from a difficult year before, which was marked by heavy losses in own-account trading. Page 14

Béghin-Say Improves to FFr1.2bnEridania Béghin-Say, the French-quoted foodstuffs subsidiary of Montedison of Italy, said it had recorded "a healthy improvement" in net profits last year due to "a better spread" of taxation within group companies and lower net financial charges. In 1994 the group made profits of FFr1.2bn (\$237m).

Cap Gemini Sogetti rebounds to FFr52m Cap Gemini Sogetti, the French leader in informs tion technology services, returned to the black last year with a net group profit of FFr52m (\$10.3m), fol-lowing a FFr94m deficit in 1994 and losses in the two previous years. Page 15

Self-off marks lift-off for Brazilian steel Less than three years after Brazil's six big steel companies became the vanguard of the country's privatisation programme, the industry has been transformed. Page 15

Moore may return to Wallace trait Moore, the Canadian information handling group, may renew its seven-mouth pursuit of Chicagobased Wallace Computer Services later this year, but in the meantime is seeking other acquisitions and alliances, according to Mr Reto Braun, Moore's chief executive, Page 16

Barclays chief urges Japanese loan rethink Mr Martin Taylor, chief executive of the UK's Barclays Bank, warned Japanese competitors that their credibility would suffer unless they write down suspect loans in one hit, rather than over years. "The international banking sector is expecting it and will be disappointed if it is not done," he said on a visit to Barclays' Tokyo office. Page 18

Shell willing to talk on British Gas dispute Mr John Jennings, chairman of Shell Transport and Trading, the London-based arm of the Anglo-Dutch oil group, told journalists yesterday that the com-pany was prepared to negotiate with British Gas over £40hn of disputed "take-or-pay" North Sea gas contracts. Page 20

Babcock to recruit as orders increase Babcock International, the UK engineering, materials handling and facilities management group, said it was creating up to 350 jobs in its process enginearing division after winning a series of new orders. The recruitment drive will increase the division's workforce by almost 30 per cent to more than

US farm bill 'will force further CAP reform' The US farm bill will force the European Union to initiate further reforms of the Common Agricultural Policy or risk seeing its share of world export markets decline, according to a report by the Produce Studies consulting group which is due to be launched on Monday. Page 21

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20 Yorkshire-Tyne Tees

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Dasa expects losses to deepen for 1995

Daimler-Benz Aerospace (Dasa) said yesterday that it expected to declare a loss for 1995 of DM4.3hn (\$2.9bn) and revealed that negotiations to merge its MTU enginemaking subsidiary with the BMW/Rolls-

Royce joint venture had collapsed.

Mr Manfred Bischoff, Dasa's president, said last year's loss included a DM2.3hn provision against the possibility of Fokker, the Dutch aircraft manufacturer, going bankrupt. Daimler-Benz, Dasa's parent, announced last month that it would pro-

vide no further financial support for Fok-ker, in which it has a controlling stake. Fokker is negotiating with several aerospace companies to sell all, or part of, the business. Dasa's 1995 loss

compares with a 1994 deficit of DM438m. Mr Bischoff said negotiations with BMW/Rolls-Royce had foundered because of MTU's ties with Pratt & Whitney, of the US. MTU is involved in the manufacture of Pratt & Whitney's PW4084 engine, which is used on the Boeing 777. The PW4084 competes directly with Rolls-Royce's

Trent 800.

Mr Bischoff said that the clash of intermeant the chances that merger negotia-

tions could reach a successful conclusion in future were "fairly small".

Mr Bischoff said the programme of costcutting at Dasa would make the company profitable by 1998. Dasa expects to have a workforce of 38,000 by that date, compared with 56,000 at the end of last year. Last

year's turnover was DM15hn, compared aircraft. Mr Bischoff put the development with DM17.4bn in 1994.

Mr Bischoff said there was no question of Daimler-Benz withdrawing from the air-craft business. He said: "Daimler-Benz did not spend a lot of money to adjust the German aerospace industry to the needs of the next decade only to withdraw from this sector now that the first successes are becoming apparent."

He said that although Dasa was looking

for a partner to take a majority stake in its Dornier small aircraft business, it had no intention of withdrawing completely. Mr Bischoff said it was inevitable that the partner companies which owned the

Airbus Industrie manufacturing consortium would have to contribute to the cost of developing the A3XX large passenger

cost of the A3XX at \$8hn-\$12hn. He said: "Of course, each partner has to

finance his share. But we have to see if further partners can be involved so that the cost to each Airbus partner can be reduced a little bit." Airbus - which is owned by Dasa, Aerospatiale of France, British Aerospace and Casa of Spain - was looking at Asian and even Russian part-

ners for the A3XX project.

Dasa said the Airbus partners had yet to decide whether the A3XX should have 400-550 seats or between 550 and 700 seats. Airbus believes the A3XX, which it hopes to have in commercial service by 2003, is necessary to combat the dominance which Boeing of the US has established in the large aircraft sector.

tial Corporation switched its votes in support of the deal at the extraordinary general meet-In one of the largest ever turn-

However, the vote would have

supported the deal.
Farnell, the second largest catalogue components distributor in Europe, launched its bid for Premier, a company one and a half times its size by market capitalisation, three weeks ago. The move will create the third big-

The deal raised concerns among some shareholders, including the amount of debt the company was taking on, the near 40 per cent premium being paid to Premier's shareholders and the dilution to shareholders' earnings. There was a vociferous and public campaign from nor-

However, Prudential said it had changed from opposing the deal after meetings with the Farnell management, which had lobbied hard to calm concerned fund managers. The institution said it had been reassured by promises of fresh appointments

attended over 60 meetings with institutions in order to underline their belief that the deal was a good one for shareholders. Mr Howard Poulson, Farnell's chief executive, in particular was ada-mant that the purchase represented a unique chance for Far-nell to become a global force in its sector.

Lex, Page 12; Details, Page 20

Rentokil proposes recommended offer for BET

BET, one of the most acquisitive companies of the 1980s, could become the subject of a takeover, after Rentokil, the environmental and property services group, said yesterday it wanted to discuss a recommended offer for the group.

City analysts estimated that a successful deal, which would nearly treble Rentokil's turnover, would value BET, the business services group, at about £1.9bn (\$2.9bn). Mr Clive Thompson, Rentokil's chief executive, said BET provided "an ideal opportu-nity to impose our style and culture and our higher quality sales and marketing".

Rentokil's proposal highlights the differing fates of the two services companies over the last decade. At the beginning of 1984, BBT had a market value of 2550m and Rentokil £220m, but yester-day BET was valued at £1.7bn and Rentokil £3.3bn.

The size of the proposed deal represents a departure for Rento-kil, which has won a glittering City reputation after increasing profits and earnings by more than 20 per cent in each of the last 12 years.

Although it has bought many

companies, these have mostly een small, bolt-on acquisitions. Its largest previous acquisition was the £75.7m purchase of Securiguard, the security and cleaning business, in 1993.

Mr Thompson has been highly critical of BET. Last year he said Rentokil's atrategy was much more focused that BET, which had "bought a lot of companies in the 1980s without thinking how it could add value". Yesterday, Mr Thompson said

Rentokil had bid for many of the same companies BET acquired in the 1960s. "But they failed to integrate them and manage them in the right way," he added. BET responded that all of its

businesses had been integrated into the group and it had excellent financial controls. Shares in BET, which rose

10%p on speculation of a Rentokil

bid on Wednesday, jumped a further 34%p to 184%p yesterday. A new management team, including the US-born Mr John Clark, chief executive, was appointed at BET in 1991 after its string of acquisitions had left it with heavy debts. Since then, the group has reduced its operating companies from 160 to 60 and profits have recovered, rising 33

However, the shares have not responded, underperforming the market by 41 per cent since the end of 1991, due to worries about the group's ability to improve revenues and the quality of its earnings.

per cent to £122m in the year to

336'Ap yesterday, after analysts expressed doubts about the benefits of a takeover. Mr David Allchurch, analyst at NatWest Mar-kets, said: "This would be a quantum leap for them which raises questions about the man-

Some were concerned a take-over would lead Rentokil into several businesses, such as plant hire and distribution, in which it had no experience. Mr Thompson claimed the group was familiar with 80 per cent of BET's businesses. It was too early to discuss possible disposals, he added.

Buoyant chip sales help Dutch group post 19% rise



Thanks for the memory: Jan Timmer presides over his last press conference before retiring in October

Philips beats expectations

By Ronald van de Krol in Eindhoven

Rising demand for semiconductors enabled Philips, the Dutch electronics group, to counter the malaise in consumer electronics and produce a better rise than expected in 1995 profits. Net profits rose 18.9 per cent to Fl 2.52bn (\$1.53bn), on sales up 6 per cent at Fl 64.5bn. Excluding extraordinary items, such as the provisions needed to cover restructuring at Grundig, Philips' German consumer electronics arm, net profits showed even fas-

ter growth, increasing 31 per cent to a record Fl 2.68bn. Analysts had expected this figure to be about Fl 2.5bn. Mr Jan Timmer, group president, who yesterday presented his last press conference before his retirement in October, described the figures as a "nice

going away present".

Philips raised its annual dividend from FI 1.25 to FI 1.60. This brings it closer to the FI 2.00 level which prevailed in the late 1980s before Philips fell into losses,

was below the company's own,

prompting Mr Timmer's appoint-

ment and his restructuring of the

However, Mr Timmer conceded

he was disappointed with fourth-

quarter net profits which, before extraordinary items, rose 9 per cent over the 1994 quarter. This unspecified target. He blamed the quarterly result on Grundig and on consumer electronics generally, and also on slower rates of growth posted by PolyGram, the group's 75 per cent-owned, London-based music

and film company.

Operating profit in 1995 rose

nearly 8 per cent from Fl 3.76bn to Fl 4.04bn.

The turnover figure was held back by the guilder's rise and by divestments. If these are disregarded, sales would have risen 11 per cent. "Sales growth in 1996 will con-

tinue, but not as strong as in 1995," Philips said. The semi-conductor and components division, representing just 16.6 per cent of group sales, provided 55 per cent of operating profit in 1996. Congle biggest business with a 33.9 per cent share of sales - contributed only 2.9 per cent of the operating result. Its operating results fell from Fl 449m a year earlier to FI 118m, with half of the decline due to Grundig.

sumer electronics - Philips' sin-

The consumer electronics market was particularly weak in Europe, Philips' biggest market. The decline of shop prices was most pronounced for video cas-12 per cent in western Europe. Televisions were 5 per cent

cheaper, on average.

Mr Timmer said he could see
no sign of an immediate improvement but said a slight recovery was possible in sales of televisions, and possibly video record-ers, because of this year's European soccer championships and

the Olympics.

Elsewhere, Philips' lighting business lifted operating profits from Fl 938m to Fl 983m. The professional products sector was the only loss-making product group, though its deficit narrowed from Fl 100m to Fl 24m in 1995.

Farnell wins vote on Premier takeover

By Christopher Price, Chris Tighe, William Lewis and

Farnell Electronics yesterday survived a shareholder revolt against its £1.85bn (\$2.8bn) takeover of Premier Industrial Corporation of the US, after Pruden-

outs for a company meeting, more than three quarters of shareholders voted, with 84 per cent of those in favour of the merger. Farnell needed the backing of at least 75 per cent of

been extremely close had Pru-dential Corporation, which holds a near 6 per cent stake in the electronic component distributor, not changed its mind and

gest electronics components distributor in the world.

mally reticent institutions against the deal.

Mr David Manning, head of UK equities, at ESN, one of the rebel institutions, said: "We have sold our shares. One is obliged to do so. We bought our shares on the basis of what Farnell used to be and it is no more."

to strengthen the board.

Farnell and its advisers had

Surge in UK media stocks

By Raymond Snoddy in London

Granada, the UK leisure, hotel and television group, yesterday put down a firm marker of its interest in Yorkshire-Tyne Tees Television when it spent more than £50m (\$75m) to take its stake in the company up to just under 25 per cent. Granada's "dawn raid" on

Yorkshire-Tyne Tees is the latest example of the hurried manoeuvrings in the UK media sector as a deregulatory broadcasting bill makes its way through Parlia-ment. The bill will allow a further consolidation within the independent television sector and enable newspapers to own television stations for the first time. The move heightened activity in other media groups, and the shares of potential takeover tar-

gets rose sharply. Granada said yesterday it had "no present intention of making an offer" for Yorkshire, but an offer" for Yorkshire, but might change its mind if anyone Pearson, owner of the Financial

Share orice (pence)

Yorkshire-Tyne Tees TV

else made an offer or built a stake of 20 per cent or more.

Some observers yesterday saw the move as a warning to Lord Hollick, managing director of MAI, which holds a 14 per cent stake in the Leeds-based televiTimes, at 500p a share in May. It is more likely that the deal is an indication of Granada's longer-term intention to take over Yorkshire when legislation allows. In June 1993, Granada bought 15 per cent in London Weekend Television group, increased the stake to 20 per cent a month later, and in December launched a successful hostile takeover. Even at the peak of the recent battle for Forte, the hotels and catering group, Mr Gerry Robinson, Granada chief executive, made clear he was determined to expand in television.

The two television groups have strong links. Granada sells adver-tising for Yorkshire Tyne Tees and the two have a joint venture to sell their programmes interna-tionally. Mr Ward Thomas, Yorkshire chairman said yesterday: "So far as I am concerned, York-shire will get more valuable with every month that passes." Lex, Page 20; London stocks,

GPA nears refinancing deal

By Norme Cohen in London and John Murray Brown in Dublin

GPA, the Ireland-based aircraft leasing company, is close to a last-minute deal with one of its creditors which will salvage a respect of its \$41m of secured \$2.7bn refinancing, heading off a notes. forced liquidation.

forced liquidation. In turn, PSERS has agreed with Advisers to GPA had told the a third party to sell its \$100m of company that if a deal could not be reached with the Pennsylvania Public School Employees Retirement System by today, it would have to withdraw the

refinancing. The company, which almost collapsed following a failed share flotation in 1993, had planned to raise up to \$4bn through the sale of asset-backed bonds and use the proceeds to repay up to \$2.7bm of

Yesterday, GPA's unsecured

bonds rose to \$98 from \$95 on ation for its secured notes. After market rumours that a deal was tmminent. As part of the deal, PSERS is

understood to have secured an un disclosed fee from GPA in

secondary preference shares, whose market value is now estimated at \$20m to \$25m The shares are subordinate not

unsecured creditors are directly covered by the refmanc-PSERS is understood to have

only to those of other preference shareholders but also to unsecured creditors, and neither the preference shares nor the

refused to approve the deal

unless it receives some consider-

The second secon

the refinancing, PSERS will no longer have any exposure to

Last night, a GPA official said that any deal with the fund would not leave the company liable to action from other creditors which rank higher in the order of repayment, "GPA is happy that it is ring-fenced from any litiga-

The refinancing is intended to repay GPAs 100 or so secured bank creditors in full. In addition, GPA's improved cash position would indirectly help unsecured creditors, owed about 31.2bn and enable the company to meet repayments on a \$500m Yankee bond due in 1998.

As a result of the deal GPA is expected to have completed the refinancing by the end of March. This announcement appears as a matter of record only



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February 1996

INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

SAS offers to buy Estonian Air stake

Scandinavian Airlines System yesterday offered to buy up to 66 per cent of Estonian Air - the country's main airline continuing the rapid expansion of its links with the Baltic states. It said its proposal, made with Estonian and Scandinavian financial institutions, would involve a new share issue by the Estonian airline, but it declined to detail terms. The sale is being handled by the Estonian Privatisation

SAS said it wanted a long-term strategic partnership with the Estonian airline and would help it build up an effective international traffic system. Co-operation would extend to sales and marketing, and development of joint products. SAS said part of its stake would be acquired by Estonian private parties to ensure the majority of the company stayed in Estonian hands. The Estonian state would retain 34 per cent.

SAS began direct flights to Tallinn, the Estonian capital, in 1989, two years before Estonia gained independence. It says the Baltics are its fastest growing business area. SAS also holds 18 per cent in Baltic Air, one of Latvia's two airlines, and has management control for five years.

Securitas steps up dividend

Securitas, Europe's leading security group, raised pre-tax profits by 20 per cent to SKr472m (\$67.8m) last year, and said it expected further growth in 1996 following a series of acquisitions. The improvement, after a 7 per cent rise in sales to SKr7.3bn, prompted the group to propose a SKr1 increase in its dividend, to SKr6 per share.

Securitas saw higher sales in all its markets, except Spain and Portugal, last year. This year, conditions were better and "the entire European security market is currently developing favourably and showing some growth in volume", it stated. It added that recent acquisitions in Germany, France and Portugal would offset the impact of the stronger krona in 1996, enabling it to maintain earnings momentum.

Christopher Brown-Humes

Sharp fall at Dyno Industrier

Dyno Industrier, the Norwegian chemicals group, saw pre-tax profits fall to NKr537m (\$82m) for 1995, a 24 per cent drop from NKr693m a year earlier. The result reflected lower operating profits at its three biggest divisions: explosives, chemicals and plastics. Explosives saw profits more than halve from NKr317m to NKr102m after restructuring and other one-off

costs bit its European and North American businesse Chemicals was hit by lower methanol prices, cutting profits from NKr580m to NKr489m. The plastics division suffered from fluctuating raw materials prices and weak trends in its industrial packaging unit, and profits fell from NKr83m to NKr73m. Better results are expected from explosives and plastics in 1996. The dividend is held at NKr4.

Roussel Uclaf earnings slip

Roussel Uclaf, the French pharmaceuticals group in which Hoechst of Germany owns a majority stake, said 1995 net profit fell to FFr1.02bn (\$201m) from FFr1.8bn a year earlier on sales up 1.2 per cent to FFr16.4bn. Net profit after exceptional items, including an extraordinary contribution to the social security system, rose from FFr1.2bn to FFr1.4bn. Sales adjusted for exchange rate fluctuations were up 3.5 per cent. Roussel Uclaf said the figures included FFr446m provisions for restructuring its Hoechst Marion Roussel unit.

AFX News, Paris

Dresdner **bounces**

back with **20%** rise

By Wolfgang Münchau In Frankfurt

Dresdner Bank, Germany's second largest bank, vesterday reported a 20 per cent increase in group operating profits, to about DM2bu (\$1.35bn) for 1995. The rise signals a rebound from a difficult 1994, which was marked by heavy losses in own-account trading.

The recovery in the operating results at Dresdner, as well as at other German banks, was largely a result of better trading conditions in 1995: own-account business suffered in 1994 because of weak bond markets.

Dresdner released its 1995 headline results after a board meeting in an "ad-hoc disclosure", a practice required under German law for disclosures that are potentially

For the first time, the bank disclosed its reserves in order to bring its accounting prac-tices closer to those of its international competitors. Taxed reserves were put at about DM600m, while untaxed reserves, reflecting unrealised profits on the bank's holdings of listed securities and equity investments, were DM9bn.

Dresdner Bank said "the decision to disclose DM600m of previously undisclosed taxed reserves represented greater transparency, as part of the move towards International Accounting Standards".

Net income in 1995 rose 17 per cent to about DM1.2bn. The transfers to retained earnings reserves amounted to DM560m. The bank also said its Tier 1 capital had risen

Dresdner, however, did not disclose a break-down of its results; nor did it give an indication of the impact of the acquisition of Kleinwort Benson, the UK merchant bank.

The pattern of the quarterly figures, however, suggests that business last year started off sluggishly, accelerated in the third quarter, and then kept improving during the fourth quarter.

The core credit business. however, is believed to have had a difficult year.

Scania expected to keep up momentum

Impressive margins and a strong identity should make the float successful, writes Hugh Carnegy

eye-catching Italian styling, is rolling off the production line and has won the accolade of international truck of the year.

Profits are flowing in - to the tune of SKr4.8bn (\$690m) in 1995 compared with SKr3.7bn in 1994. It was against this background that Scania, the Swedish heavy truck manufacturer, was yesterday launched towards a stock market flota-

Arguments for delaying the float were readily available. After a boom in truck sales over the past two years, demand in important markets has sagged. Falling business confidence in Europe - Scan-ia's main market - has cast an uncomfortable shadow over the coming year, leading to question marks over the willingness of hauliers to place orders for new trucks.

in the fourth quarter, Scania's own performance faltered slightly as the rate of sales growth cooled and profits slipped from SKr1.4bn to

But Investor, the main investment arm of the Wallenberg industrial empire which has wholly owned Scania since 1991, does not believe a serious setback is in prospect. It is confident that the new 4-series truck range, set to drive the company for the next decade, will be a success.

Above all, the Wallenbergs are betting that the enviable reputation Scania has built up

he new truck, with its over the years will ensure a eye-catching lialian styl-successful flotation for what will be one of the biggest nonprivatisation issues yet attempted, regardless of any short-term worries about the state of the market.

Scania is the world's fifth largest truck maker - but it is top in profitability. It has made a profit every year for six decades and averaged a near 10 per cent operating margin dur-ing the recession years of 1989-1993, when rivals such as Mercedes and Volvo were struggling to top 2.5 per cent. Last year, it pushed its share

to 14.3 per cent, from 12.8 per cent the year before, despite selling a truck that was about to be taken out of production. Meanwhile, Scania's operating margin edged up to an impressive 15.4 per cent, suggesting it had not had to buy market share with through unwarranted price cutting.

of the west European market

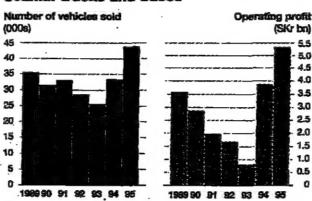
The company was singled out last year by McKinsey, the US consultancy firm, as the world's benchmark truck producer. Much of this was put down to Scania's modular production system, by which each truck is built on a buildingblock principle with maximisation of standard parts and components across a range of vehicle specifications.

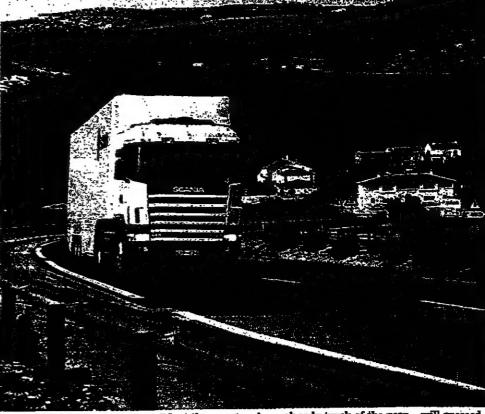
This allows it to keep down the number of components it uses per vehicle - 20,000 according to McKinsey's count, compared with 40,000 at Mercedes - and thus its costs.

(SKr bn)

0.5

Scania: trucks and buses





Reverse unlikely: Investor is confident the new 4-series - already truck of the year - will succeed

What potential investors will have to judge, however, is the extent to which Scania can keep up the high standards of success it has set for itself. As a company, Scania has

only been on a fully stand-

alone basis for the past year. Before that, it was a part of Saab-Scania, bound to the lossplagued Saab aviation and automotive operations until Investor split them a year ago. Nevertheless, Scania's mangement has been stable and the company has a proud, stubborn culture with a strong sense of its own identity. Mr Leif Ostling, the current chief executive, is a burly, gruff man from the north of Sweden who likes nothing better than to climb behind the wheel of his own products. He is fond of saying that Scania has done well by sticking to its tightlyfocused strategy over the years and is not about to change

That strategy has been to stick to making heavy trucks that is trucks over 16 tonnes in weight that are used in long-distance haulage and heavy duty shorter-range duties, such as distribution

course now

Scania has spurned the medium-range 5-15 tonne sector, in which most of its rivals are

Mr Richard Wallace, truck specialist at DRI/McGraw Hill, the UK-based motor industry analysts, says this has paid off in recent years because demand for heavy trucks has grown sharply, while the medium sector has declined as a proportion of the total truck market. The trend may stabilise, he says, but underlying demand for heavy trucks is expected to continue rising.

cania has also differed Sfrom major European rivals, such as Volvo, Mercedes and Renault, by staying out of the North American market, where specifications differ considerably and margins tend to be lower. Many European truck executives argue that a company with global ambitions needs to be in the American market - but this year at least Scania will be shielded from a sharp drop in US truck sales.

Its relatively low volumes it sold 44,600 trucks and buses last year, a 33 per cent increase

gin for inefficiency, especially given its vertically integrated structure in which it makes all its own important components.

Investors might therefore be nervous about the company's cautious attitude to new markets. But Scania has established a market-leading posttion in Brazil and Argentina and is now looking to Asia and eastern Europe as areas of long-term growth.

In China it has been slower than its rivals to seek out joint venture projects because of its insistence on retaining full management control over operations. But it has recently entered an agreement to start making buses there.

Scania's singular approach will come under much closer scrutiny by investors once the company is in public owner-ship. Mr Ostling and his team, habitually cagey about talking about future strategies and performance expectations, may find the harsh gaze of the financial markets uncomfortable after growing used to the discreet and supportive ambience of full ownership by the Wallenbergs. But its record suggests it will not easily be blown off track.

February 1996



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U.S. \$100,000,000

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Borsodchem stake sale well received

By Virginia Marsh in Budapest

The sale of a majority stake in Borsodchem, Hungary's second largest chemical manufacturer. heavily oversubscribed. It is Hungary's first large interna-

tional offering this year. The sale, together with domestic and employee offerings later this month, will reduce the state's stake from more than 80 per cent to 19 per cent if a "greenshoe" option is exercised. The greenshoe, involving 750,000 shares, would raise a further \$9m.

sale of shares by both the state and Borsodchem with a capital increase in which the European Bank for Reconstruction ing. However, the bank's participation has been scaled back from 2.3m to 1.5m shares - a 14.7 per cent stake - due to strong demand from other institutional investors.

The offering will raise around \$35m for Borsodchem. It was priced at Ft1,800, or \$12.45, per Global Depositary Receipt, representing one share, and was at the top of the

price range. The issue was marketed in Europe and the US, but analysts said demand had been strongest in Europe. They said the offering, one of the lew large Hungarian deals planned for the first half of this year, had benefited from increased investor confidence in Hungary following several large privatisation deals late last year, and this year's sharp upturn on the Budapest stock

The BUX index closed down 38 points yesterday at 2,155, up this year. Borsodchem has applied for a listing on the Budapest stock exchange and for inclusion on Seaq internation tional in London.

West Merchant Bank, the investment banking arm of Germany's WestLB, and HSBC Investment Bank, part of Hongkong and Shanghai Banking Corporation, are joint global co-ordinators.

Borsodchem, which produces PVC and MDI, a polymer used in the construction company, reported unaudited net income of Ft5.27bn (\$37.2m) on sales of from 1,529 at the beginning of Ft29.2bn in the first nine

Béghin-Say improves

Eridania Béghin-Say, the French-quoted foodstuffs subsidiary of Montedison of Italy, recorded "a healthy improvement" in net profits last year due to "a better spread" of taxation within group companies and slightly lower net financial charges. In 1994 the group made profits of FFr1.2bn (\$237m), writes David Buchan

Last year's net sales of FFr50.8bn were essentially unchanged to those in 1994. because of the slide in several

franc. Without this currency effect, sales would have risen

6.7 per cent. Final 1995 accounts, to be released on April 3, include those of American Maize Products, acquired by EBS last November, for the last two months of the year.

EBS said operating income for 1995 would be around FFr8.97bn, virtually unchanged on 1994. Unfavourable currency movements cost the group around FFr210m.

Aid for Bremer Vulkan

U.S. \$500,000,000

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In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from February 16, 1996 to August 16, 1996 the Notes will carry an Interest Rate of 5.3125% per annum. The interest payable on the relevant Interest payment date, August 16, 1996 against Coupon No. 23 will be U.S. \$2,685.76 and U.S. \$268.58 respectively for Notes in denominations of U.S. \$100,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A. London, Agent Bank

safeguard the future of Bremer Vulkan, the struggling German shipyard, by bringing forward the purchase of a property from the company worth DM70m (\$47.4m), writes Mich-

nel Lindemann in Bonn. The Bundesanstalt für vereinigungsbedingte Sonderaufgaben, the state-owned successor to the Treuhandanstalt which supervised the restructuring of eastern Germany, said it was prepared to put up the money

The German government if a consortia of banks advising yesterday stepped up efforts to Bremer Vulkan provided a further DM49m

Bremer Vulkan, one of Europe's biggest shipyards is being questioned by the European Commission about the possible misuse of a further

DM850m of government funds. The money was supposed to go towards modernising eastern German shipyards taken over by the Bremen-based group, but reports allege it was used to shore up loss-making activities in the group.



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Notice is hereby given that for the Interest Period 15th February, 1996 to 15th May, 1996, the Notes will carry Rare of Interest of 5.75 per ent. per annum. The Interes Amount per U.S. \$250,000 Note will be U.S. \$3,593.75 exable on 15th May, 1996.

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and U.S. \$10,000. By: The Classe Manhatan Sant, N.A. Landon, Agent Bank February 16, 1996 CHASI

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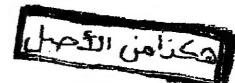
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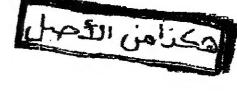
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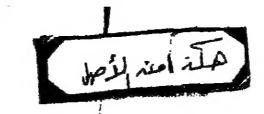
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INTERNATIONAL COMPANIES AND FINANCE

Cap Gemini Sogeti returns to black with FFr52m

Cap Gemini Sogeti, a leading French information technology services group, returned to the black last year with a net group profit of FF152m (\$10.3m), following a FFr94m delicit in 1994 and losses in the two previous

involving a merger with its Sogeti holding company.

Daimler-Benz will take a 25 per cent stake in the merged company while Mr Serge Kampi, the group's founder, and other company managers, will hold 20 per cent.

Mr Geoff Unwin, CGS managing years.
Yesterday's figures follow the recent plan to reorganise and simplify standable capital structure", due to be

ownership of the group, chiefly sealed later this spring, and with Daimler-Benz having at last "clarified" its strategy, it was now possible for the group to embark on strategic discussions with new partners.

Mr Unwin cited recent discussions he and Daimler-Benz had held with Mr Bill Gates, the head of Microsoft, which had resulted in a co-operation agreement through which the German conglomerate will use the US company's technology in its products.

CGS said turnover rose 11.3 per cent and where the group intended to last year to FFr11.3bn, against focus most of its effort and invest-FFr10.17bn in 1994, with particularly strong growth, of 24 per cent, in tele-communications, of 21 per cent in financial services, and 19 per cent in transport and tourism.

Mr Unwin said prospects were He added that the group intended particularly good in Asia, where CGS to sell its one third minority was "in negotiation with the information technology subsidiary of one of French information technology

However, Mr Unwin said he was "generally averse to further acquisitions", preferring partnerships instead

stake in Cisi, the lossmaking

Bell Atlantic sues

AMERICAS NEWS DIGEST

AT&T for \$3.5bn

Bell Atlantic and switch maker DSC Communications have filed a \$3.5bn lawsuit against AT&T for alleged enti-competitive practices.

The suit, filed in federal court for the Eastern District of Texas, alleges that AT&T has refused for years to build equipment that regional telephone companies could easily mix with products from other manufacturers. It accuses AT&T of hampering Bell Atlantic's ability to offer network services that would compete with AT&T.

AT&T's equipment arm has been renamed Lucent Technologies ahead of a planned initial public offering later

AT&T shares fell \$% to \$67% in early trading, while Bell Atlantic was down \$% at \$71% in a broadly higher market.

BCH sells Puerto Rico unit

Spain's Banco Santander has reinforced its position as the main foreign banking group in Puerto Rico by buying an offshoot of the rival Spanish group Banco Central Hispanoamericano for US\$290m. The unit, known up to now as Banco Central Hispano Puerto Rico, has 12 branches and assets of \$2.3bn, and was one of BCH's principal operations

BCH, which also has an offshore wholesale banking subsidiary in Puerto Rico, said the deal was part of a reorganisation of its interests in Latin America. These would now concentrate principally on a joint venture with the Chilean Luksic group, O'Higgins-Central Hispano, which recently made a successful takeover bid for a Peruvian bank, Banco del Sur del Perú.

BCH said the Puerto Rico deal would enable it to channel more resources into what it described as "markets with large growth potential and very profitable banking margins".

Banco Santander said the acquisition would increase its market share in Puerto Rico from 15 per cent to 18 per cent, with a total of 84 branches and combined assets of \$9.3bn. The deal follows previous purchases on the island in 1989 and 1990.

Westburne stake on public offer

France's Lyonnaise des Eaux is selling most of its 56.1 per cent controlling interest in Westburne, one of North America's biggest plumbing, heating, electrical and refrigeration wholesalers, via a public offer worth about C\$155m

Lyonnaise, through two Canadian subsidiaries, will sell 14.8m units of Westburne to an underwriting group led by Levesque Beaubien Geoffrion and Nesbitt Burns for re-offer to the public in Canada.

Each unit comprises one Westburne common share and one half a warrant being offered at C\$10.50 per unit. One warrant entitles the holder to buy one Westburne share from Lyonnaise's holdings at C\$11.50 up to March 31 1998. The issue can be increased by 670,000 units depending on demand. Westburne shares closed in the market on Wednesday at C\$10.25. Lyonnaise's holdings through the two Canadian subsidiaries will be reduced to 2.7 per cent, though the Franch parent will retain a small direct holding.

Lyonnaise inherited the Westburne business when it merged with Dumez, the French construction company, almost a decade ago. Dumez holds two large construction management contracts in Eastern Canada and Lyonnaise wants to enter the North American water management industry.

Robert Gibbens, Montreal

Brazil's private steel industry confident of its mettle

End of state ownership has brought about a remarkable transformation, reports Johnathan Wheatley

privatisation pro-gramme was a courageous but eminently winnable bet. Courareous, because of mion and public opposition to a process that many suspected would lead to big job losses. Winna-ble, because the eighth-biggest steel industry in the world was so run down after decades of parsimonious, bureaucratic change could only be for the

Less than three years after Brazil's six big steel companies moved into the private sector, the industry has been transformed loss has turned to profit, productivity has shot in, and the industry is taking full advantage of its new freedom to invest, despite last year's downturn in the

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"The industry suffered when consumer spending cooled in the second half of last year," says Mr Wilson Brumer, president of Acesita, Latin America's only producer of stainless steel. "But we are determined not to slow down our investment programme. We need to keep on investing to improve our costs and the quality of our products."

Until its privatisation at the end of 1992, investment at Acesita was an "inadequate" \$20m-\$35m a year, says Mr Brumer. One of the first acts of its new management was to approve a spending programme of \$415m for 1994-97, designed to modernise the plant and raise stainless steel production from 120,000 tons a year to 290,000 tons.

The rest of the industry is just as determined. The Brazil-

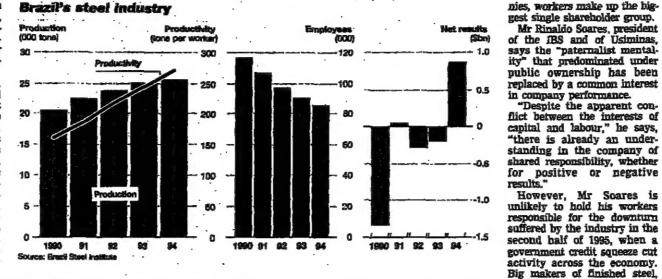
hoosing the steel indus-try to kick off Brazil's modernisation in 1994 and 1996, the industry spent \$1.7bn on with a further \$5.5bn earmarked to the end of the century - more than any other sector of the Brazilian econ-

omy, according to the IBS. There is reason for optimism. Brazil is rich in iron ore and other raw materials, and most producers have good access to cheap power and transport. The industry competes strongly on all the world's leading markets. At home, where profits are bigger, there are big markets in construction, food packaging and, espe-cially, the automobile industry. The boom in vehicle production, from 865,000 units in 1984 to 1.7m last year and a projected 3m by the end of the decade, guarantees a steady market.

The auto industry has also entered a series of partnerships with steel makers. Typical of these is Usiminas' announcement this month that it will deliver ready-stamped instead of flat steel to Fiat, one of its biggest customers, from a new production unit whose cost will be shared by the two companies. Acominas, a maker of semi-finished steel, is hopeful that the Fiat subsidiary Iveco will build a new truck plant on land it has offered free on a site next to its plant.

Some of the capital for investment comes from companies themselves, some from Brazil's national development bank. But the industry can also turn to international capital markets - unthinkable before privatisation. The most recent such opera-

tion was concluded in January by Acominas, which raised \$200m in an export securitisaian_Steel Institute_(IBS). says .. tion programme. This was the



biggest of its kind by a Brazil- and competitiveness. ian company and the first in the industry.

Mr Fernando Barbosa, finance director, says the money will be used to pay off expensive short-term local debt at interest of 50 per cent a year, replacing it with a new loan at annual interest of 9 to 9.5 per cent over five years high by international standards, but a bergain in Brazil. The operation will save Acominas \$50m in financial expenses this year alone; money, says Mr Barbosa, that will be used on investments to improve efficiency.

The company's next initiative will be a public share offer. The size of the offer depends on the outcome of a study commissioned recently from NKK, the Japanese steel maker, and Beddows & Company, the US steel consultant, which wilf recommend invest-

The industry's new access to investment capital is a result of the impressive turnround in profitability after privatisation. Under state control, companies had little say in prices and employment levels; far from making money, the industry swallowed government subsi-

dies of \$26bm in 50 years.

Privatisation produced immediate results. Acesita lost \$93m in 1992, its final year under public ownership. In 1993 it recorded profits of \$31m and in 1994, \$120m. Usiminas, which led the privatisation programme because it was the only one of the big six already making money, saw earnings rise from \$69m in 1991, when it was sold, to \$423m in 1994.

Productivity also increased dramatically. In the industry as a whole, output was 158 tons

the figure was 277 tons. The privatised companies have pushed productivity up to international standards. Usiminas, already producing 383 tons per worker in 1991, made 476 tons per worker last year. Acominas, which produced 279 tons per worker in 1991, says output reached a rate of 501 tons per worker per year in the last quarter of 1995.

The turnround had its cost. Violent scenes at privatisation sales were a symptom of widespread fears over job losses. Those fears were justified. According to the IBS, the industry employed 137,846 people in 1988; by 1994 the number had fallen to 86,026, and more jobs have been lost since. For a chronically overstaffed

industry, however, job cuts were the price of survival. After initial opposition, most workers have come to support their new management; in many of the privatised compa-

sector, where managers are free to make contingency plans. Brazilian steel makers remain confident that their investments in quality and competitiveness will win them a stable future.

However, Mr Soares is

such as Usiminas, CSN and

Cosipa, concentrate on the

domestic market where earn-

ings are bigger. Usiminas had profits to September last year

lower at \$231m; moreover,

exports were up, to 32 per cent

of output, a figure the com-

pany hopes will fall to a more

The industry faces other

unforeseen eventualities. Aces-

ita saw production fall last

year when blast furnace main-

tenance took longer than

expected. Exporters of unfin-

ished products, such as Acomi-

nas and CST, may be hurt by falling international demand in

But these worries are part of

"normal" life in the private

most markets outside Asia.

usual 26 per cent this year.

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Schroders **Towa International Limited**

UBS Limited

Westdeutsche Landesbank

BSI-Banca della Svizzera Italiana Dai-ichi Europe Limited

Indosuez Capital **KOKUSAI** Europe Limited

Nomura International

Robert Fleming & Co. Limited

Dresdner Bank - Kleinwort Benson

D.E. Shaw Securities International

Sumitomo Trust International plc

LTCB International Limited Mitsubishi Trust International Limited

> Morgan Stanley & Co. Nikko Europe Plc

Paribas Capital Markets SBC Warburg

Toyo Trust International Limited Universal (U.K.) Limited

Yamaichi International (Europe) Limited

Yasuda Trust Europe Limited

5,750,000 Shares Hybridon, Inc. Common Stock Lehman Brothers Global Coordinator 2,875,000 Shares Lehman Brothers Paribas Capital Markets Dresdner Bank-Kleinwort Benson Cazenove & Co. 2,875,000 Shares Paribas Capital Markets Lehman Brothers Everen Securities, Inc. Alex. Brown & Sons Bear, Stearns & Co. Inc. Hambrecht & Quist LLC Morgan Stanley & Co. Goldman, Sachs & Co. Robertson, Stephens & Company LLC Salomon Brothers Inc Schroder Wertheim & Co. Furman Selz LLC Cowen & Company

Amoco Company

9%% Debentures Due 2016

To the Holders of

*CUSIP NO. 031904AL9 "ISIN GB0040307687

issued under an Indenture dated as of November 1, 1982 between Standard Oli Company (Indiana) and Chemical Bank, Trustee, as amended, restated and supplemented by a First Supplemental Indenture dated as of August 15, 1985 among Amoco Company (the "Company"), Amoco Corporation ("Guarantor") and Chemical Bank, Trustee and as amended and supplemented by a Second Supplemental Indenture dated as of February 15, 1986 among the Company, Guarantor and Chemical Bank, Trustee.

NOTICE IS HEREBY GIVEN that pursuant to the provisions of Section 3.02 of Article Three of this above-mentioned First Supplemental Indenture, the Company will exercise its option to redeem all of its 9%% Debentures. Due 2016 ("Debentures") on March 21, 1996, at a redemption price of 105.0% of the principal amount thereof together with accrued interest to March 21, 1996. Payment of inspress on March 20, 1996 will be made in the usual manner. Coupons maturing on March 20, 1996 appertaining to the Debentures in bearer form should be detached and presented for payment in the usual manner.

The company of principal pressions and proposal property in the property of the principal Payment in the usual manner.

The payment of principal, premium, and accrued interest to March 21, 1996 will be paid, by Chemical Bank, upon resentation and surrender of the Debentures in registered form at the office of Chemical Bank, as follows:

By Mail: Chemical Bank Cricinica benk c/o Texas Commerce Bank Corporate Trust Servicas P.O. Box 219052 Dallas, Texas 75221-8052

By Hand: Chemical Bank

Moore's chief executive. clo Texas Commerce Bank Corporate Trust Services 1201 Main Street, 18th Floor

takeover bid last July. The payment of principal, premium, and accrued interest to March 21, 1996 will be paid upon presentation and surrender of the Debentures in bearer form with the March 20, 1997 and subsequent coupons attached at the following offices:

Trinity Tower 9 Thomas More Street

Chemical Bank A.G. 000 Frankfurt am Main 17

Chemical Bank Tour Gan 16 Place de l'Iris 92062 La Defense

By Courier:

The method of delivery is at the option and risk of the holder.
From and after March 21, 1996, interest on the Debentures will cease to accrue.

AMOCO COMPANY By: Chemical Bank as Trustee

W CHEMICAL

Dated: February 16, 1996

Under the Interest and Dividend Tax Compliance Act of 1983, the Company may be required to withhold 31% of any gross payments made to certain holders who tail to provide the Company with, and certify under penalties of perjury, a correct taxpayer identifying number (employer identification number or Social Security number, as appropriate) or an exemption certification when presenting your Debertities are presented for payment. Please therefore provide the appropriate certification when presenting your Debertities for payment. These CUSIP and ISIN numbers have been assigned to this issue by an organization not affiliated with the Trustee and are included solely for the conversence of the securityholders. Neither the Company nor the Guarantor nor the Trustee shall be responsible for the selection or use of the CUSIP and ISIN numbers, nor is any representation made as to their correctness on the securities or as indicated in this redemption notice.

REPUBLIC OF GHANA



Privatization of Ghana Telecom and Sale of Second National Operating License

The Government of Ghana, as part of its telecommunications sector reform program, announces the commencement of a competitive process to select eligible companies or consortia interested in the following two investment opportunities.

(1) the acquisition of a strategic equity interest of up to 30% and management control of Ghana Telecom ("GT"), the state-owned national telecommunications operator

(II) the purchase of a Second National Operating License ("SNO") for the provision of fixed telecommunications services nationwide.

Prospective investors are asked to submit expressions of interest in order to receive a Preliminary Information Memorandum ("PIM") which includes an initial summary description of GT and the SNO, information on Ghana as well as an overview of the qualification and bidding process.

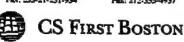
The Government of Ghana, acting through the Ministry of Transport and Communications, has engaged CS First Boston Corporation and Ecobank Ghana Limited to act as its exclusive financial advisors in all aspects of this selection and sale process. Expressions of interest should be submitted to either Mr. Adebayo Alade-Loba, CS First Boston Corporation or K.J. Nyarko, Ecobank Ghana Limited, at the respective addresses below, by no later than March 1, 1996. Inquiries may be directed to any of the following

Ecobook Glama Limited Atm: K.J. Nyarko 19, Seventh Avenue Private Mail Bag, GPO Acora, Ghana Tel: 233-28-212-827 Pax: 233-21-231-934

CS First Boston Atm: Adebayo Alade-Loba Park Avenue Plaza 55 East 52nd Street New York, NY 10055 USA Tel: 212-909-3438 Fex: 212-355-4937

Europe/Middle East CS First Boston Arts: Francois Reyl 1 Cabox Square Commy Wharf London E14 4QJ England Tel: 171-516-2641 Fax: 171-516-3505

CS First Boston
Atta: Serve Miller
Investment Banking Dept.
9th Floor
One Exchange Square
Hong Kong
Tel: 852-2847-0487
Fax: 852-2868-4394



This advertisement has been approved solely for the purposes of s.57 FSA 1986 by CS First Boston Limited, a company regulated by the SFA. The investment and investment services referred to in this advertisement are not available to Private Customers.



Sanwa Securities (USA) Co., L.P.

is pleased to announce that they have been selected to participate as a Selling Group Member in the Federal Farm Credit Banks Medium Term Note Program

Effective January 24, 1996

MICROTEK INTERNATIONAL INC.

to the holders of the outstanding Microtek International Inc.

(the "Company") US\$29,000,000

3.5 per cent. Bonds due 2001 (the "Bonds") NOTICE IS HEREBY GIVEN to the holders of the Bonds that the Board of Directors of the Company by a resolution dated February 2, 1996, proposed the issue of 43,672,400 shares of the Company's Common Stock for free distribution to shareholders as a dividend, and employees as a bornus. The above resolution shall be submitted to the Shareholders' Meeting to be beld on April 10, 1996, for approval. With such approval, along with the written approval from the authority in charge in R.O.C., the Board of Directors shall then establish an appropriate ex-right date.

ÖSTERREICHISCHE POSTSPARKASSE

US \$100,000,000 Range Floating Rate Notes due February 1996

For the interest period November 15th, 1985 to February 15th, 1996 the coupon amounts payable February 15th, 1996 the coupon amounts payable February 15th, 1996 have been calculated as follows: US \$16.93 per US \$1,000 note. US \$169.31 per US \$10,000 note and US \$1,693.06 per US \$100,000 note.

\$ SBC Wearburg

INTERNATIONAL COMPANIES AND FINANCE

Moore exploring options as Wallace proves elusive

By Bernard Simon In Toronto

Moore, the Toronto-based information handling group. may renew its seven-month pursuit of Chicago-based Wallace Computer Services later this year, but in the meantime is seeking other acquisitions and alliances. according to Mr Reto Braun,

Wallace has so far succeeded in eluding Moore, which launched a hostile US\$1.4bn

A proxy battle late last year led to three Moore nominees being elected to Wallace's board. But Moore was unable to attract sufficient votes to dismantle Wallace's "poison pill" takeover defence.

tors were "asking all the right questions", Mr Braun said, although he noted that their primary allegiance is to Wal-

lace shareholders. Mr Braun said Moore might launch another proxy fight later this year to install another three nominees, which could give the Canadian company control of the nine-person board.

"Maybe at that time it fits our strategy, and maybe the world will have moved on," Mr Braun added. He said that Moore was currently exploring a number

of other deals to expand its digital network printing busi-

Moore yesterday reported 1995 earnings of US\$257.5m, or

or \$1.22, the previous year. Revenues climbed from \$2.4bn to \$2.6bm

Operating income fell by 11 per cent, but net earnings were boosted by proceeds from the reduction of Moore's stake in Toppan Moore, a Japanese printer, from 45 per cent to 10 per cent

Fourth-quarter earnings fell to \$22.4m, or 22 cents, from

\$39.2m, or 39 cents. Operating income was ahead 17 per cent, but costs related to the Wallace bid cut earnings

by 13 cents a share. In addition, the 1994 fourth quarter was bolstered by a one-time gain of 12 cents a share from the elimination of debt guarantee obliga-

Dow Jones Industrial Average

US market continues last year's record-breaking run

By Maggle Urry in New York

The Great Bull Market of 1995 is already becoming the Great Bull Market of 1996, confounding even optimistic market

strategists. Last year the Dow Jones Industrial Average galloped through 4,000, then 5,000, rising by a third in all. So far in 1996 it has scored four centuries. and is 10 per cent above its

Judging by the record flows of money into equity mutual funds in recent months, even as the market hits new peaks, there are plenty of investors who believe the market can go higher still

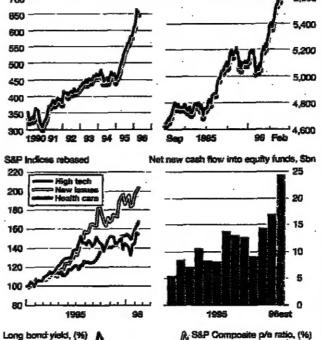
One surprising feature of the

record-breaking run is that it has raged uncorrected. There has not been a fall of more than 10 per cent since 1990; even the sudden upward movement in interest rates in early 1994, which did so much damage to the bond market, failed to cut the Dow by that amount Indeed, that early 1994 fall now looks a mere blip on the market's rise. After the steady upward incline seen between 1991 and 1994, the slope steepened after yields in the bond market peaked in November 1994. At that point the markets began anticipating interest rate falls, which did not materialise until July 1995. In the past few weeks, the gradient has steepened precipitously.

Even so, the equity market hardly looks overvalued in p/e terms. The multiple was falling until the beginning of 1995, due to rapid corporate earnings

Only at the beginning of 1995 did the p/e begin to rise again. as the market's increase overtook earnings growth.

Although the outlook is for slower profit growth, many investors believe the improved quality of earnings justifies the Top of the cycle? SAP 500 Composite



current p/e ratio. The bull market has continued in spite of a change in sector leadership. While technology stocks led the way upward for the first half of 1995, their increasing volatility later in the year did not end the market's rise. Instead, other sectors, notably healthcare,

took on the lead role. Another feature has been the success of new issues, typified by the dramatic performance of Netscape Communications. The Internet software company floated at \$28 last August and rose as high as \$170, before splitting its stock in

Why Friedland has opted for Falconbridge's DFR bid

r Robert Friedland, who has seen the value of his shareholding in Diamond Field Resources soar from a few hundred thousand dollars three years ago to more than C\$500m (US\$363m), insists he is not ready to cash in his 13 per cent stake despite the agreed C\$4bn offer for DFR from Falconbridge, the Canadian nickel

He will not not be taking any cash if the proposed merger is consummated. Neither will his co-chairman and co-founder of DFR, Mr Jean Boulle, who owns 10 per cent, nor Mr Edward Mercaldo, chief finan-

cial officer with 5 per cent. Falconbridge wants DFR to gain access to the Voisey's Bay deposit in Labrador, which is set to become one of the world's biggest and lowest cost nickel producers by the turn of

Mr Friedland, 44, said he and his colleagues "are not seeking cash. We want to see this project developed". He is clearly excited by the prospect of a merger that would create one of the world's top six mining groups by market capitalisation and almost certainly give him a place on its board.

The Falconbridge offer was unsolicited, he insisted. "I would be absolutely delighted if it proceeded exactly as described. We have got what we wanted.

He denied that Falconbridge was merely being used as a stalking horse to flush out higher offers. "The combina-tion of Falconbridge, already the [western] world's lowest cost nickel producer, and DFR is an excellent one. The has 10 per cent of DFR.) Inco is

as Inco [the Canadian group that is the world's biggest nickel producer] but have much lower costs."

Mr Friedland said Falconbridge brought with it technical strength, such as the best technology to recover cobalt from the Voisey's Bay ore which would lower production costs - and "a relationship of trust" with the Inuit people, native to the Voisey Bay area, which should help to smooth the permitting processes. Falconbridge developed this relationship when seeking per-mits for its proposed Raglan nickel mine in northern

Falconbridge wanted an integrated nickel complex at Vois-ey's Bay - mining, milling, smelting and refining - and the Ragian material would also be processed there. Mr Frank Pickard, Falconbridge's chief executive, has said the complex would cost at least C\$1.5bn and provide more than 1,500 direct jobs in a province

with fewer than 20,000 people. The Falconbridge deal also offered DFR shareholders a stake in further exploration successes at Voisey's Bay and the possibility of being involved in a base metals producer with a wider range of operations than Inco because Falconbridge is a 50 per cent pariner in Collabuasi, a worldclass copper project in Chile.

Last June DFR signed a deal with Inco which took a direct 25 per cent share of Voisey's Bay and 7 per cent of DFR. (Mr Friedland has the obligation to vote these shares and those of Teck Corporation, another Canadian mining group that merged group would be as big obliged to find the finance to

develop Voisey's Bay and to buy all of its output for the first five years and 133m lbs annually for the subsequent 15 years. Mr Friedland said the merged Falconbridge-DFR company would inherit these advantages. He insisted: "It is not bad for

Inco. It has 25 per cent of Vois-ey's Bay acquired on terms that now look very attractive. Mr Friedland said there had been "very friendly" and numerous discussions with Inco about a merger before Falconbridge became involved but inco could not see its way to agreeing with some of the conditions requested by the DFR board.

nco did not have the right to match any offer for DFR but as a matter of courtesy to a partner, Inco was given a few days to consider its posi-tion. Inco said on Wednesday it would not respond immediately to the Falconbridge proposal but reserved the right to make an offer "at any time in the future".

Mr Friedland, speaking in London where he was visiting DFR institutional shareholders, suggested that it would put the [DFR] board in a difficult position" if there was a counter proposal from Inco or any other mining company.
"But we would be obliged to give any proposal serious consideration."

In the meantime, and in the absence of a rival proposal, DFR and Falconbridge yesterday signed the papers to set their merge process in motion.

Kenneth Gooding, Mining Correspondent

ASIA-PACIFIC NEWS DIGEST

WMC extends rally with 32% advance

WMC, the Australian metals producer formerly known as Western Mining Corporation, has continued its strong recent earnings recovery with solid increases in profit, sales and dividends for the half-year to December.

The company yesterday announced a 32 per cent rise in net equity-accounted earnings from A\$140.9m to A\$186.2m (US\$140.9m) in the period, on a 17 per cent sales rise from A\$938.3m to A\$1.09bn. The interim dividend is up from 8 cents to 11 cents a share.

Mr Hugh Morgan, WMC managing director, said while the result had allowed the company to make progress on a number of expansion projects, metal prices had not improved as quickly as expected.

The nickel division remained the mainstay of the company's earnings, which lifted gross profit from A\$81.5m to A\$151.9m in the period. The aluminium division's contribution was up from A\$66.3m to A\$85m and copper-uranium operations lifted profit from A\$39.8m to A\$78.2m.

But lower production and higher unit costs, partially reflecting plant repairs, reduced gross earnings from the company's gold operations from A\$57.4m to A\$30m. Petroleum division profits eased from A\$12.1m to A\$10.2m.

Mr Morgan said the the results included a A\$36.7m exchange rate benefit, against A\$35.4m previously, and followed

exploration spending of A\$39.8m, up from A\$40.9m.
Depreciation took A\$176.8m, against A\$172.4m, and interest expense took A\$25.9m, compared with A\$14.3m. The tax

provision rose from A\$41.7m to A\$66.7m. Bruce Jacques, Sydney

Tiffany plans Tokyo store

Tiffany, the US jeweller, announced plans to launch its flagship store in Ginza, Tokyo's upmarket shopping area. While the retailer has 38 boutiques in Japan, all of its outlets are operated within department stores of Mitsukoshi, a Japanese high-street retailer. Tiffany's decision comes as the Japanese economy is set to recover and sales of brand name

luxury products are reviving. Japan is the company's second-largest market after the US, representing more than a quarter of the company's total sales.

The company started its Japanese operations in 1972.

The new store, which is scheduled to open in May, will be designed after the Fifth Avenue store in New York including its granite exterior.

Emiko Terazono, Tokyo

Japanese advertising up 5%

Japanese companies spent Y5,426.3bn (\$50.8bn) on advertising last year, 5 per cent more than in 1994, Dentsu, Japan's leading

advertising agency announced yesterday. The increase, for the second year in a row, comes from a low base and brings advertising expenditure to just below the level of four years ago. It peaked in 1990 at Y5.564.8bn, just before the economy went into a five-year slide. Dentsu forecasts a rise in advertising spending of a similar order, 5 per cent to 6 per cent, this year.

Among the media, magazines led the way last year, up by 7.8 to Y374.3bn, followed by television with a 6.8 per cent increase to. Y1,755.3hn. Sales promotion, however, was the largest form of advertising, up 3.6 per cent to Y1,907bn.

By industry, the fastest growth in advertising spending came from car producers, up 22.4 per cent to a record Y251.4bn in a year when domestic car sales showed the first significant recovery since 1990. Next came office machines, where advertising expenditure rose up 16 per cent led by a rise in

personal computer sale. They were followed by government organisations, which spent nearly 16 per cent more on advertising than the previous year, chiefly a result of the communications and information demands of the aftermath of the Kobe earthquake. William Dawkins, Tokyo

Falling prices hit Tonen

Tonen, the Japanese oil refiner, suffered a sharp decline in profits for the year to last December due to falls in petroleum

product prices. The company, in which Mobil and Exxon each has a 25 per cent stake, said non-consolidated recurring profits fell 64.4 per cent to Y13.2bn while net profits fell 44 per cent to Y10.5bn. Sales declined 0.9 per cent to Y438.4bn and operating profits plunged 82.4 per cent to Y5.1bn due to rising sales costs.

while group after-tax profits fell 8.7 per cent to Y20.1hn. Group sales increased 2.2 per cent to Y586.9bn. Tonen company plans to cut its annual dividend by Y10 to Y40 per share, including a Y20 per share interim dividend. For the whole year to next December, the company expects a 6.4 per cent increase in unconsolidated recurring profits to Y14bn

Consolidated pre-tax profits tumbled 31.5 per cent to Y29.3bn

on a 2 per cent decline in sales to Y430bn. On a consolidated basis, the company expects pre-tax profits to drop 7.8 per cent to Y27bn on a 2 per cent fall in sales to Y586.9bn. Emiko Terazono, Tokyo

News Corp offshoot slips

Pacific Magazines and Printing, the Australian magazine offshoot of News Corporation, has reported a 10 per cent fall in net earnings for the six months to December, following an

The company yesterday reported earnings down from A\$39.9m to A\$31.4m on revenues up from A\$427.5m to A\$481.3m. The interim dividend has been reduced from 11.9 to 10.4 cents a share.

The company's printing operations raised gross profit by 9 per cent from A\$41.1m to A\$44.8m, while publishing division profits rose just 1 per cent to A\$19.4m. Growth in overseas earnings overshadowed a sluggish 1 per cent rise in Australian earnings oversal a suggest 1 per cent rise in Australian earnings from A\$55.9m to A\$56.7m. Earnings from European operations jumped 115 per cent to A\$3.3m while Pacific Rim activities lifted their contribution by

47 per cent to A\$4.4m. The company's tax provision rose from A\$13.4m to A\$17.8m and depreciation took A\$21.2m, against A\$17.3m previously.
Interest expense rose from A\$11.5m to A\$13.6m. Bruce Jacques

Placer Pacific downturn

Net profit at Placer Pacific, the Australian-based gold group, fell by 30 per cent to A\$58.6m in the year to December following lower gold output and adverse currency movements. Sales eased 1 per cent to A\$500.8m and the final dividend has

Strong retail demand fuels advance at Deere

Strong retail demand helped Deere, the US agricultural equipment manufacturer. increase net profit in the first quarter by 20 per cent to \$166.2m, or 63 cents a share, reports AFX News from

Revenues in the three months to January 31 rose from \$2.1bn to \$2.3bn. Net sales to dealers of agricultural. industrial and lawn care equipment were \$1,9bn against \$1.7bn in the comparable

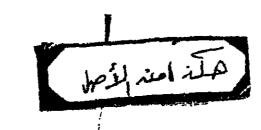
period. All of the equipment businesses reported higher net sales during the quarter compared with last year.

strengthen and totalled \$308m, a gain of 19 per cent over last year. Additionally, overseas sales increased 33 per cent compared with a year ago.

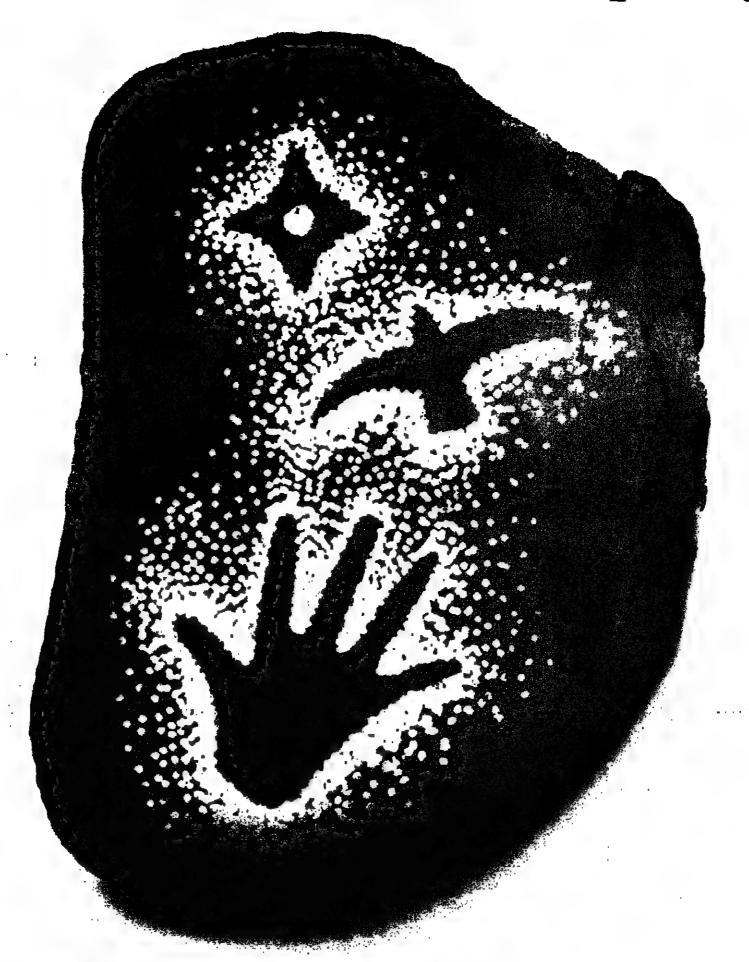
Net income of the financial
services subsidiaries was

\$48.7m for the quarter compared with \$42.8m last time. Net income of the credit operations was \$84.5m against \$29.7m. On the insurance side, net income rose from \$8.2m to \$9.5m as a result of improved underwriting results. Net income of the healthcare operations was down slightly in the quarter compared with last year.





In the fight against disease, this could be the most powerful weapon yet.



It's not magic. But it may yet work miracles.

This is the trademark of a completely different kind of pharmaceutical venture.

The recently-merged Pharmacia & Upjohn.

It's a partnership that has created a company of quite remarkable depth and scope: over 30,000 people working in 50 countries and serving 200 million people around the world.

And it's for those 200 million people that this announcement should come as very good news.

Because the merger will give two pools of specialised medical talent the opportunity to work together for the first time ever.

Resulting in real, tangible benefits in the fight

against cancer, AIDS, infectious diseases and many other medical conditions.

This merger is not simply a matter of shared resources, however.

It is also about shared ideals.

Our trademark stands as a symbol for humanity, hope and inspiration.

Values that we intend to apply to every single aspect of the way we do business.

You are surprised to hear such sentiments coming from a global pharmaceutical company?

This is not the last time we'll be surprising you.

You can be sure of that.



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Fortis AG

Swiss Reinsurance Company subscribes to BEF 5 billion capital increase

On 12 February 1996 the Board of Directors of Fortis AG implemented a BEF 5 billion capital increase by issuing 1,350,000 new ordinary shares at a price of BEF 3,717 per share.

The capital increase, financed by a cash transfer within the authorized capital, is reserved for Swins Reinsurance Company. Accordingly, the issuing price is equal to the average quoted price for the ordinary share during the thirty-day period

The new shares will be identical to the old in every respect. This includes with regard to the dividend, which the Board of Directors of Fortis AG shall submit for approval to the Annual General Meeting on 28 May next.

Following this capital increase the total number of Fortis AG shares will be 37,565,225 shares.

Fortis AG and Fortis AMEV are the two parent companies of Fortis

fortis AG

Consolidation of Ordinary and VVPR shares Allocation of VVPR strips

To increase the liquidity of the VVPR shares as well as to accommodate the wishes of numerous shareholders, the Board of Directors has decided to strip the VVPR shares. The technical conditions are mentioned hereunder:

On 8 March 1996 the 4,139,926 VVPR shares (former AFV shares, shares deriving from the exercise, since I January 1994, of warrants issued in December 1990, and shares resulting from the capital increase by contribution of the dividend right for 1994), will become ordinary shares after being allocated an additional sheet of coupons embodying the tax advantage inherent in the VVPR share, this sheet to be called the "VVPR STRIP". Former AFV shares will, however, maintain their tax advantage in the event of gift and inheritance until 28 December 1996.

The right to the allocation of VVPR strips will be represented by coupon no. 7, to be detached from the VVPR share. The ordinary share coupon no. 7 will be without value. In this way, the conversion of the VVPR shares into ordinary shares will be undertaken without physical exchange of securities or overstamping.

The numbering of the "VVPR STRIP" coupons will begin at number 8, and will be identical to that of the share coupon sheets. Starting with the dividend for 1995, shareholders wishing to benefit from reduced investment withholding tax (set at 15% since I January 1996) will have to present 2 coupons: that of the share and the corresponding VVPR STRIP coupon. Failing this, investment withholding tax at the normal rate, set at 25% since I January 1996, will be deducted from the divi-

Starting on 8 March 1996, all shares will be substitutable and interchangeable. A single quotation line for the share will be maintained on the cash and settlement markets, on which both shares issued originally as ordinary shares and former VVPR shares will be negotiated indifferently. All these shares will carry coupons no. 8 and following.

From 8 March 1996 onward, the VVPR STRIPS will also be separately negotiable, and quoted on a separate line on the cash

Holders of VVPR bearer shares who hold their securities physically will be able to request their VVPR bearer strips, without charge, as from 8 March 1996, at the counters of the financial intermediaries set out below, in return for coupon no. 7. Shareholders who hold their VVPR shares on securities accounts with financial organizations will automatically be credited

Holders of registered VVPR shares will automatically be allotted strips in registered form, with the right to request that these be converted into bearer form. For bearer shares deposited with Fortis AG, strips will be delivered, upon demand, by the

Barclay's Bank

ASLE-CGER-Bank Caisse Privée Banque Metropolitan Bank

Fortis Fortis AG and Fortis AMEV are the two parent companies of Fortis



Générale de Banque

The "Shell" Transport and Trading Company, Public **Limited Company**

Final dividend 1995

Notice is hereby given that a balance of the Register will be struck on 11th April, 1996 for the preparation of warrants for a Final dividend for the year 1995 of 20.4p per 25p Ordinary Share. If approved at the Annual General Meeting to be held on 15th May, 1996 the dividend will be paid on 22nd May, 1996.

For transferees to receive this dividend, their transfers must be lodged with the Company's Registrar:- Lloyds Bank Registrars, The Causeway, Worthing, West Sussex BN99 6DA, not later than 3pm on 11th April, 1996.

SHARE WARRANTS TO BEARER

The Coupon to be presented for the above dividend will be No. 195 which must be deposited at Lloyds Bank, Registrar's Department, Issues Section, Ground Floor, P.O. Box 1000, Antholin House, 71 Queen Street, London EC4N 1SL (not later than 11th April, 1996 to receive payment on 22nd May 1996) or may be surrendered through Messleurs Lazard Frères et Cle, 121 boulevard Haussmann, 75382, Paris Cedex 06.

> BY ORDER OF THE BOARD Miss J. E. Munsiff Secretary

Shell Centre, London SE1 7NA 15th February, 1996



ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of Amer Group Ltd ("the Company"), will be held on Thursday, 7 March 1996, at 2 p.m. at Amer Group Ltd's Heed Office, Milkelänkstu 91, Helsinkl. The agenda of the Annual General Meeting will be matters as per

Participation in the Annual General Meeting

Only a shareholder who has been recorded by 26 February 1996 as a shareholder in the Company's share register, 26 maintained by the Central Share Register of Finland Co-Operative (Suomen Daslokeskusrekisteri Osuuekuta OKR), has the right to participate in the Annual General Meeting, unless otherwise stipulated.

Notification of Intended perticipation at the Annual General Mee must be given to the Company not later than 4 p.m. on Tuesday, 8 March 1998, either in writing to: Arner Group Ltd. Share Register, P.O. Box 130, PIN-00801 Helsiniti; or by telephoning (+358-0-7577 261/Mirja Vatenen). Letters should be defivered before the close of the notice period. Proxises should be forwarded to the above address

The Board of Directors proposes to the Annual General Meeting a dividend of FIM 3.00 per share for the financial year ended 31

Only shareholders registered in the Company's share register, as maintained by the Central Share Register of Finland Co-Operative, by the record date of 12 March 1996, are entitled to receive dividends.

Heleinki, 16 February 1996 BOARD OF DIRECTORS

State Bank of New South Wales Limited

US\$250,000,000

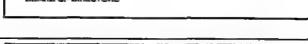
Extendible Floating Rate Notes 2003 (Previously US\$250,000,000 due 1998)

(Gueranteed by the Government of the State of New South Weles) Notice is hereby given that the rate of interest for

the period 16th February 1996 to 16th August 1996 has been fixed at 5.3125% per annum. Interest payable on 16th August 1996 per US\$10,000 note will be US\$268.58 and per US\$100,000 note will be US\$2,685.76.

Agent: Morgan Guaranty Trust Company

JPMorgan



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These Interest Accumal Rates and Coupon Ame the interest payable on Friday, March 15, 1996. **Bankers Trust Company**

February 16, 1996

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INTERNATIONAL COMPANIES AND FINANCE

Barclays chief urges loan rethink at Japanese banks

Mr Martin Taylor, chief executive of the UK's Barclays Bank, yesterday warned Japanese competitors that their credibility would suffer unless they write down suspect loans in one hit, rather than over

His comments represent a rare public expression of a concerns among European and US bankers in Tokyo that many Japanese banks are being sup-ported by balance sheets that appear weaker than they really

"I would strongly urge all Japanese banks who are drawing near to publication of their annual results to write down their suspect loans in one hit and start the year with a clear sheet. The international hanking sector is expecting it and will be disappointed if it is not done," said Mr Taylor on a visit to Barclays' Tokyo office. "Investors and lenders will value the balance sheet as it really is."

mats say foreign bankers in Tokyo suspect that nearly all Japanese banks' capital adequacy ratios would fall below the minimum set by international banking rules if they wrote down bad debts as rigorously as western

competitors.
Indeed, Mr Brian Waterhouse, banking analyst at James Capel Pacific, estimated that none of Japan's top 21 commercial banks would be able to observe the Bank for International Settlement's 8 per cent ratio of capital to risk-weighted assets if they provided for a realistic proportion of their officially published Y23,500bn (\$219.7bn)

of bad debts in one annual

Less pessimistic analysts, such as BZW Tokyo's Mr David Threadgold, believe that perhaps two of Japan's leading banks could achieve the BIS ratio after making a single write-down of uncollectable

The strongest Japanese

aggressive in making write-offs in the past year. However, the weaker ones are still planning to eke out fresh provisions, in one case until the end of the

Mr Taylor pointed out that the "one-hit" approach worked at Barclays at the turn of the last decade, and even added a few pence to the share price immediately after the announcement of the debt write-down. Japan's financial system faces serious problems, but no-one outside Japan really believes they will not be overcome sensibly, he stressed.

The Barclays Group itself remained fully committed to Japan and saw a prosperous future there, especially in asset management, said Mr

The group last year bought Wells Fargo Nikko Investment Advisors, turning BZW, its investment banking arm, into the world's largest passive fund manager. From this, yes-terday it launched BZW Nikko Global Investors, a joint ven-

developing new products.



Martin Taylor: 'one-hit' approach worked at Barclays

ture with Nikko Securities. Japanese public and private pension fund assets are expec-ted to grow, from \$2,000bn now to \$3,000bn by the end of the decade. The 3 to 4 per cent of corporate pension funds now managed by investment advisory companies is expected to grow to nearly 20 per cent over the same period, Mr Taylor

Canon's performance hard to copy

Michiyo Nakamoto studies the formula for the group's success

ne burning question hangs over Canon, the Japanese precision machinery maker which recently announced a 49 per cent increase in profits for last year: can the company keep up the impressive track record maintained since it brought out its first camera in 1934?

In the year to December, Canon increased parent company sales by 14 per cent to Y1,231bn (\$11.5bn). Recurring profits surged 49 per cent to Y80.2bn, while net profits were up 65 per cent to

Although the company did ruffer from the sharply appreciating yen, which wiped off as much as Y128bn from Canon's profits in 1993, it has increased 52 per cent since 1969.

1970s, as worldwide competiautomation took off, and more have been in growing demand on the back of strong PC sales.

new and better growth opporcentration of its energies on products where a high degree of advanced technology has restricted competition.

rose 14 per cent in 1995, Canon

use sophisticated technology for quiet, clear imaging, are at the high end of the market, Canon is also the second-largest manufacturer bubble jet printers, after Hewlett Pack-

The bubble jet printer mar-ket, where Canon has an esti-

maintains a 50 per cent global share of the colour copier mar-

parent company sales by 51 per cent and recurring profits by Canon's recipe for success seems simple enough: diversify into areas where its advanced technology has given it the edge. Having reduced its dependence on cameras in the

tion grew and its main markets became saturated, it switched its focus first to copiers and fax machines as office recently on printers, which not only from its ability to spot tunities, but also from the con-

For example, Canon has about 70 per cent of the world market for laser printers including those it supplies to Hewlett Packard of the US according to a report by ING-Barings. Sales of laser printers

Says. While laser printers, which

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16th February, 1996

Notice of Redemption to Holders of

Series C

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NOTICE IS HEREBY GIVEN that in accordance with Section 5.03(a) of the Indenture, dated 31st March, 1992, Series C of the U.S. \$79,000,000 Guaranteed Extendible Variable Rate Notes

due 2006 of RSVP MAYFAIR LIMITED (the "Bonds") will be redeemed in full by RSVP MAYFAIR LIMITED on the interest

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Interest will cease to accrue on the Bonds from 8th March, 1996.

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PINANCIAL TIMES



The full colour digital copier: Canon still dominates market

mated 40 per cent share, is seeing strong growth linked to the spread of PCs, and a trend among consumers to switch from dot matrix printers. Canon's bubble jet printer sales rose 38 per cent last year. Although Canon is not

expected to overcome Hewlett Packard's 50 per cent market share in the near term, it will continue to benefit from continuing overall growth of the

Paying Agent

Kredietbank S.A. Luxembourgeolse 43 Boulevard Royal

ket, according to the company, Canon's firm hold in these markets provides another avenue of growth. Printers are not only high-margin products themselves, but they generate substantial profits from nondurable products such as inks and ribbons. Barings ING estimates that sales of nondurables will rise to Y260bn this year, compared with an estimated Y185bn for bubble

jet printer sales and Y245hmfor laser beam printer sales. Furthermore, Canon's lead-ing position means it has been market. In somewhat more mature markets, such as that of the copier, Canon has been able to stimulate demand by able to raise prices in overseas It introduced full colour digimarkets to ameliorate the tal copiers in 1989, and now impact of a rapidly rising yen. Though the company has also cut costs by increasing overseas production and restructuring, its ability to raise overseas prices has helped it to weather the impact of the high yen better than many other Japanese manufacturers - despite an export ratio of nearly 80 per

It has restructured its camera division to improve profitability, particularly in the 8mm video segment where it has concentrated on higherend products.

Canon says it is not unduly concerned about its prospects. The company expects to be able to squeeze profits from various applications of its bubble jet printer technology for at least 30 years, Mr Hiroshi Tanaka, executive vice-president told a Japanese national news-

Yet competition in the printer market is already bringing prices of bubble jet printers sharply lower, and Canon will probably need to find a new product in the no too-distant future to sustain further growth.

The company has invested an estimated Y50bn - encompassing both research and development and a new manufacturing facility - in ferroelectric liquid crystal displays. It is also working to develop solar batteries. But these are areas where Canon already faces several competitors.

The question Canon watchers are asking is not just whether Mr Fujio Mitarai, president since last September, will be able to pull the Canon trick again, but also how much time he has left to

MERCURY OFFSHORE STERLING TRUST SICAV
Postal Address: BP 1058, L-1010 Lusembourg

NOTICE OF EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS

The Extraordinary General Meeting of Shareholders of Mercury Offshore Sterling Trust ("the Company") held on 15th February 1996 not having teached the quorum of presence required by law and the Articles of Association. a further Extraordinary General Meeting will be held at 6D, route de Trèves, L-2633 Senningerberg, Luxembourg et 11.00 am on 20th March 1996,

The Extraordinary General Meeting of the Fund will consider and vote upon a proposal to amend the Articles of Association. Such amendments will include in particular provisions:

include in particular provisions:

1. To amend the Articles of Association to permit the change of the Company's registered office to Senningerberg.

2. Amend Article 28(7) of the Articles of Association to replace the name S.G. Warburg Group pic with Mercury Asset Management Group pic.

Voting
The resolutions on the Agenda of the Extraordinary General Meeting of
Sharebolders may be passed by a majority of 75 per cent. of the votes
cast theron at the meeting. There will be no quorum requirement for the

the holders of Registered Shares may be present in person or represented by a duly appointed proto;
the holders of Bearer Shares must deposit their shares not later than 15th March 1906 either with the Administrator of the Company, or with any bank or financial institution acceptable to the Company, and the relative Deposit Receipts (which may be obtained from the Administrator of the Company) must be forwarded to the Administrator of the Company to arrive not later than 18th March 1996. The Shares so deposited will remain blocked until the day after the meeting or any adjournment thereof;
Shareholders who cannot attend the meeting in person are

cay after the meeting or any adjournment thereof;

Shareholders who cannot attend the meeting in person are invited to send a duly completed and signed proxy form to the Administrator of the Company to arrive not later than 18th March 1996. Proxy forms can be obtained from the Administrator Proxy forms already received for the meeting held on the 15th February 1996 will be used to vote at the meeting convened for 20th March 1996. Information for Shareholders
Shareholders are advised that a draft subject to amendment, of the proposed new Articles is available for inspection at the following places and at the

ADMINISTRATOR: Mercury Asset Management S.A., 6D, route de Trèves, L-2633 Senningerberg, Laxembourg

PAYING AGENTS: Luxembourg:
Banque Internationale à
Luxembourg S.A.,
69 route d'Esch,
L-1470 LUXEMBOURG

United Kingdom: S.G. Warburg & Co. Ltd 2 Finsbury Avenue London EC2M 2PP

Registered Office, 14 rue Leon Tayes, L-2636 Luxembourg R.C. Luxembourg R24 810

16th February 1996

The Board of Directors

George Contract

19

FINANCIAL TIMES FRIDAY FEBRUARY 16 1996

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Group warns of continuing deterioration in refining margins and uncertain petrochemicals outlook

Royal Dutch/Shell lifts its dividend by 23%

By Robert Corzine and Jenny Luesby

Royal Dutch/Shell, the Anglo Dutch oil group, yesterday boosted its total dividend by 23 per cent to 38.3p a share as it reported record profits for 1995. But the company also warned of a continuing deterioration in refining margins and an uncertain outlook for petro-

formers last year. Replacement cost profits excluding special items were £4.5bn (\$6.93bn) up 25 per cent on 1994 and an all-time high for at the end of the year. Total

chemicals, one of its star per-

port and Trading, the UK oper-

The jump in the dividend set a "new platform" for the future, and he was confident that earnings growth was sus-

be drawn on whether Shell was planning any special dividends or share buybacks as a way of reducing its cash mountain. The company reported cash. cash equivalents and

But Mr Jennings would not

short-term securities of £7.3bn

the group, said Mr John Jennings, chairman of Shell Transtratio of 17.1 per cent. The upbeat assessment of

long-term earnings growth contrasted sharply with performance in the previous fourth quarter, when replacement cost profits fell 63 per cent to £602m because of deteriorating refining margins and a sharp decline in chemical

Fourth quarter earnings for the downstream division were down 18 per cent at £346m (£423m). Tighter refining margins offset volume growth, even in fast growing Asian

£1.13bn, excluding special markets which have traditionally been one of Shell's items. But a margin squeeze in plastics, described by the comstrengths. Mr Jennings prepany as "historically catadicted that tighter Asian refinstrophic", had cut chemical ing margins "won't go away." profits in the fourth quarter, He confirmed that Shell was

Most of this decline had been generated by "very disappointing" results at plastics pro-ducer Montell, the joint venity has plagued the industry in ture with Montedison, which The chemicals division had recorded a \$123m loss, includ-"a very skewed year" said Mr ing \$64m of restructuring Jennings. It had accounted for

from £196m to £54m.

Prices and demand had now firmed, said Mr Jennings, and the group hoped to see some

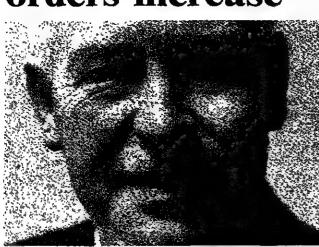
margin improvement in chemicals later in the year.

"We have not lost our nerve in chemicals," he said. The group continued to make large investments in petrochemicals, in spite of the cyclical nature of the business.

Total capital expenditure last year was 27.5bn, up almost 10 per cent on 1994.

Exploration and production profits for the fourth quarter increased 21 per cent to £508m. (5420m), as a result of higher volumes and prices. Full-year earnings were up 21 per cent at

Recruitment at Babcock as orders increase



John Parker: new contracts in Britain, Pakistan and Malaysia

Babcock International, the engineering, materials han-dling and facilities management group, yesterday said it was creating up to 350 jobs in its process engineering division after winning a raft of new orders, writes Tim Burt.

The recruitment drive will increase the division's workforce by almost 30 per cent to more than 1,600, with most of the new staff working at plants on Teesside and Crawley, West

Mr John Parker, chairman, said the additional engineers were needed to work on three contracts in Britain, Pakistan and Malaysia: "These new orders, together with other recent orders in Yemen, Bahrain and Syria, will create a workload in excess of 1m man hours over the next two

In total, the latest orders were said to be worth up to £40m, augmenting a further £100m of orders announced by the group last month.

_ 28 writes to Dec 31 ★

The UK order involves engineering and project manage-

RESULTS

Investment Trusts

ment services for SCM Chemicals, the Hanson subsidiary, which is spending £75m on expanding its titanium dioxide

Babcock has also secured a contract from Parco, a Pakistani-Abu Dhabi joint venture, to provide technical consultancy services for a new oil refinery. In Malaysia, it will help build a £20m distribution

the restructuring of its German materials handling operations would be completed by the end of March, reducing the workforce from 600 to 440.

vision to cover the restructuring, said it would take a further 22m charge to cover disputes over a £11m project in the former Soviet Union.

handling a previously writtenoff investment in Germany.

plant on south Humberside.

Separately, the group said

The company, which last autumn announced a 29m pro-

That charge is expected to be offset by an exceptional gain of up to 23m from the receivers Babcock shares dipped 1p at

(0.773) (0.57) (1.86) (33.6)

9.68

AND TERMINATION OF CONVERSION RIGHTS

Taiyo Yuden Co., Ltd.

U.S. \$50,000,000

3 1/4 Per Cent. Convertible Bonds

Due 2000 (the "Bonds")

the Trust Deed dated 5th of March, 1985, between Taiyo Yuden Co., Ltd. ("the Company") and The Bank of Tokyo Trust Company as Trustee, the Company has elected to exercise its rights to, and shall, redeem on 19th of March, 1996 all of its outstanding Bonds (the aggregate amount of which was U.S. \$100,000 as of 9th February, 1996) at a redemption price of 100 per cent

The payment of the principal amount and accrued interest will be made on and after 19th of March. 1996 upon presentation and surrender of the Bonds,

together with all coupons appertaining thereto maturing on or subsequent to 31st of August, 1996 at the principal office in the city indicated below of any of the following Paying Agents:

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EREDITBANK S.A. LUXEMBOURGEOISE of 43

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NOTICE IS HEREBY GIVEN that, in accordance with the provisions of

Farnell must fulfil promises

Christopher Price on how institutional shareholders were persuaded

typical of the UK, the 16 per cent would

A survey published last year and car-ried out by Professor Chris Mailin, then at

Warwick Business School, found that the

overall voting level at the UK's top 250

public companies was an average of 35

per cent. Resolutions at extraordinary

Farnell, need approval from 75 per cent of those present and voting and even opposi-

tion from 10 per cent of investors would have thwarted the deal.

watershed in corporate governance in the

UK," said Ms Anne Simpson, joint manag-

ing director of Pirc, a corporate governa-

cen consultancy which advised clients to

In explaining the high turnout, share-

holders cite two factors; first, news that a

that the 16 per cent of its owners who opposed the bid were defeated. But had opposed the bid were defeated the bid were defeated. But had opposed the bid were defeated the bid

"The Farnell meeting does mark a

etings, such as those held yesterday by.

have been enough to block the bid.

r Howard Poulson, chief executive of Farnell Electronics. described the Premier deal as a once in a lifetime opportunity." It was a view not shared by a significant minority of shareholders, who yesterday came close to sinking the merger plans of the two electronic component distributors. Yet when he signed the

agreement with Mr Morton Mandel, the founder and chairman of Premier, three weeks ago, Mr Poulson believed the industrial logic of the move would be readily endorsed by

At a stroke, Farnell, the second largest catalogue distributor of electronic components in Europe, would be transformed into the third largest in the world through its merger with the US's biggest operator. It would also create a group with a combined market capitalisation of about \$1.6bn hovering

By several investor yardsticks, Farnell

Electronics' agreed bid for Premier Indus-

Almost upon its launch, it was greeted

with a chorus of disapproval from several

large shareholders, some of whom took

the unusual step of identifying themselves

debate forced everybody to get out and vote," said Mr Dick Barfield, director of

investment at UK life insurer Standard

Life, an early opponent of the deal. "There

is very little debate among shareholders

Second, it attracted an extraordinary

number of votes from shareholders on the

day of reckoning, nearly twice the normal

level of voting at resolutions put to inves-

Some 77 per cent of Farnell's shares

were voted in total, a level which ensured

tors in the UK's largest companies.

of an acquiring company.

"The fact that we raised the level of

trial Corporation was extraordinary.

at the edges of the FT-SE 100. Farnell produced an array of persuasive statistics and arguments in favour of the deal. The synergies of the merger would produce cost savings in a number of areas. Most persuasively of all was Mr Poulson's assertion that the

studying options for its refin-

ing assets in Europe and the

US, where chronic over-capac-

13.2 per cent of group sales,

compared with 10.4 per cent

previously, and earnings more

than doubled from £502m to

recent years.

such a large presence in an otherwise fragmented market was not to be missed. The two companies were introduced in October through Mr Robert Horton, a Farnell non-executive director and. through his time with BP and Sohio in Cleveland, an associate of Mr Mandel. At 74, the

chance to buy a company with

shared the same culture and strategic outlook appealed. So too, doubtless, did the prospect of potentially receiving a quarter share in the new

Premier chairman was looking

towards retirement and the

chance to strike a deal with a

management he considered

the post of deputy chairman. But Mr Poulson and his team argued tirelessly in more than 60 institutional presentations that the price being paid was not an excessive one. They pointed out that Electrocomponents, one of the largest cata-logue distributors in Europe is rated on 22 times its prospective earnings for 1996, against an exit price of 24 times being paid for Premier.

entity, worth about £500m and

However, the price was only one of several objections fielded by some shareholders. Standard Life in its statement of dissent issued last week, underlined the dilution to shareholders' earnings and the enormous risk it considered the company was taking in saddling itself with so much debt to pay for the deal.

There were also concerns about the management of the The Farnell team, backed by advisers NatWest Securities and BZW, rebutted all the criticisms and successfully persuaded several rebellious institutions to support the merger. Earnings dilution in the first

year was deemed a sufficient price to pay for the mediumterm benefits. The cash generative nature of electronics components distribution was underlined in order to offset concerns about the company's debts. Finally, great effort was put into reassuring the institutions that Farnell's management was up to the job and had consistently delivered on

its promises in the past.

However, a defiant rump remained and yesterday denied the Farnell board the ringing endorsement it was hoping for. The pressure on the management to deliver on its promises

"More and more of our clients are tell-

ing us to vote and some say they want us

to vote on everything," said Mr Paul

Myners, executive chairman of fund man-

agers Gartmore, whose own policy is to

vote all the shares it manages. However,

UK shareholders are hardly in the grip of

feeling pressure from non-UK clients, par-ticularly those in the US where voting

pension schemes are required to vote

Mr Myners, argues that the deal under-

als are made in the UK. That is, share-

scores a fundamental flaw in the way

holders are barred from opposing them as

a practical matter. "If you vote against a

bid, you damage the company with a vote

of 'no confidence' in its management."

Indeed, several shareholders said that

deal were voted down, leaving the com-

Sples and SLG, its joint owners. Premiair has bought £50m

of assets, comprising three Air-

bus A300, aircraft spares,

ground equipment and a han-gar at Copenhagen airport. Simon Spies made an operat-

ing profit of £600,000 in 1995, on

turnover of £246m and has net

liabilities of £8m. It carried

570,000 passengers last year

and owns two hotels in Spain.

Mr Charles Mason, leisure

analyst at BZW, said SLG had

been competing against Spies and had forced it to negligible

profits. The acquisition was a

"sensible diversification" and plugged Airtours' Danish gap

The acquisitions were made

Mr David Crossland, Air-

tours chairman, said the acqui-

sition of Spies, which he called

"a national institution in Den-

mark" gave Airtours "a pre-

eminent position in all three

Scandinavian markets and

extends our operations east-

ward into Finland

in the Scandinavian market.

from existing resources.

But increasingly, fund managers are

a voting epidemic.

every share they own.

significant minority opposed the deal Farnell's own management had privately

forced the advisers and the company to suggested it would have to resign if the

By Scheherazede Daneshkhu

Airtours, the UK's second

largest tour operator, has strengthened its presence in

the Scandinavian market by

spending £60m (\$92.4m) cash

on two related deals. It has

paid £10m for Simon Spies Holding, a rival Danish tour

operator owned by A/S Conair

Consolidated Aircraft Corpora-

tion, and £50m for aviation

The acquisition of Simon

Spies was made through Scan-

dinavian Leisure Group, which

The purchase raises Air-

tours' share of the Danish mar-

ket from 6 to 46 per cent and

gives it 20 per cent of the Finn-

ish market, where it had no

presence previously. Overall,

Airtours now has 43 per cent of

the Nordic tour operating mar-

As a result of the acquisi-

tion, Airtours owns all the

equity in Premiair, the main

provider of aircraft seats to

ket, up from 25 per cent.

assets, also from Conair.

Airtours bought in 1994.

Airtours invests

in Scandinavia

Controversy fuels large turnout

UniChem has been widely expected to increese its offer since its 2511m cash and share bid was trumped by Gahe, Europe's largest drugs wholesaler, last week.

To win Lloyds, the market expects UniChem will have to raise its bid to 470p-480p per ordinary share. Gehe is offering

preference share.

UniChem shareholders are due to meet at the company's headquarters in Chessington this morning to vote on the

its offer document to Lloyds investors.

BTR in \$80m GenCorp deal

The Indiana-based business, employing 1,200 people, will be integrated into BTR's existing vibration control division.

Mr Ian Strachan, chief executive, said sales by the enlarged division would exceed \$550m. "The acquisition establishes an important new manufacturing and customer base for BTR in North America." he added.

(£3.8m) to GenCorp's \$97m operating profit in 1994 – the latest full year for which figures are available - from sales of \$140m. Some US analysts expect its 1995 operating profits to ncrease to about \$11m, on sales of more than \$150m. BTR's latest move underlines its commitment to industrial manufac-

GT Chile will force sale

the board has refused.

Siebe sells US business

group, is selling Barber-Colman Motors, its small US electrical motors subsidiary, to Jordan Industries of Illinois for £13m. Mr Allen Yurko, chief executive, said: "The divestitut enables the Siebe temperature and appliance controls division

Intrum Justitia acquisition

Intrum Justitia, the debt collection and credit management group, is expanding its Finnish business with the acquisition of Tietoperinta, the country's largest debt collection company.

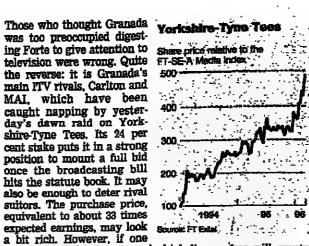
The consideration is an initial FM31.4m (£4.5m) with an adjustment making a final amount not in excess of FM33m Tietoperinta had a turnover of FM47m in 1994, on which it ran up losses of FM46m, although it expects a return to profit in 1995. Net assets were FM12.7m.

Slough Estates in £55m Sydney sale

has sold four industrial proper-

erty development activities.

Slough's move is the third recent change of international strategy by a UK property company. Last year, Hammerson sold its Australian assets in favour of the UK and continen-



LEX COMMENT

Granada's raid

believes Yorkshire's extremely high licence fees will eventually fall, the multiple is not so extravagant. Moreover, given the geographical contiguity of Granada and Yorkshire, the scope for cost-cutting is fairly high.

A combined Granada/Yorkshire would make maximum use of the freedoms envisaged in the broadcasting bill its share of

TV audiences would be 13 per cent against a limit of 15 per cent; its share of advertising would be just under the 25 per cent limit that could be blocked under competition legislation. Neither Carlton nor MAI are as fortunate. While Carlton is probably eager to buy MAI, so breaking the latter's betrothal to United News, such a move would breach the advertising limit. MAI's problem is the reverse; its TV audience share is only 5 per cent. Yorkshire's 6 per cent share is now probably beyond its reach. If MAI wants to build its ITV business, it will be forced to moo up a few smallish franchises like STV and

DIGEST

Bid decision for UniChem

UniChem was yesterday believed to be planning to top rival Gehe of Germany's £584.3m cash bid for pharmacy group Lloyds Chemists, possibly today. The board was understood to have been locked in a meeting last night, making its final

450p per ordinary share in cash and a further 290p per Lloyds Expectations of a new offer from UniChem have pushed

Lloyds ordinary shares up from 366p the day before UniChem launched its bid last month, to yesterday's close of 470p. The preference shares closed unchanged at 300o.

Gehe has been waiting for UniChem to move before posting

BTR, the industrial conglomerate, yesterday confirmed the widely-trailed expansion of its automotive operations by spending \$80m (£51.9m) on the vibration control subsidiary of GenCorp, the US manufacturing group.

which already supplies motor manufacturers from plants in

GenCorp's vibration control business contributed \$6m

turing, while also continuing with non-core disposals. One City analyst said it showed BTR was changing "from an

unfashionable conglomerate into a focused engineering stock". Shares in the group rose 2p to 329p.

The board of the GT Chile Growth Fund, the investment company with more thann £240m in assets, yesterday confirmed that it intended to compel Regent Kingpin Acquisitions to sell part of its holding in the fund, unless Regent substantially altered its plans to liquidate the fund. Regent Kingpin holds more than 65 per cent of GT Chile following a hostile bid. It has asked the board to resign, but

Regent said: "If this ends up in court it will take months to settle, but we are confident of winning." Roger Taulor

Siebe, the international controls and temperature appliances

to focus more closely on its major markets."

Notice to the Holders of LLS.\$200,000,000 8 Y Subordinated Guaranteed Bonda due 2001 (the "Bonds") or Fuji Benk International Finance N.V. (the" Company) arantsed on a subordinated basis by The Fuji Benk Limited

Guaranteed on a subordinated basis by The Fuji Bank Limited

NOTICE IS HERIESY GIVEN THAT, in accordance with Condition 6(a) of the Bonds, the Company will receive an of the outstanding Bonds at their principal amount on 12th March, 1996. Payments of principal and interest in respect of the Bonds will be made on presentation and summeder of the Bonds (in the case of payments of principal) or Coupons drawn on, or by transfer to a dollar account maintained by the payment by dollar chequal York Cay, Payments will be subject in all cases to any fiscal or other least and regulations Condition 8 of the Bonds. Each Bond should be presented for payment by deligence of the Bonds. Each Bond should be presented for payment by the provisions of relative unmatured Coupons appertaining thereto, lailing which, the amount of such become void unless presented for payment within periods of 10 and 5 years respectively from the Relevant Date (as defined in Condition 8 of the Bonds) become void unless presented for payment within periods of 10 and 5 years respectively.

PAYING AGENTS

PAYING AGENTS
Full Bank (Luxembourg) S.A.
29 Avenue de la Porte-Neuve,

The Full Sank, Limited. Pliver Plate House, 7-11 Finsbury Circus, London, EC2M 70H

Fugi Benk (Schwelz) AG. 8023 Zurleit

For the information of the bondholders, the Conversion Price (as defined in the Terms and Conditions of the Bonds) of the Bonds as at the date hereof is ¥1,078.30, the Closing Price (as defined in the Terms and Conditions of the Bonds) on the Tokyo Stock Exchange of the shares of common stock of the Company as at 9th of February, 1996 was ¥1,100.00 and the rate of exchange applicable upon conversion is ¥263.60=U.S. \$1.00. Each bondholder who wishes to convert his Bonds, together with all unmatured coupons, with any of the Conversion Agents accompanied by a notice of conversion (the form of which notice is available from any of the Conversion Agents) SUCH CONVERSION RIGHTS WILL TERMINATE AS TO ALL BONDS AT THE CLOSE OF BUSINESS ON 19th of March, 1996. The Bank OI 10ky o 11 tags as Principal Paying Agent and Conversion Agent The Bank of Tokyo Trust Company Dated: February 16, 1996

0.63† 15.5 1.77 24.48 13.1 47.8 2.21 31.7 4,37544 4,37544 3.51 (1.18) (25.33) (13.28) (45) (4,070+) (4,070+) (4.05) 9.86 (9.47) 9.86 (9.47) 0.57 (7.35) 0.94 (3.91) 9.43 (3.28) — Yr to Dec 31 204.7 (165.1) — Yr to Dec 31 240.1 (202.1) — Yr to Dec 31 513.5 (449.7) 0.851 3.47 (3.36) (3.848) 0.999 . 6 mills to Dec 31 278.6 (250.1Ml) 0.318 (0.974) . 6 mills to Dec 31 351.15 (297.09) 0.442 (0.147) Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period.

Comparatives for 24 weeks.

Comparatives for 14 months.

10 increased capital. ‡Earnings and dividend data in Dutch currency. ♠After exceptional charge. ♦Net profit. ■At June 30 1995 NOTICE OF FULL REDEMPTION This notice is issued in compliance with the requirements of London Stock Exchange Limited (the "London Stock Exchange"). Application has been made to the London Stock Exchange for admission to the Official List of the undermentioned securities. This notice is not for

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FARNELL ELECTRONICS PLC (Incorporated in England and Wales)

ation or distribution in whole or in part in or into the

FARNELL FINANCE PLC (Incorporated in England and Wales)

Farnell Electronics PLC is applying for a listing of 136,480,556 shares of Sp each. This is a relisting of its existing ordinary share capital. Famell Finance PLC is raising approximately £349 million (before expenses) by way of a 9 for 19 Rights Issue of 64.648,684 units of convertible unsecured loan stock ("Stock Units") at 540p per unit. Each Stock Unit is convertible into one new Pamell Electronics PLC ordinary share of 5p upon satisfaction or waiver of certain conditions. The Stock Units will not bear interest and the full amount paid up on the Stock Units Units will not oear interest and me roul amount pand up on the Stock Units will be repaid if the Stock Units are not converted in accordance with the Deed Poll. Farnell Electronics PLC has agreed to unconditionally and irrevocably guarantee the payment of all sums payable by Farnell Finance PLC on or in respect of the Stock Units.

The principal activity of Parnell Electronics PLC is the distribution of

Copies of the listing particulars relating to Farnell Electronics PLC and Farnell Finance PLC dated 23 January 1996 (the "Circular") may be obtained during normal business hours from the Company Announcements Office, Capel Court Entrance, (accessed via Bartholomew Lane) Old Broad Street, London EC2N 1HP up to and battorine Vales of the Board State Colonial Sector First up of and including Tuesday 20 February 1996 and from Farnell Electronics PLC, Farnell House, Sandbeck Way, Wetherby, West Yorkshire, LS22 4DH and Northern Registrurs Limited, Northern House, Penistone Road, Fenay Bridge, Huddersfield HD8 0LA until the Merger with Premier Industrial Corporation described in the Circular becomes effective. Terms defined in the Circular have the same meaning in this notice.

NatWest Markets Corporate Finance Limited, 135 Bishopsgate, London BC2M 3UR is sponsor to the issue

16 February 1996

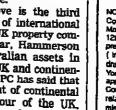
THE TAX FREE WAY TO PLAY THE MARKETS

mainly in the UK, where Slough is expanding its prop-

The deal reduces Slough's the vendor, a property fund Australian portfolio to 670,000 managed by Colonial Mutual, raising additional capital bourne, which is also ear- through a rights issue.

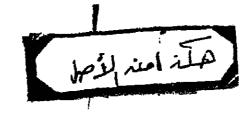


(£55m) and signalled its intention to dispose of its remaining Australian assets, writes director, said the disposal proceeds would be reinvested



Europe in favour of the UK North America and Australia. The disposal of Slough's four Sydney buildings, amounting to 1.66m sq ft, is conditional on





have already led to the abolition of planting restrictions on arable crops. The report pre-

the world meat trade with its efforts," the report notes.

COMMODITIES AND AGRICULTURE

By Deborah Hargmanns

The US farm bill will force the

European Union to initiate fur-

ther reforms of the Common

Agricultural Policy or risk see-

ing its share of world export

markets decline, according to a report by the Produce Studies

consulting group, which is due to be launched on Monday.

business appreciates the dra-

matic changes in American

agriculture which will result

from the US farm bill," says Mr

Martin Abel, senior economist

at Produce Studies' Washing-

ton office and one of the

Changes in US farm policy

report's authors.

By Christopher Boblasid

"I doubt if European

Supply shortages forecast | US farm bill 'will force further CAP reforms' to drive lead prices higher

By Kenneth Gooding, Mining Correspondent

Consumers must expect higher prices and increased price vola tility on the London Metal Exchange's lead market, according to the Economist Intelligence Unit.

It suggests that growing shortages of the metal - used mainly in batteries - will drive the price this year to 20 per cent above the 1995 average or from 28.6 cents a pound (\$630 a tonne) to 34.3 cents (\$756). Lead for delivery in three

months on the LME rose sharply yesterday to close up \$18 at \$770.50 a tonne. The EIU, in its latest Indus-

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trial Raw Materials report, says that lead consumption last year, at 4.82m tonnes, outpaced production, 4.575m tonnes, by 70,000 tonnes. It sees the supply deficit rising to 110,000 tonnes this year and expects another deficit of 90,000 tonnes in 1997.

Lead consumption in the western world is forecast to grow by 2.5 per cent this year, to 4.94m tonnes, but the growth rate will fall to 2 per cent in 1997. "This is close to the medium-term, sustainable growth rate in lead demand consistent with a forecast 2 to

Western Lead Market Balance (*000 tonnes)						
	1997	1996	1995	1994		
Production	4,760	4,650	4,575	4,484		
Consumption	5,040	4.940	4,820	4,761		
Net imports	130	130	140	233		
US stockpile disposals	60	50	35	63		
Net belance	=90	-110	-70	+19		
Source: EIU						

8 per cent per year rise in the numbers of vehicles in use worldwide over the next few years," the report points out. Meanwhile, "there appears only limited scope for an increase in refined production in 1996 despite the prospect of more attractive metal prices and lower raw material costs". The EIU suggests that reported lead stocks could be down to only 4.5 weeks' con-sumption by the end of this year. This will be offset partly, however, by continuing high unreported stocks, although these also are expected to be

below present levels. Although the lead price may consolidate early in 1997 (the EIU forecasts an average price of 38 cents a pound, or \$837.50 a tonne, in the third quarter of next year) further price rises seem possible thereafter.

The report warns: "The [lead] market will become a target for investment fund interest as shortages emerge, and this will exacerbate volatil-

• The EIU is taking a more bearish view of prospects for aluminium and copper today than it did in December. It now predicts 1996 aluminium prices will average \$1,581 a tonne, nearly 14 per cent below the 1995 average of \$1,832, and sees copper averaging \$2,314 a tonne, 21 per cent below last year's \$2,933.50. Consequently the EIU industrial raw material index is now forecast to fall by 8 per cent in 1996. World Commodity Forecasts:

European area. Industrial raw materials; £299 Mr Aleksander Findzinski, or \$575 for six issues or £75 or the head of the Polish Oil and \$140 per issue from the EIU, 15 Regent Street, London SWIY Gas Company (PGNiG), the state-owned natural gas producer and supplier, said yesterday that talks were continuing

Statoil of Norway. The talks come as Poland

dicts that this will lead to a

large expansion of the area planted with wheat in the US

from 70m acres in 1995 to 82m

The US share of world wheat

trade is forecast to rise by 2 per cent during this period to

casts that the US share of

world trade in coarse grains

such as maize, will grow from

27 per cent to 34 per cent by 2002 if the CAP is not

Mr Abel forecasts that the

US will capture much more of

acres by 2002.

reformed.

In Warsaw Poland has reopened talks with hopes next month to sign a North Sea natural gas produc-ers about deliveries over the long term delivery agreement with Gazprom, the Russian gas next 15 years after the collapse company, for an annual 13bn two years ago of negotiations cu m of gas in the year 2010 about large scale supplies from the same source for the central from the Jamai field in northern Russia.

and into Germany. with British Gas while an sources while another 4.6bn cu

planned for next week with under existing long term constatoil of Norway. under existing long term contracts. As PGNiG estimates that the country's gas needs could reach 27bn cu m in 2010, the balance according to Mr Findzinski, would have to come from the North Sea and

cent and beef to 25 per cent

These increases will come

largely at the expense of the

EU, particularly in markets in

Japan and the Pacific Rim

where US exporters have

already geared up to expand sales. The report also points to

an influx of US pork and poul-try products into eastern

"In all these sectors, the EU

will continue to be disadvan-taged from more fragmented

processing and marketing

Poland reopens talks on North Sea gas supplies

from 17 per cent.

Europe and Russia.

Yesterday, for the first time, This is to be opened up Mr Klemens Scierski, the through a new 4,000km gas pipeline planned for construction across Belorus and Poland Poland plans to use a further 4.6bn cu m from domestic

in liquid form from the Middle links would be upgraded to allow for larger purchases of natural gas from the west after talks on purchases had been completed, Mr Findzinski said.

flexibility"

Industry Minister revealed that Poland's long term natural gas plans included the prospect of deliveries of between 1.5bn and 4.5bn cu m from the west. Another 1bn to 2bn cu m would come into the country through the Baltic ports in the

form of liquefied natural gas. At the moment Poland has two small capacity links with the German natural gas pipeimported from Russia. line network near Szczecin in the north and further to the south near Zgorzelec. These can be used for imports of around 80m cu m a year. Those

Produce Studies believes the EU will have to move away

from set-aside restrictions on

crop planting and compensa-

tion for price cuts towards

farm payments linked to social

is beginning to confront the

same problems met in the US

with its policy of idling land: "increasing difficulty of admin-

istration, complications of con-

flicts between one part of a pol-

icy and another, and lack of

If the EU were to expose farmers to world market

prices, around 300,000 to

400,000 would be able to com-

pete internationally, Mr Tony

The report says that the EU

or environmental criteria.

costly terminal on the Baltic Last year Poland used 10.4bn

Imports of LNG would also

require the construction of a

cu m coming from domestic

Houghton, director of Produce Studies, said yesterday.

Smaller farmers could con-

tinue to receive some form of

support.
"Unless we have some fur-

ther reforms of the CAP, we

will continue to be the poor

said. The European Commis-

sion recognised the growing

competition from the US and

saw the need to reform the

CAP to accommodate eastern

US Agricultural Policy: A Radi-

cal New Direction, available

from Produce Studies, North-

croft House, West St. Newbury,

Berks, RG14 1HD, Tel. 01635

relation of world trade.'

European countries.

Talks with Norway about the supply of an annual 10bn cu m of natural gas from the North Sea to Poland, Slovakia and the Czech Republic ended two years ago. This would have involved deliveries into Emden in northern Germany and across Poland into central Europe. Another set of talks with a British Gas-led consortium for deliveries of comparable amounts of gas from the North Sea also ended in mid

Caribbean bug threat spreads

By Canute James in Kingston

A farm pest discovered in the Caribbean last year is spreading through the region and disrupting trade in agricultural products. The hibiscus mealy bug has attacked sugar cane, coffee and cocoa in several

countries. The infestation is heaviest in Grenada, where the bug was first identified, and the pest has been found in Trinidad and Tobago, St Kitts and Jamaica. Venezueia, Barbados and St. Vincent are likely to be affected next, say entomolo-

They report that almost all of Grenada is affected, while the infestation is spreading in Trinidad. Officials in St Kitts said the pest has been confined to areas close to the main port, but later reports say another

area of infestation has been

discovered. The fight against the mealy bug has included the use of a Chinese wasp and a ladybird beetle. "The number of these ladybird beetles is still small because they were imported in small numbers and have to be multiplied," says Dr Janice Reid, an entomologist at the Caribbean Agricultural

Distitute.

The Cayman Islands has joined the list of countries that have banned food imports from the affected affected areas. The Caymanian ban, however, does not include Jamaica, its main source of agricultural products. The US Department of Agriculture is considering whether it should han food imports from

the affected islands. Scientists and government officials from all countries in the region will meet later this month to co-ordinate their efforts to eradicate the mealy

Urban farming grows as poor dig for victory in the battle against hunger

m would be supplied by Russia

By Deborah Hergreaves

'exploratory" meeting was

Poverty-stricken households are producing one-seventh of the world's food in rubbish dumps, on roof tops and on waste ground, according to a report by the United Nations Development Programme. Urban farming is practised by an estimated 800m people worldwide and is most preva-

lent in Asia. The world's poorest urban households spend 90 per cent

of their income on food, says the report. Urban farming gives them access to better food at a lower cost. It ranges from growing crops on roof ment Programme.

tops to rearing livestock in the backyard and keeping fish in ponds, streams and lagoons. Growing food in the city also provides much-needed jobs. In Calcutta, India, about 20,000 people are employed farming on the city's rubbish dumps.

'In some cities, as many as one-fifth to two-thirds of all

families are engaged in agriculture with as many as a third of these having no other source of income," says the UN Develop-

Farming in cities can have environmental benefits with cattle consuming rubbish and sewage feeding lagoons where fish are raised, the report says. Although many people are involved in urban farming, its potential is often ignored by governments and development agencies, the report says.

Ugandan tea output down

Uganda's tea production fell 6 per cent in 1995 compared with the previous year because of poor prices on the world market, the Uganda Tea Authority said this week. Output was down to 12,687 tonnes from 13,461 tonnes in 1994, reports Reuters from Kampala.

"World prices remained low during the year, and with ever increasing costs of production, many farmers abandoned some of the farmland," said Mr Miria Mugabi, UTA's general man-

It was the first decline in

Uganda's tea industry since 1989, UTA records showed. Uganda has been trying to revive its tea industry in an effort to move away from just a

few export crops.

President Yowerl Museveni has returned almost all the 20,500 hectares of tea estates to former Asian owners who lost them when dictator Idi Amin expelled all ethnic Asians in

The tea industry suffered so badly that by 1981 only 2,000 hectares were under cultiva-

COMMODITIES PRICES

BASE METALS LONDON METAL EXCHANGE (Proper from Arraigements Metal Tricing)

■ ALUMENRAM, 98.7 PURITY (5 per tonne)

Ciose Previous High/low AM Official Kerb close Open int. Total delly turnover St. Committed ALL	1619.5-20.5 1896-97 1611,5/1611 1612-12.5 217,944 40,182 CY & per tonne	1847-48 1825-28 1880/1836 1643-44 1842-43
Cicele Previous High/low AM, Official Kerb close Open int. Total daily tumover III LEAD (\$ per torny	1370-80 1385-75 1378-82 4,800 1,759	1405-10 1400-405 1410 1410-12 1410-12
Chee Previous High/low AM Official Kerb close Open Inti Total daily furnover in MICRIEL (5 per tor	771-72 - 750-61 - 771 - 771-72 - 35,900 6,251	770-71 752-53 775/756 771-72 773-4
Close Previous High/lew Ass Official Kerb close Open int.	8270-75 8105-16 8260-65 41,606	8866-62 8220-25 8425/8280 8365-70 8390-400

9,147 TIN (5 per torvie) 8165-75 High/Iow AM Clinium Kerb close Open int. Total daily furnover ZRIC, special high grade (\$ per torine) Close Previousi . . High/low AM Official 1061-62 1042-43 Kerb close E COPPER, grade A (5 per tonne) Close Pre Ses High/low AM Official Kerb close Open Int. 2519-22 2504-7 2493-4

I AM AM ORIGIN SAT THE LOSSE LME Closing E/S rate: 1.5395 Spot: 1,5383 3 miles: 1,5349 6 reths: 1,5312 9 miles: 1,5271 IN HIGH GRADE COPPER (COMEX) Sett Day's price change High Low Vel at 114.70 -0.10 125.50 114.70 223 1,823 113.85 -0.45 114.75 13.80 3,560 19,73 113.05 -0.35 113.90 113.90 111 1,120
 114.70
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 18,730

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 92
 3,144

 5,275
 48,816

PRECIOUS METALS I LONDON BUILLION MARKET (Prices supplied by N M Rothschild)

-\$ price £ squiv SFr squiv 403.80-404.20 404.80-405.20 404.55 262,712 483.235 404.60 263,326 485.115 Day's High 405.00-405.40 Day's Low 403.70-404.10 Previous close 402.60-403.00

Loco Ltin Mean Gold Landing Rates (Vs USS) months. p/troy oz. 373.40 378.65 6 months 1 year 599.95

US cts equiv. 383.70 383.80 \$ price 402-405 £ equity. 416.70-418.25 94-97 61-63

Precious Metals continued ■ GOLD COMEX (100 Troy oz.; 8/troy oz.)

	9-44	-			_	Com
_	Seti- ocice	Day's always		low/	Hed.	
Feb	403.4	-0.5	406.3	403.0	95	27
Apr	405.7	-0.8	407.5	404.7		
I .	408.5	-0.7	410.3	407.6	1,000	
Amp	410.8	-0.5	412.4	409.8		11,27
Oct.	412.7	-0.6	412.5	4128	30	3,89
Dec	414,7	-0.4	416.5	414.0		14,01
Total					36,106	
E PLA	MUMIT	NYME	(50 Tr	oy oz.;	EVELON C	32.)
Apr	424.2	-0.4	427.D	424.0	1,428	
Joi	428.8	-0.2	429.3		21	3,96
Oet	428.9	-9.4		431.2	2	1,36
Jen Visit	431.1	-0,4	_	_	1.449	-
Torne	LADIU	A LIVERE	N /400	Tenu e		
		_				
100	145.25 748.25	+0.75		143.50	1,812 897	3,02
ing.	147.50	+0.75	144.00	(9	10
Dec	148.75		149.50	149.50		- 1
Total					2,478	7,82
M ANLY	ZER CO	MEX (5,	000 Tro	y 02; (Contail	oy œ
Feb	663.7	-8.7	571.5	871.5	2	
Mar	-584.B	-0.0	576.0	860.0	18,151	
	589.9	-9.1	582.0	566.0	8,031	27,49
Jel	574.3	-9.2		570.0		9,75
\$80	578.5	-9.2			23	
Deg Total	584.8	-92	897.D	582.5	171 27,127	6.65
Market 1					27,127	a anyon
ENE	RGY					
	IDE OIL		4 /40 PM	SO JIE A		-
= CHU	DE OIL	NTME	V best	N 03	-	
	Latest					Open
		cjanda	_	FRAL	Vel	
Sing .	18.60	-0.16	18.96		35,053	
Apr	18.21	-0.14 -0.14	18.35 17.92	18.14	56,865 23,476	
liky Jan	17.82 17.60	-0.13	17.73	17.55	14,224	38.24
-	17.75	0.14	17.52	17.45	2.230	
Aue	17.34	-0.12	17.40	17,36	1,503	14,96
Total					45,006	390,81
CRU	DE OIL	PE &	(and			
		Day's				Üßee
		change	High	LOW	Vol	
iller .	17.95	+0.16	_	17.87	10,489	18,18
Aur	17.07	-0.18		17.00	17,258	79,01
Mone		_0 12			7.485	

7/07 -0.10 1/28 16.00 16.48 7.485 30,896 16.52 -0.12 18.64 18.27 3.443 24.85 18.10 -0.21 16.28 16.10 1.225 13,040 18.00 -0.22 16.18 16.00 597 5,506 29,922 163,964 HEATING OIL NYMEX (42,000 US gales; c/US gales) Sett Day's Change High Law Vol Mill.
184.50 -7.00 173.00 183.26 12.638 22.843
155.00 -4.50 180.50 154.50 6.137 11,844
159.75 -2.75 154.50 150.75 71,823 71,711
149.00 -2.50 152.00 148.75 836 6.527 150.75 -2.75 154.50 150.75 14830 7,170 148.00 -2.50 152.00 148.75 836 6,527 148.75 -2.25 150.25 148.50 47 4,632 149.50 -2.00 150.75 148.25 481 2,337

MATURAL GAS MINEX (10,000 mmBlu; SimmBlu) 2.595 +0.013 2.700 2.550 17.632 28,728 2285 -0.032 2395 2270 6,254 24,573 2.150 -0.020 2234 2,145 2,167 18,492 2285 -0.052 2395 2270 5254 25.973 2190 -0.020 2234 2145 2167 16,492 2.040 -0.007 2270 2404 1,587 13,232 1.965 -0.005 1,980 1,985 930 10,628 1.915 -0.005 1,935 1,915 455 16,055 52,105 150,043 54.90 -0.30 55.30 54.80 10,812 20,791

55.55 -0.32 55.67 55.45

GRAINS AND OIL SEEDS M WHEAT LOS (S per tonne)

Sett Day's . Open price change High Low Vol let 114.65 +0.36 119.00 114.50 162 867 120.70 +0.50 121.35 120.70 4/6 3.665 58 633 19 167 2 1,399 10 174 865 9,569 122.85 +0.80 123.25 122.70 110.76 +0.55 110.80 110.50 112.40 +0.40 112.50 112.50 WHEAT CET (5,000bu mir; cents/\$0tb bushel) \$28.00 -2.00 \$30.00 \$23.80 \$15,263 \$8,086 \$100.00 -7,011 \$18,449 \$49.00 -1,76 \$453.00 \$492.00 \$12,779 \$2,586 \$457.00 \$100.00 \$7,011 \$1,449 \$49.00 -1,76 \$453.00 \$492.00 \$12,779 \$2,586 \$457.00 \$100 \$1,422 \$457.00 \$100 \$1,422 \$457.00 \$100 \$1,423 \$130 \$100 \$1,423 \$130 \$100 \$1,423 \$130 \$100 \$1,423 \$1 M MAZZE CST (5,000 bu min; cente/555 bushel) 378.25 -0.25 379.75 378.75 61,864 135,303 381.25 +0.25 382.50 379.50 45,908 171,526 374.50 +0.25 376.00 373.25 23,732 104,138 323.75 +0.75 324.50 322.75 4.392 31.587 Dec 308.50 +12.5 308.25 308.75 12.590 74.308 bler 318.76 +1.80 314.25 318.30 12.30 12.30 5.307 Tubel 8ARLEY LCE (C per torne)

109.40 +1.75 108.50 107.50 107 517 109.50 +1.75 108.75 108.50 73 433 106.00 -0.25 - - 32 109.23 - - - 244 110.00 - - - 129 180 1,225 THE SCYABILANG CET (5,000bu min; cumb/900b bushed) 732.50 -1.75 736.00 731.00 38.592 60.009 742.50 -1.75 745.00 731.00 38,955 01,959 742.50 -1,95 746.00 741.50 16,357 47,984 741.50 16,357 47,984 741.50 745.00 741.50 16,357 47,984 741.50 741.50 748.50 731.50 283 88,837 748.50 -1,57 752.75 748.50 731.00 383 2,880 721.50 -0.75 738,00 731.00 3,366 42,003 721.50 -0.75 738,00 730.00 3,366 42,003 IN BOYADERN OIL CET MOJOODE SINEMO 24.33 -0.09 24.48 24.25 8.818 28.432 24.72 -0.07 24.85 24.85 7,029 22.491 25.07 -0.11 25.20 25.00 3,594 17,173 25.21 -0.14 25.38 25.20 33.4 4,726 25.39 -0.12 25.33 25.39 1,188 2,056 25.80 -0.10 25.57 25.65 722 12.25 DAR HUNA E SOYABEAN MEAL CET (100 inne S/ton) 231.4 +0.3 202.6 230.0 11,757 24,235 235.2 - 226.1 234.2 13,513 31,155 237.9 +0.5 238.7 238.5 8,022 20,511 236.8 +0.4 257.5 238.0 657 3,853 233.0 +0.2 235.5 230.0 416 2,501 228.2 +0.7 228.8 228.0 258 1,572 33,766 80,238

IN POTATORS LCE (Chave) All futures data supplied by CMS.

The main Australian market indicator was lower at opening sales this week, but afterwards held steady at 585 cents a kg. 6 centslower than

+13 1445 1440 +30 1485 1429 +43 1456 3414 +27 1332 1320 +23 1380 1360 -8 1370 1370

preparty at 300 cares a 10, o consolver than last weeks close. South African wool sold at unchanged on fractionally deerer prices this week. New Zealand was cheaper, the indicator there being 13 cents down at 484 cents, and withdrawais by farmers at their own reserves withcharats by farmers at their own reserves, were high at 46%, contrasting with good clearsinces in other primary markets, the overall
impression in the trade is that while new business in consumer markets are showing sufficient steadiness to raise hopes that a basis for
the season has been reached, with some
chances of a price recovery.

Sett. Day's Open prior change High Low Vol let 920 +12 818 912 3,978 12,549 943 +11 944 935 8,404 21,073 959 828 10,883 979 514 96,832 965 2,001 14,921 1015 1,472 \$1,188 E COCOA CSCE (10 tonnes; S/tonnes) +28 1316 1290 8.476 3.482 +28 1337 132014,276 42,177 +24 1385 1341 2,990 15,853 +24 1376 1381 825 11,223 +23 1392 1388 238 8,913 +23 - 182 7,232 28 64 22,877 28 64 22,877 1393 1421

26.544 92.027 COCOA (CCC) (SDR's/forme) +25 2175 2115 1,712 11,081 +41 1987 1817 2,295 12,687 +44 1814 1842 528 4,155 +36 1885 1815 288 2,700 +44 1870 1810 4 1,271 +30 - 127 4,726 37,881 1872 1883 1823

COFFEE C CSCE (17.50Elles cents/bs) 124.30 +1.65 126.00 121.85 3,382 7,815 122.90 +2.00 124.50 120.30 2,657 12.598 121.10 +2.00 122.50 118.00 473 3,255 128.00 +2.15 129.80 118.00 47 3,154 118.75 +1.75 118.75 116.75 1 290 5,826 27,590 M COPPER (ICO) (US cents/pound)

396.0 +49 395.4 388.1 1.908 1.838 371.6 +1.8 373.5 369.5 925 14,358 351.8 +1.0 351.2 348.6 492 6.759 319.6 +1.5 320.0 317.0 128 4,016 309.5 +1.5 327.0 307.0 158 2,499 308.0 +3.0 304.5 304.5 16 634

M MUGAR "11" CSCE (112,000th) 00/16/E6) 12.49 +0.16 TEM 12.28 8,603 43,801 11,74 +0.07 11,82 11,64 6,814 44,880 10,87 +0.06 10,89 10,75 13,49 29,824 10,58 +0.08 10,00 10,45 689 25,000 10,27 +0.06 10,25 10,17 382 13,232 10,14 +0.06 10,10 10,05 18 2,500 17,823 160,394 E COTTON NYCE (50,000 to cores/los) 84.52 +0.01 85.90 84.30 1,981 12.628 85.35 +0.18 86.85 85.15 2,491 17.912 85.35 48.15 86.55 85.27 837 10.700 80.82 -0.06 87.40 80.75 216 2.110 78.74 -2.14 79.15 78.65 899 13.839 78.40 -0.82 79.90 78.60 13 1.155

124.25 -0.25 125.50 134.10 189 1,302 124.25 -1.05 125.50 124.25 190 1,378 123.20 -0.35 123.50 123.00 103 \$50 122.55 -0.80 123.60 132.51 178 1,707 Open interest and Volume data shown for contracts traded on COMEX, NYMEX, CET, NYCE, CME and CSCE are one day in arrears.

III ORANGE JUICE NYCE (15,000ts; certarios)

E REUTERS (Base: 18/9/31=100)

Feb 15 Feb 14 month ago year ago 2153.0 2142.2 2123.9 2258.5 ■ CRB Putures (Gase: 1967=100) Feb 14 Feb 13 month ago year ago 250.58 249.68 240.21 234.35 # GSCI Spot (Suse: 1970-100) MEAT AND LIVESTOCK III LIVE CATTLE CME (40,000lbs; cents/bs)

Sell. Day's Open Price change High Low Yol Int 63.625 +0.200 63.775 63.200 2,904 4,208 63.576 +0.125 63.700 63.175 10.466 36.237 61,700 -0,100 61,900 81,600 2,411 18,912 81,575 -0,150 61,760 81,526 1,481 8,842 82,575 -0,080 82,700 82,500 885 8,862 82,003 +0,025 82,000 81,825 824 4,857 ELEVE HOGS CME (40,000lbs; conter/lbs) 48,776 +0.175 48,900 46 625 1,923 1,856 48,300 +0.176 48,575 48,000 3,770 12,222 51,476 +0.125 51,850 51,100 1,803 8,969 89,500 +0.275 50,675 50,625 50,225 50 3,2851 48,200 +0.800 48,400 48,500 382 4,028 45,125 +0.175 45,380 45,000 188 1,863 7,827 3,846 1,846 1,84

10.310 +1.271 10.220 53,000 63 360 58.750 +1.400 60.100 53.250 1,666 2,851 50.450 +0.601 60.675 55,361 1,164 2,717 53.000 +0.625 56,900 57,800 222 1,228 Pais Mar Hay Jai

LONDON TRADED OPTIONS Strike price & tonne --- Calls --- --- Puts ---1600

E COPPER (Grade A) LME 1019 MI COCCOA LCS 81 61 1700

LONDON SPOT MARKETS

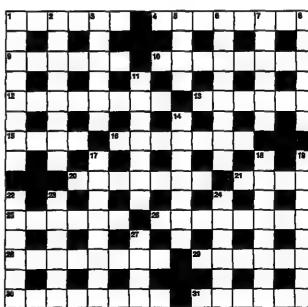
Brent Blend (dated Brent Blend (Mar) W.T.J. \$18.11-8.16 +0.025 \$17.81-7.88 +0.075 \$18.3-6.44 +0.210 ■ QIL PRODUCTS NWEprompt delivery CIF (tonne) \$186-188 \$92-94 Heavy Fuel Off Naphtha Jet fuel Diesel \$187-190 Petroleum Argus. Tel. London (0171) 359 8792 E OTHER Gold (per troy oz) -Silver (per troy oz) -\$423,40

\$143.75 127.0c Lead (US prod.) Tin (Kuala Lumpur) 294,50c Tin (New York) Catife (live weight)† Sheep (live weight)† Pigs (live weight)† 119.16p 130.17p \$313.1 Lon, day sugar (rau Lon, day sugar (wte) \$393.5 Barley (Eng. feed) Malze (US NoS Yello 123.Ou 41.75z \$6.23 Wheat (US Dark North) Rubber (Mar)♥ 106.25n Rubber (KL RSS No1) 5745.0y 5525.0y Palm Oil (Maley.)§ 480.0y 209.0u 84.65

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ACROSS
1 Plans to bring telephone sys-4 Final computer unit (8) Takes the meeting of the dailies about one (6)

8 Told stories about stone in I've scattered around Amer-11 Dine in mountain hotel down if I went in (8)

13 Gamekeeper makes good
start, that is after misfortune
(6)

14 Not even soldiers start testing
something that's left over (7)
17 Using one's brain to put lines
in the serial, it's said (8)

15 Wool from animal's back (4) 16 Against finishing the retail operation (7)
20 Retirement age? (7) 21 Fashionable bird lacks range of knowledge (4) body (6) 25 Wandered around finding 23 Mob lose initial self control in

myself in the street (6) 26 One lantern flickering on the 24 Be back in time for the dis-28 Whips round the nude shows 27 Knock out a second lot of 29 A sounding board might

cause confusion (6) 30 The way Goneril lost nothing in exchanging British cur-31 Move forces to contain rogue Pole within boundaries of

DOWN Teaching leading dissidents in England about October Revolution's origin (8)

A cricketer might riot over a killing place (8) 3 Charges of fair play in the

democracy (6)

ELIGIT WATCHING
N N V S S O N R
TESTAMENT WEDGE
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the ambassador (4)

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6 American state is working

18 Pleased that load of fuel con-

19 Room for oarsman to gain a

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inside religious settlements

INTERNATIONAL CAPITAL MARKETS

Gilts buck gloomy trend in European sector

By Martin Brice in London and Lisa Bransten in New York

Caution ruled in European government bond markets yesterday, with uncertainty over interest rates in Germany and politics in Italy casting a pall over trading. However, the bund future on Liffe jumped by 0.35 late in the afternoon.

Mr Mark van der Kroft at ABN Amro Hoare Govett said: "Uncertainty is hampering most markets in Europe because there is a growing perception that one way or the other the economy will rebound this year. Fund managers have lowered their duration in Europe in anticipation of a rebound of the economy." He said investors had changed from being overweight Europe to neutral and said: "These decisions have been taken and will not be

■ UK bonds bucked the gloomy mood in Europe. helped by a retail price index figure in line with expectations of a 0.3 per cent fall in January to 2.9 per cent year-on year. Mr Simon Briscoe at Nikko said: "The common theme of lower increases this January than last year is further evi-

GOVERNMENT BONDS

dence that the low inflation psychology is taking hold." The release of the Scott report into arms sales to Iraq was not seen as a market mover.

The March future on Liffe rose \$\frac{1}{2}\$ to 108\frac{1}{3}\$ while in the cash market the yield on twoyear paper fell 1 basis point and that on 10-year gilts rose a point. The spread over 10-year bunds tightened by 2 basis

Mr David Bennett at Gold-man Sachs said investors had been purchasing along the whole of the yield curve, with buyers outweighing sellers by about 3 to 1.

■ German government bonds slipped during the day but the March future on Liffe moved ahead towards the end of the

Mr van der Kroft said the decision by the Bundesbank to hold the repo rate at 3.3 per cent was expected, and a decision to cut could have led to yields at the long end rising. "The Bundesbank is not going to give up the stable policy for the D-Mark, and this

could be better for the long end of the market than most people On Liffe the March 10-year bund future recovered its losses to settle flat at 98.63.

The yield on two-year paper fell 1 basis point and that on 10-year paper by 2 basis points, with the spread between the two maturities settling at 233

basis points. The yield spread of 10-year bunds over Treasuries tightened by 5 basis points to 41

■ French bonds tracked bunds downwards and on Matif the March future settled down 0.34 at 121.38 while March Pibor slipped 0.07 to 95.36.

A raft of economic data is

due next week, but Mr Dominique Barbet at Paribas Capital Markets in Paris said the recent rash of strikes in France would mean the figures would not be as reliable as usual.

The yield on one-year paper rose 5 basis points, while on 10-year bonds it rose 2 points. The spread over bunds rose 1 basis point to 42.

investors fretted over the chance of early elections. The yield on two-year paper rose 29 basis points and that on 10year bonds by 18 points. The spread over 10-year bunds widened by 16 points to 455 points while on Liffe the March future

■ The spread of Swedish bonds over 10-year bunds rose 7 basis points to 271 points while Spanish yields bucked the high-yielders' trend, narrowing by 4 basis points over 10-year bunds to 350 points.

fell 0.95 to 109.08.

■ US Treesuries posted modest losses in early trading on the heels of several pieces of strong economic data.

The yield on the 30-year Treasury climbed above 6.1 per cent for the first time in a week. Near midday the long

■ Italian bonds continued bond was down in at 98 to their sharp downward trend as yield 6.112 per cent, while the two-year note was in lower at 100% to yield 4.826 per cent.

Economic data was mostly stronger than forecast. The Federal Reserve Bank of Philadelphiz's index of business conditions was a positive 3.8 in February, up from a negative 16.6 in January and manufacturers orders rose by a stronger than expected 1.3 per cent in December led by a 38 per

cent jump in aircraft orders. Mr Joseph Liro of CIBC Wood Gundy expects production to pick up by the end of the quarter. But some analysts said the figures did not necessarily indicate that the trend toward economic slowing was over. Donaldson, Lufkin & Jenrette said the report continued to indicate weakness because, without the aircraft components, non-defence capital goods orders fell 0.4 per cent

IDBI offers Rs5bn 'flexi-bond' issue

By Shiraz Sidhva in New Delhi

The Industrial Development Bank of India (IDBI), the country's largest financial institution, yesterday launched a Rs5bn public bonds issue, with an option to retain over-subscription up to another Rs5bn.

The issue, to open on February 26, will offer four types of bonds, each designed to meet the needs of different groups of investors.

The unsecured instruments. called "flexi-bonds", gives investors four options: deep discount bonds, with a maturity of 25 years an early redemption option; easy-exit bonds, with a three or five-year maturity, which allows for easy liquidity; the regular income bond, which offers interest every half-year; and the retirement bond, with monthly payments designed to suit individual retirement

The IDBI says it is mainly targeting the retail investor, with whom bonds have not been traditionally popular 1964.

because they do not provide for easy liquidity.

The bonds guarantee good returns, and also easy and early exits for those who require liquidity," said Mr S.H. Khan, chairman and man-

aging director of the IDBL In 1992, when the IDBI innovated the concept of deep discount bonds with the facility of withdrawal before maturity, 1.16m small investors

The IDBI, the world's seventh-largest development bank was set up by an Indian Act of Parliament 30 years ago. It was wholly owned by the government until last year, when it launched the biggest primary issue (worth Rs23.7bn) in the history of the Indian capital markets to reduce the government's stake to 71.85 per cent.

The bank sanctioned loans worth Rs198.33bn in 1994-95. and has disbursed cumulative loans worth over Rs1,200bn since it was established as a subsidiary of the Reserve Bank of India; the central bank, in

Argentina global more tightly priced than Mexican offering

By Conner Middelmann and

Yesterday was a bumper day for emerging-market issuers, with the Republic of Argentina bringing its widely flagged \$1bn global issue and Mexico's Nafin issuing a novel high-risk, high-return bond in South Afri-

can rand. Although Argentina's credit rating of B1/BB- is below Mexico's BB/Ba2 ranking, it obtained a tighter pricing for its five-year bonds, which yielded 410 basis points over Treasuries at the re-offer price. Mexico's recent \$1bn five-year global issue trades at 440 basis points over Treasuries.

According to joint leads CS First Boston and Merrill Lynch, Argentina's spread tightened to around 406 basis points after the bonds were freed to trade. They reported

WORLD BOND PRICES

strong institutional demand in North America, where some 70 per cent of the offering was placed. About 90 per cent of that went to investment-grade, non-emerging-market accounts, they said.

INTERNATIONAL BONDS

Nacional Financiera, the Mexican development bank. became the first emergingmarket borrower to sell eurobonds in an emerging market currency. It issued R250m of three-year bonds with a 17 per cent coupon which attracted yield-hungry retail buyers in Europe and Latin American investors, said lead manager

West Merchant Bank. Some dealers described the combination of emerging-market credit and currency risk as

investors would do better to hold recent issues by highly-rated borrowers in the Polish zloty market, which offer coupons of around 18.5 per cent.

But the lead manager argued that the euro-rand market and the underlying South African government bond market boast a longer track record and have already established a loyal clientele. Since its inception last October, the euro-rand sector has seen 25 issues totalling over R6bn.

Meanwhile, Brazil's OPP Petroquimica issued \$125m of eight-year bonds priced at 637 basis points over Treasuries; the spread narrowed to 620 points on the back of strong demand from investors in Europe and the US, lead manager CS First Boston said. Also in Brazil, Eletropaulo, São Paulo's state energy com-

NEW INTERNATIONAL BOND ISSUES							
Borrower	Amount	Coupon %	Price	Maturity	Fees %	Spread bp	Book-runner
Republic of Argentina Commerzbank O'seas Financet Commerzbank O'seas Financet) DSL Finance Bank of Melbournet OPP Petroquimica(c,l) ,	1bn 300 200 200 200 125	9.25# (a.l) 5.125 5.25 (b) 11.50#	99.866R 99.60R 99.407R 99.50R 99.90R 99.74R	Feb 2001 Mar 2000 Mar 2000 Mar 2001 Mar 1999 Feb 2004	0.75R 0.125R 0.225R 0.25R 0.15R 1.25R	+17(0 +12(5)(5:-01)	CSFB/Mentil Lynch Commerzbank/Mentil Lynch Commerzbank/Mentil Lynch ABN-Anno Hoere Govett SBC Warburg CS First Boston
YEN Hankyu Dept Stores Europe÷	10 b n	2.55	100.00	Mar 2001	0.35		Sanwa International
SWISS FILMICS Norddeutsche Landesbankishe	125	3.00	101,30	Dec 1998	1.50	-	UBS
PRENCH FRANCS DePts Finance	2bn	5.50	98.227A	Mer 2001	0.2757	+20(57496-01)	UBS France
ALISTRALIAN DOLLARS SEAB(s)	100	8,604	100.00	Apr 1995	1.18	-	New Japan Secs Europe
CANADIAN DOLLARS LB Schieswig-Holstein(s)	100	5.625	98.59R	Dec 1999	0.20R	-3(7%%-99)	Toronto Dominion Bank
PESATAL Council of Europe	15bn	6.975	101.675	Mar 2001	1.625		Argentaria/BSN
SOUTH APRICAN WAND Nacional Financiera(Gd Cayman)	250	17.00	99.875A	Feb 1999	0.825R	-	West Merchant Bank

Prod terms, non-calleble union stated. Yeld spread (over relevant government bond) at leanth supplied by lead manager, at Unisted, \$ Floating-rate note. Semi-annual coupon. R: fixed re-offer price; fees shown at re-offer level, a) 6-min Libor -12%bp, b) 3-min Libor +12%bp, c) Purtable on 23/2/99 at 99% and 23/2/01 at 99.13%. Cleanup call provisions. § Over interpolated yield. § Long 1st coupon. s) Short 1st coupon.

was the first public synthetic

Up to 5 years (22)

5-15 years (21) Over 15 years (8) Irredeemebles (6)

FT-ACTUARIES FIXED INTEREST INDICES

123.39

187.31

+0.04

pany, is preparing its surobond debut, \$420m of possibly fiveyear bonds.

convertible bond whose underlying shares were based on a Elsewhere, Morgan Stanley European company. tapped demand for convertible It launched \$60m of six-year bonds by issuing what it said convertibles with a 2.75 per

cent coupon. Each holder of \$1,000 of bonds has the right to exchange them for 1.59 shares in Daimler-Benz, the German car company. The conversion premium is 15 per cent.

2.55 3.05 1.81 3.08 2.71

123,34 149,88 164,27 188,02

xd adj. ytd

0.77 S yrs 0.32 15 yrs 2.41 20 yrs 0.00 kred.†

Argentaria debt rating downgraded by S&P

By Antonia Sharpe

Standard & Poor's, the credit rating agency, has lowered the senior debt rating of Argentaria, the Spanish banking group, to A plus from double-A minus to reflect the possibility that the group will be fully pri-vatised in the medium term.

The Spanish government is set to sell about 25 per cent of Argentaria soon after the general election next month, leaving it with a 25 per cent stake. S&P said the new ratings reflected the stand-alone commercial and financial strength of the group and did not factor in any additional potential sup-

8.55

7.00

port from the state. A further factor in this downgrade was the decline in Argentaria's banking margins, which is part of a sectoral trend affecting all Spanish banks.

Morgan Stanley is the global co-ordinator of the \$1.3bn offer of shares in Argentaria and will also lead the US tranche. Banco Santander and SBC Warburg will lead the UK tranche and BBV and UBS the continental European tranche. HSBC has wrested the rest of the world tranche lead away from Merrill Lynch, which has

held this position in previous

Argentaria offerings. The other

Row tranché lead is BCH.

7.14 8.05 8.14

Feb 15 Feb 14 Yr. ago Feb 15 Feb 14 Yr. ago Feb 15 Feb 14 Yr. ago

7,07 7,93 8,01

8.60 6.61 8.61

DENCH	MARK	COVE	FRAM	INT BO	NDS			M BINNO	FUTURES	OPTICINS)	LIFFE) DM	250,000 pai	e of 1001	4	
		Coupon	Red	Price	Day's change	Yield so		Strike Price	Mar	ADT CA	May		in Ao	PUTS	
Australia		10.000	02/05	112,9520	-0.740	BLOD BLO		9880	0.38	0.36		Jun M 1.78 0.4			1.00 1.00
Austria Belgium		8.125 7.000	02/08	97.8100 102.4100	-0.230 -0.390	6.43 6.7 6.66 6.5	5 6.31	9880	0.14 0.04	0.22		0.57 0.5 0.41 0.5			1.83 2.17
Canada *		8,750	12/05	111.8500	-0.460	7.05 7.0	7 7.10		tal, Calls 179						
Denmerk France	BTAN	8.000 7.000	03/06	104,8000	-0.300 +0.250	7.34 7.2 5.55 5.5		Italy							
Germany Bur	OAT	7.250 6.000	03/08	104.9500 86.9600	+0.080	6.56 6.5 6.14 6.1	5 6.64		NAL ITALL	AN GOVT.	BOWD BI	M FLITURE	36		
Ireland		8.000	08/08	103.0500	-0.150	7.56 7.4	4 7,48	(LIFFE)" Line 200n	100ths of	100%				
Italy Japan i	No 129	10.500 6.400	09/06	100.2000 118,5980	-1.500 °	10.47† 10.0 1.97 1.6			Open	Sett price		High	Low	Est. voi	
	No 174	4.500	08/04	110.5380 98.6400	-0.830	3.05 2.9	6 3.02	Mar Jun	109.50 108.80	109.26 108.87	-0.77 -0,71	109,65 109,00	108.87 108.68	79159 1590	69396 7505
Portugal		8.000 11.875	01/06 02/05	114.0200	-0.100 -0.080	6.19 6.13 9.40 9.4	B 9.67		W GOVT. B						
Spain Sweden		10.150 6.000	01/06 02/05	101.9000 82.7430	-0.950 -0.970	9.65 9.7 8.66 8.8		Birthe		CA	US			PUTS -	
UK Gibs		8.000	12/00	104-10	+3/32	6.92 6.8	1 6.93	PHOI		Mar	Jur		Mar		Jun
		7.500 9.000	12/08 10/08	9823 10829	+3/32 -1/32	7.67 7.6 7.87 7.71		10900 10950		0.75 0.50	2.24	•	0.49		2.37 2.84
US Treesury '	•	5.625 6.000	02/08	99-27 96-16	-11/32 -24/32	5.65 5.6 6.10 6.1	6.86	11000		0.30	1.78		1.04		2.91
ECU (French (Govtj	7.500	04/05	103.4100	-0.280	6.98 6,9		Est. vol. to	cal, Calls 611	7 Puls 11997	. Previous d	ny's open int.	, Cally 9472	5 Puta 9169	6
London closing, † Gross (includi			. 125			Yieldic Local m	erhet standard	S pain							
Prices US, UK				one believe	dy mornaged		6 iromations	MOTIO	MAL SPAN	SH BOND	FUTURES	(MEFF)			
US INTE	DECT	DATE	966						Open	Sett price		High	Low	Est. vol.	Open int.
atest		mail		T	Pille and I			- Mar Jun	95.40	96.05 95.83	+0.17	96.19	95.05	74,976 282	49,862 1,289
Calmit		0	ne raonii	irensury		Bond Yields s year	4 85		-	10.00	_	_	-	402	1 (42/249)
Prime cuty		84 T	ires month.		4.66 Th	e year	4.85 4.94 5.20 5.67	M NOTIC	WAL UK GI	LT FUTUR	15 (LIFFE)*	250,000 32	nde of 100	%	
Fed Junds	Complete Com	84 8	ir mentir			- 100°			Open	Sett price	Change	High	Low	Est. vol	Open int.
			year			l-m	6.13	Mar	105-19	108-30	+0-03	109-02	108-18	58137	132683
								Jun Milong	108-04 QKLT FUTU	106-07 RES OPTIC	+0-03 NAS (LIFFE	108-09 250.000 64	108-04 kths of 100	55 %	3901
								Shike						PLITE -	
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BOND F	UTUR	es Al	ID OP	IIOMS				106	1-05			85 0-0 24 0-2		1-21 1-54	1-41 2-10
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MOTIONAL	HENC	H BORD	FUTURE	S (MATIF) F	Fr500,000			Ecu							
	Open	Sect pric	Cheng	e High	Low	Est. voi.	Open int.	B ECU B	DND FUTU	RES (MATE	BOU100,	100			
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	120.30	121.54 120.34	-0.3				20,778 3,101	Mer	90.34	90.44	-0.34	90,48	90.34	1,154	8,386
E LONG TE	RIM FREN	ICH BON	ID ОРТЮ	NS (MATIF)	_										
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M NOTIONAL	GERAV	N BUND	FUTURE	s (LIFFE)	M250,000	100ths of 10	10%		Y100m 100			UF1. BUIL	TOTAL		
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	98.29 97.45	98.62	-	98.72	98.27	183764	239054	Mar Jun	119.35 117.83			119,51 117,98	119.30 117,79	4889 2802	0
Juli 1	67.AG	97.74		97.80	97.40	8695	23322		res abo trade	d on AFT. A	i Open Inter				
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1961 1961 HAY		1 3. 15 6 .		1072		as 9pc 2008 #‡ . es 8pc 2009	8.24 7.93	7.82 109 ₁ 7.88 100 <u>1</u> 2	→ 112년 - 104년	212	pc 16	(81.6) 3.54			1624 1370
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9 ¹ kpc 1998 Trees 7 ¹ 40c 1998; Trees 6 ³ kpc 1995- Trees 15 ¹ 20c 1988 Trees 9 ¹ 20c 1999; Trees 19 ² 40c 1999. Trees 10 ³ 20c 1999. Trees 10 ³ 20c 1999.	# + + # #	9.17 6. 7.12 6. 6.74 8. 12.77 6. 10.57 8. 8.83 6. 10.61 6. 9.46 6.	20 106& 27 1013 62 100& 45 121& 63 1136 69 107& - 100& 67 1156 68 111	1023 	94% Tre 120% 10941 10231 98% 111% 105% One	k Filheta Yans				Pros 10% Index reflec	pective real and (2) 5% ting (le 5 m rebesing	redemption (b) Figures onthe prior to of RPI to 1	rate on pr in parenthe issue) and 00 in Febr	ojected info see ahow i have been uary 1967,	lation of (1) RPI base for adjusted to Conversion
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9-kge 1988 Trees 7-kgc 1998; Trees 6-kgc 1998; Trees 19-kgc 1995 Trees 19-kgc 1995 Trees 19-kgc 1995 Trees 19-kgc 1998 Trees 9-kgc 1999 Trees 19-kgc 2000	##	817 6. 7. 7. 12 8. 6. 7.4 8. 8. 8. 8. 8. 8. 9. 19. 19. 19. 19. 19. 19. 19. 19. 19.	20 1085 27 10131 28 10031 45 1212 45 1212 59 1074 69 1074 69 111 70 1151 69 111 69 111 70 2 80 1152 80 1152 81 1124 81 1124	102년 100년 114억 108년 108년 116년 117년 124년 117년 117년 117년 117년 117년 117년 108년	96% Tre 120% 120% 120% 120% 120% 120% 120% 120%	n: Filiandru Yennos n: Spc 1.n 2011 ‡ as Spc 2012‡‡ 24, 5½ ppc 2003–1 as 8pc 2013‡ 24pc 2015— as 8¼ pc 2017‡‡	8.25 24‡ 6.90 8.01 7.94 8.01	7.99 1094 7.72 794 8.00 99% 8.01 97% 8.00 99% 8.06 106(2)d	-쇼 113년 -쇼 182년 -쇼 181월 -쇼 184월 -쇼 184월	Pros 10% 10% 10% 102% 72% 935 92 935 100% 127% Adam Fran Inten 92 130	pective real and (2) 5% day (e 5 % day (e 5	redemption (b) Figures (b) Figures (c) Figures (c) Figures (d) Fig	rate on print purerative on print purerative on sissued and 00 in February 149.8 Yest Red Print 18.72 12 12 12 12 12 12 12 12 12 12 12 12 12	ojected infoes afrow in hove been usery 1987. and for Ja	S2 week _ 128 1061 128 1161 128 1161 128 1161 1001
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EUROPEAN STOCK EXCHANGES

New rules, new rivals, new order

The Investment Services Directive, effective from last month, attempts to create a single European financial market. But, says John Gapper, it is not the only agent forcing change

For most of this century, prevent competition from European stock exchanges have stood as emblems both of national pride and restrictive practices. The market-makers of the London Stock Exchange and the hoekmen of Amsterdam have been symbols of a world that seemed unwilling to abandon esoteric traditions.

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A LANGUAGE

The Manager Statement

But few can now expect conservatism to survive. The implementation of the Investment Services Directive from the start of this year is but one sign of a revolution gathering pace in Europe. The forces of technology, regulation and competition are combining to break down barriers among exchanges and liberalise national markets.

Long-established traditions of equity trading are being questioned at many of the big European exchanges. Most exchanges are now casting neryous glances at their counterparts, wondering if they will Sucroach on their territory and compete directly with them.

Many of the smaller operators who have traditionally maintained a role in equity trading and broking are also becoming anxious. Both regional exchanges and small brokers are wondering whether they will be swept aside in a wave of consolidation as the weak go to the wall.

For now, the chance of a single European stock exchange, as envisaged in the European Commission's 1985 white paper on the single market, still seems remote. Few participants, however, believe that the stock brokers and traders who own most European exchanges will be able to resist challenges to the old order.

There are several forces for EU legislation increasingly means it is difficult for governments and stock exchanges to

across their borders. Investment firms regulated in their own country can not only gain a "passport" to operate in others but also trade on overseas exchanges using remote

Although the Investment Services Directive (ISD) has got off to a slow start - only seven of the EU's 15 members were ready to implement it in full in January - the Amsterdam, Frankfurt and Paris exchanges have already laid out plans to use remote membership to improve domestic trading.

• Technology is making it easier to bring together trading participants, offering efficient execution of share transactions at low cost. The London Stock Exchange is planning share trading reforms to coincide with the introduction of its Sequence VI trading platform in August

National exchanges, now given the means to push into other markets, are not the only beneficiaries. Technology is also helping new providers such as Tradepoint, a UK exchange that gives institutional investors as well as bro-

Traditionally, market-makers of international shares. have provided liquidity on the London exchange in return for privileges. They have posted shares, making money from to trade French equities. It is

iowards institutional investors, be done remotely.

offer spreads to subsidize inefficiencies.

Mr Benn Steill, head of international economics at the Royal Institute of International Affairs, says that it is competitive forces, rather than legislative efforts from Brussels, that have given impetus to de-regulation. He argues that the ISD contains "escape clauses" that dilute its impact.

Mr Steill says that the original text of the ISD was liberal in intent, but was watered down by EU governments during talks in the Council of Ministers. He predicts that loopholes in the definition of a regulated market may allow countries such as Italy to exclude new exchanges such as Tradepoint.

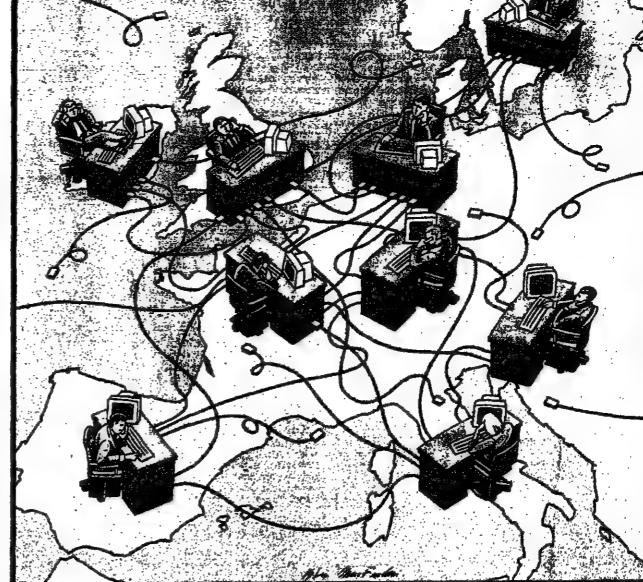
He places more faith in European Monetary Union - despite the current doubts about whether it is achievable this century - as a means of allowing the amalgamation of exchanges. If currency anomalies are eliminated, Mr Steill says exchanges will be seen more clearly as interchangeable technology platforms.

But that day remains distant. For the rest of the cenkers the chance to place, buy stury, stock exchanges are and sell orders, to compete likely to compete more. There with established exchanges. Sare already clear signs that

Competitive forces are continental exchanges are tryintensifying the pressure for the town town London
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disclosed plans for aggressive moves to offer institutional constant two-way prices in all investors in London the ability the bid-offer spread. Significant planning a telecome "hub", But the shift of power within allowing information to be the industry away from stocks transmitted between London brokers and traders, and and Paris, and transactions to

is exerting pressure on narrow. The Paris move is not broking margins. Investors are unique. The Amsterdam



investment banks that may hire terminals to carry out remote trading of Dutch shares, while the Deutsche Börse is setting up communication points in London and Zurich to connect users to Ibis, an electronic trading system.

These developments are aimed at capitalising on an already established trend away from Seaq International. Launched in 1988, Seaq is the

that initially allowed London to capture a significant share of equity trading in what were then less liquid national markets. The system became a less efficient trading method in the early 1990s, with bid-offer reads widening as the market-makers compensated for declining business. At the same time, continental

exchanges implemented

reforms to make themselves

more attractive to investors.

Mr Giles Vardey, director of market development for the London Stock Exchange, now argues that London never saw itself as a long-term alternative to national markets. "If London investors can get large trades executed in Paris effectively, that must be a good thing," he says.

Nonetheless, competition has come at an awkward time for London. The dismissal last month of Mr Michael Law-

rence, chief executive of the

exchange, brought to the sur-

face simmering tensions over market-making reform plans. Both London and Amsterdam are facing the issue of how to carve out a new role for market-makers once the fundsmental method of trading in small blocks switches to an order-driven mechanism. This involves encouraging risk-takers to commit capital to trad-

ing large blocks for investors.

The Amsterdam hoekmen have taken on the role of the stock specialists on the New York Stock Exchange, who trade single stocks. But the future of market-makers in London is to be determined in the next two months, by which time the exchange will have consulted its 350 members on

the system they want. A key reason for stock exchanges to move towards the more transparent order-driven method for trading small blocks is the demand from derivative exchanges for clear prices. These allow exchanges such as the Deutsche Terminborse (DTB) to fix accurate prices for traded futures and

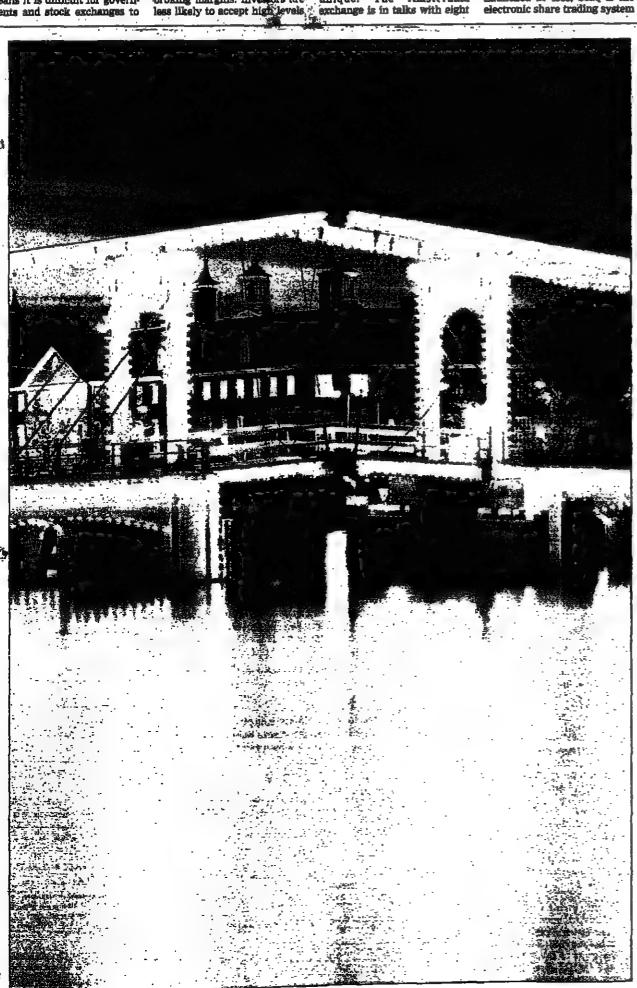
Derivatives exchanges are already forming closer links, epitomised by a co-operation agreement between the DTB and Matif, the French futures exchange. In the long term, there could be integration of derivative and stock exchanges: electronic trading platforms dominate both.

But If high-cost methods of trading are eliminated from the system, it is not yet clear who will benefit. In theory, investors should gain from being able to trade small blocks of shares in a more cost-effective manner across national borders.

If so, the most immediate benefits are likely to be felt by institutional investors such as pension funds. Retail investors who put money into investment trusts are unlikely to see a significant expansion in the range of products, and must rely on fund managers to pass on any cost savings.

What is clear is that not every exchange will survive the new world of liberalised trading. Large exchanges based in the capital cities such as London and Paris can be confident, but regional exchanges are more at risk. In particular, few expect all eight German

stock exchanges to prosper. After so many years during which tradition ruled Europe's stock exchanges, technology and de-regulation are now forcing through rapid changes. As competition breaks out in earnest, the future is uncertain, but Europe's stock exchanges no longer have the option of simply staying the same.



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London: by John Gapper

Crisis at liquidity leader The French revolution

The next two months could decide London's future as Europe's dominant centre

For most of the 1900s, London has hardly faced a challenge to its position as the pre-eminent financial market of Europe. But, as the century draws to a close, it seems under threat from virtually every direction. It can no longer guarantee its ability to dominate other European stock exchanges and financial centres.

London's modern pre-eminence as a financial centre rests on two pillars. One is the role it played in the formation of the Eurobond market in the 1960s; the other is the liquidity and maturity of equity trading in the UK.

The former reinforced its historic status as a leading international financial centre. As trading became more global, London went on to cement its place as the main trading place in the European time zone for foreign currency. The latter was demonstrated by Deutsche Bank's decision in 1994 to base investment banking operations

At times it has seemed that not even disaster can tarnish its image. On the face of it, the collapse of Barings, the merchant bank, last February seemed likely to undermine confidence in London: it suggested lax management at a respected UK institution and inadequate supervision. Yet perversely, the debacle helped to stimulate a new influx of capital. ING, the Dutch bank, bought Barings and, later, both Kleinwort Benson and S.G. Warburg fell prey to foreign banks seeking to expand in

London's supporters say it benefits from several qualities. 'London has open markets. liquidity and trading skills. and provides a good lifestyle for people living here." says Lord Alexander, chairman of National Westminster Bank.

Mr Giles Vardey, director of markets development for the London Stock Exchange, says it has "a risk-taking culture". based on the buying and selling of equities that other European centres have difficulty

Yet 1996 has opened on a doubtful note. There has been an upheaval at the exchange as its members struggle painfully to agree a new method of trading shares. At the same time, there is more effective competition from overseas.

Since the early 1990s, when securities houses started to switch to direct trading on local exchanges, London's Seaq International electronic bulletin board has been in decline as a method of trading continental European equities. But a more severe problem

has been that of agreeing a new method of share trading. The current market-making system, which is based on investment banks providing constant two-way prices in shares, is seen as outmoded, Alternatives, however, have been a long time coming; the debate intense. The way Mr Michael Lawrence, the former chief executive of the exchange, handled this issue was a significant factor in his abrupt dismissal last month. Mr Lawrence's departure and that of his predecessor Mr Peter Rawlins, who resigned after the failure to implement a new share settlement system, have raised important questions about the governance of

the exchange and London mar-

The apparent crisis over trading reform has coincided with the Investment Services Directive, which allows European exchanges to place trading screens in other national centres. The question now must be the extent to which London's continental counterparts will capitalise on its weakness

The exchange argues that the disruption is temporary, and London could end up gaining if investment banks that operate from the UK are able to trade directly and cheaply on other exchanges.

Mr Vardey says that, as other exchanges become more efficient, the decline of Seaq International as a means of trading continental equities is inevitable. "Our ambitious are fairly modest. We do not want to run the world," he says. He points out that 55 banks

and investment banks still act as market-makers on Seag International, arguing that it was essential in its early days to provide extra trading activity for equity markets that were restrictive and illiquid. The most vital debate for London is the one that is tak-

ing place in the next two months over a new share trad-ing method. With or without

> among investors that in theory favour radical reforms. The delicacy of the Issue is increased by the fact that London faces other challenges in the next few years. One is the possibility of European Monetary Union excluding the UK,

Lord Alexander says that if the UK remains outside Emu, It is already clear that Lon-

helm, reforms must take place The outcome of the debate could decide whether London can retain its historic position

in Europe. In practice, the market-mak-

ing firms that have historically dominated the exchange now appear ready to concede a shift to order-driven trading as the basic method of buying and selling small blocks of shares in the London market.

This would bring London into line with the Frankfurt and Paris bourses. But the crucial question will be how orderdriven screens on the exchange's new Sequence trading platform sit with a method for trading large blocks of

Some institutional investors favour a "hybrid" system under which all of the exchange's member firms would trade either by placing their buy-and-sell orders directly on screens, or by accepting quotes from marketmakers on these screens.

However, market-makers prefer an "upstairs" system similar to the New York Stock Exchange, under which brokers take on large blocks of shares from investing institutions and accept the risk of selling them in the market. What seems like an arcane

debate could have huge effects on London's position if the new method fails to ensure investor liquidity. This accounts for some nervousness

which could benefit Frankfurt as a financial centre.

the natural centre of the Eurobond market could shift to Germany. "If the City is good for the UK. then its interests must be weighed in the debate about monetary union," he says. don's role as a trading centre will face constant pressures in the next few years. The British pre-eminence in risk-taking will be subject to serious challengers across Europe.

Despite domestic problems, France has been at the forefront of cross-border trade

While many European stock markets have been bracing themselves for the potential changes brought about by the introduction of EU-inspired financial services deregulation, Paris has, to some extent, been secure in the knowledge it is well ahead in the game.

Substantial reform over the past few years of the country's financial markets means that the Société des Bourses Francaises (SBF), the operator of the French market, had little to do in the run up to the launch of the European Investment Services Directive at the start of this year.

The delay in passing enabling legislation for the directive in the French parliament has been relatively unrelated to the stock market. The draft law has been held up largely by modifications to the mbers of the governing corneil of the Commission des Opérations de Bourse, the markets watchdog, are selected.

The modifications are being pushed through by Mr Jean Arthuis, the minister of finance and economics. Mr Arthuis was formerly a member of the finance commission of the French senate, which last year called for a new process for selecting council mem-

Delays to the implementation of legislation seem to be having little effect on the pace of change in France. Unofficially, a number of Londonbased traders are already tapping into the French bourse directly, by calling their colleagues in Paris and asking them to conduct transactions. Similar deals take place through Frankfurt, Geneva

and Brussels. Much more significant, of course, is the fact that the bourse is on the point of opening a telecommunications hub in the UK. It will offer direct access points to financial institutions and enable them to trade through the Paris bourse



Crossing over: the Paris Bourse is to open a tele

in real time - a process that it says will be far more convenient and cheap than passing through the London stock exchange's Seaq international trading system.

"What is Seaq International?" jokes Mr Jean-François Théodore, chairman of the SBF. "It used to be very powerful. Now it is a ghost." In moving its attention

across the Channel, the bourse is following the Matif, the French financial futures market, which early last year obtained authorisation from the British Treasury to begin offering its trading screens in the UK.

Such infrastructure changes come on top of a growing polley of marketing - both within and beyond the EU - to encourage institutions and other investors to buy French equities and derivative prod-

While London is their initial target, stock market officials are also eyeing the other leading European centres. In the longer-term, they are considering the possibility of using satellite links to speed up communications and transactions right across the continent.

One of the most ambitious plans is a proposed alliance with Germany. In a complicated deal, the French bourse would sell to Frankfurt a version of its computerised share trading system, and the Matif. already the recipient of three German screen-based derivatives products, would, for the first time, offer two of its electronic systems, The German stock exchange authorities are expected to announce their decision during March.

The SBF has already invested substantially in changing its computerised trading systems, both for domestic consumption and for sale elsewhere, with deals already completed on foreign stock markets such as Toronto.

"The battle is for non-French stocks," says Mr Théodore, whose exchange is developing clearing systems that wili handle any European currency. A system dubbed "Euro-CAC" is already used for buying and selling non-French

The SBF had little to do in the run-up to the ISD launch

An important development both domestically and internationally is the "nouveau marché", a stock market to be launched by the French this month and specifically targeted at new, fast-growing companies - many in the high technology and computer sec-

The French government recently announced tax deductions for investors on the new market. These come on top of the abolition of stamp duty on transactions made by foreign investors on the main market. (Some charges still apply to French taxpeyers.) The international ambitions of the French bourse are already pparent in the new market There are discussions about combining the operations of the "nouveau marché" with a similar one in Brussels. More. generally, officials are holding meetings and promoting the idea of the market to non-French companies.

One reason for such interest in other countries is the fact that the French stock market is already very international, partly because of the lack of substantial domestic investors such as pension funds. Half of all turnover and one-third of investors last year were foreign, and non-French investors - in large part, the big pension funds - have been not buyers for several years.

While trading in non-French shares and the sale of the bourse's systems in other countries is an important preoccupation, it is not the whole story. The French cannot forget the fact that the domestic market remains the most significant - and troublesome issue they will face over the next few years. French equities have sub-

stantially under-performed most of their European counterparts in the past two years, and until recently there has been little sign of the trend reversing. Nevertheless, at the start of February, the key CAC-40 index of the top 40 quoted companies broke the 2,000 mark, placing it at the highest level since May last

Mr Théodore argues that the conditions for corporate recovery are now in place, and they are helped by changes in at least two important structural factors affecting the French market.

First, he says is the fact that the market regulators have been baring their teeth recently to improve discipline and rigour. Second, comparates are beginning to follow the recommendations of the Vienot report on corporate governance, establishing audit and remuneration committees improving shareholder communication and appointing more independent directors. These measures should help increase investor confidence.

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as of December 31, 1995 (Amounts in millions)

Shareholders' Equity

	and Minority Interests	.Ptas. 291,524
		(US \$ 2,401)
	Customer Funds	Ptge 2 495 097
	oddioma ranga	(US \$ 20,469)
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	Total Assets	Ptas. 3,345,323
	ĺ	(US \$ 27,554)
	Loans and Discounts	Ptos 2 044 064
		(US \$ 16,836)
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	Net Income for the year	
		(US \$ 509)
	Net Return on Average	
	Equity (ROE)	21.42%
	Net Retum on Average	
1	Total Assets (ROA) 1	1.88%
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	Number of branches 1	,835
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Exchange rate at December 31, 1995: US \$ 1 = 121.409 ptas.

Frankfurt: by Andrew Fisher

he market that comes to you'

Deutsche Börse is working towards greater integration both at home and abroad

Share prices have hit new records this year on the Frankfurt stock exchange - the world's fourth largest and Europe's number two behind London - but the attention of its managers has been focused more on the opportunities opening up across Europe than on daily trading performance.

One of the biggest agents for change is the European investment directive, which came into effect on January 1. It allows non-bank investment groups to carry out activities more easily across borders, with a "passport" system that lets institutions regulated in one European Union country operate in others.

For the German exchange. this offers the chance of extending its links with other exchanges. Deutsche Börse AG, which runs the Frankfurt exchange and Deutsche Terminborse (DTB), the futures and options exchange, is setting up communications access points in London this month and later in Zurich. These will connect users to Ibis, the electronic share trading system for big institutional investors, and the DTB.

"Now that the EU is extending the legal possibilities for dealing on the German stock market, Deutsche Börse must create the right technical and administrative conditions, says Mr Jörg Franke, a director of Deutsche Börse and the man who built up the DTB. The exchange regards the directive - still to be ratified by the Bonn parliament - as a golden opportunity: foreign dealers can easily be booked up to Ibis and the DTB, which has used electronic systems since its

launch in 1990. Since the DTB co-operates with Matif, the French futures exchange. Paris already has an access point. The German and French exchanges are also working to create a "double erised network for trading equities, bond market products and derivatives. Traders will be able to deal in both countries' products on one screen.

Beyond this, the two markets hope to develop common settlement and clearing systems. Still outstanding, however, is a

end of March to decide whether to use the new quotation system (NSC) developed by the French. If adopted, NSC markets - eventually succeeding the Frankfurt exchange's combination of Ibis and floor trading - and the DTB system for derivatives.

Other market participants are linked to Germany by individual lines to Frankfurt. The new access points will thus cut communications costs and simplify access to Ibis and the DTB. Deutsche Börse will end the one-off connection fee of DM25,000 for DTB participation. Users of the collective connections outside Germany will pay uniform monthly communications fees of DM4 500 per line to the DTB and This mainframe computers. Deutsche Borse will assume the costs of switching from individ-

Foreign dealers can easily be hooked up to both Ibis and the DTB, which has been fully electronic since it began in 1990

ual to collective connections. For those located away from one of the access points, or wanting individual connec-tions, monthly fees will be DM6.500 per line. This rule will cover Belgium, Denmark, the UK, Liechtenstein, Luxembourg, the Netherlands, Austria and Switzerland. From other EU countries and Norway, monthly connection fees will be DM9.000.

Deutsche Börse says investors have welcomed its decision to set up the new access points and is marketing itself as "the stock exchange that comes to you". But as well as striving to build up its external links, the Frankfurt exchange, which accounts for 75 per cent of German trading in equities and bonds, has been working hard to upgrade its trading technology, improve service and integrate the country's eight bourses more.

Its strategy is three-pronged: To make all dealings, pricesetting and settlement activities electronic under its Zeus programme. This would be rev-

market, ending the traditional system of floor trading and the role of the official price-setting brokers. It would greatly nearly 40 per cent of trading in

the top 30 Dax stocks. To forge co-operation and mergers between the leading all the banks and investors bourses. In December, the Frankfurt, Düsseldorf and Munich exchanges agreed a pact with Berlin. Under the plan, welcomed by banks and foreign investors, they will all quote the same price for leading shares. Although Stuttgart Hanover. Hamburg and Bremen still remain outside, the deal marks a significant change for Germany.

"Doing something about the fragmentation of the German market was long overdue. says Mr Rolf Breuer, chairman of Deutsche Borse's supervisory board and a director of Deutsche Bank. "It was necessary to achieve the main aims of the co-operation deal - uniform price formation and lower operating costs - as rapidly as

 To define its products more sharply. Mr Werner Seifert, Deutsche Börse's chief executive, has set out a policy of dividing its activities into clear categories: benchmark products (Dax blue chips and main bonds and futures products); domestic products (small- and medium-sized issues, of interest mainly to domestic investors, and other bonds and fixed-interest paper); and operation-based services (administration, settlement and other

back office functions). One result of this differentiation was the launch in January of the MDax index of 70 medium-sized stocks. Mr Reto Francioni, the Deutsche Börse director in charge of domestic products, thinks the MDax will be an important instrument for marketing German shares. "We need the index as a benchmark for investments in midcap shares," he says.

This new index includes such varied mid-cap stocks as Escada (fashion), Porsche (luxury sports cars). Wella (hair care) and Gehe (the fast-growing pharmaceutical wholesaler). Many fund managers are expected to track this index, thus giving a lift to trading in its component stocks, all of which are now on Ibis.

Accompanying Frankfurt's efforts to be at the technological and trading forefront have been much-needed legal changes. A tough new watch-

and, much to the satisfaction of foreign investors, insider trading is now outlawed. In addition, companies now have news and key shareholdings.

More changes are imminent, but whether they will satisfy some of whom want the Bundesbank and the government to act more convincingly to pro-

mote German financial markets - is a moot point. A vital test will come late this year with the issue of some DM15bn worth of shares in the stateowned Deutsche Telekom, Lasi year saw a welcome flow of new issues after a lacklustre 1994, but Telekom will dwarf these. If successful, the flotation could unleash a new wave of interest in equities among risk-shy German investors.



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7JOBS: The proliferation of human resource surveys is getting out of hand

Pushing the point with research

ardly a day goes by without these surveys are coming over the a survey about some aspect of human resources landing on the desk. It may have something to do with familiarity breeding contempt, but these surveys seem to be becoming repetitious and many do little more than state the obvious.

One report came in last week trumpeting the less than astounding discovery that most chief execu-tives who lost their jobs did so because their performance was poor. Its release was timed to ride on the back of the announcement by British Gas that its chief executive Cedric Brown was retiring, although, as those who released the report admitted, there was no suggestion that Brown was leaving

because he wasn't up to the job. Many of these surveys are inspired by a desire to promote a particular company or aspect of an industry. They seem to be most prolific where the area under scrutiny is difficult to measure or quantify. All surveys, and attitude surveys in particular, are food and drink to public relations specialists. Their aim is to get a client's name in print as cheaply as possible.

Perhaps it is churlish to carp but

parapet in a continuous barrage. They are followed by a series of supporting telephone calls, soften-ing up the target journalist, asking when the material will be used or whether it is of any interest.

Most of the reports say something and we all need information. It is simply that what some of them have to say is not worth the candle. In many cases they are no more than advertising in another name.

Bob Snell, managing director of

Executives on Assignment, an agency which supplies temporary executives, was frank enough to admit the promotional value of surveys. He had just delivered one that looked at how companies fill gaps after getting rid of a particular job.

The survey, from a mail shot of 16,000 companies on the agency's database, produced 283 replies. Two incentives were offered: a free copy of the final report for everyone who took part and a bottle of champagne for each of the first 12 replies. Snell said that the biggest compa-

nies sent back a standard letter saying they had a policy of not completing such surveys because they were too time-consuming.

He said that the survey was not only used to gain knowledge, but also to establish recognition of the company name among potential customers. "Frankly I was surprised by the response," he said.

What was not surprising was the way that the report highlighted the benefits of using temporary execu-tives. In some ways this is no bad thing because the interim management industry is comparatively young and has the task of selling its

Some reports involve a worthy topic but need to be more thorough. One piece of research that appeared the other day, from Select Appointments, an international staffing services group, looked at the impact of the Social Chapter in Europe on temporary staffing. It suggested that one reason Spain was a big user of temporary employees was to evade the constraints of the Social

It quoted a Spanish director saying that short-term contracts were desirable for Spanish employers because it made it easier to get rid of people before the constraints of the Social Chapter began to bite.

Social Chapter, was much lower. The report pointed to the rigorous use of work inspectors in France who check that companies are not using temporary employment as a way of avoiding the Social Chapter.

Its conclusion was that if Europe is going to have such things as the Social Chapter, it had better make sure they are properly policed. The company says it plans to do more work on the subject.

In another piece of research, Personnel Today magazine commissioned a survey which showed how UK employers were becoming increasingly attracted to flexible working because it reduced the need for overtime and temporary employees.

Human resource executives said they thought that flexible working mainly involving part-time work ing - was good for management and good for employees.

But not everything is rosy for part-time workers, according to yet another report, this time from Rof-fey Park Management Institute, which reminds us that part-time workers now make up about 30 per Temporary employment in cent of the UK workforce.

SALARIES,	BONUSES .	AND CAR	ALLOWAN	CES IN C	TY OF L	ONDO	FINAN	CE
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Capital markets head	128,800	142,500	165,500	145,600	50.4	100	28,000	9,164
Bond sales head	90,000	97,375	105,000	98,343	36.8	100	20,039	7,912
Fund m'ment director	110,000	133,948	147,000	130,463	46.0	86	29,125	9,340
Eurobond trading head	105,000	127,500	150,000	127,668	25.1	92	21,365	3,169
Equity trading head	86,500	100,000	143,750	112,100	66.6	100	19,250	8,222
Private banking head	74,301	95,286	110,000	94,660	28.9	88	19,806	7,823
Head of research	70,833	115,000	135,000	105,333	46.3	86	20,000	6,606
Financial director	66,700	80,715	90,000	86,056	19.9	86	22,163	7,354
'Chief fx dealer	62,502	82,875	95,000	88,053	23.5	90	19,559	6,841
Legal services head	62,730	70,000	75,000	71,314	28.2	94	20,087	7,149
Personnel director	60,000	69,000	82,500	76,782	27.1	88	21,417	7.035
Money markets head	57,385	70,000	79,000	70,556	28.9	85	17,508	6,031
D-P director	56,135	60,000	73,700	69,974	25.4	78	16,301	8,653
Credit manager	36,036	46,441	50,800	43,996	9.4	93	16,593	5,322
Customer services hea	ed 26,550	30,150	_ 37,800	31,923	7.2	41	13,803	5,329

The Roffey Park report concludes that part-timers need to have approachable, supportive managers who are sensitive to their needs. They need encouragement and opportunities to develop their skills and they need to be told what is

Could this not apply equally to full-time employees? Are managers so blinkered they need to be told this sort of thing? It seems, from this research, that they must be.

• Finally, there are reports with hard data, such as the quarterly survey from Day Associates which covers pay awards among the international banks and investment houses and from which

Joe Clark, who produces the report, says it is too early to be sure of trends in bonus levels based on the 1995 results but he thinks they may turn out to be similar to

we have produced the above

Richard Donkin Early indications are that settlements on base pay may be slightly

higher than the 4 per cent forecast

The report covers 336 jobs in 142 participating banks and finance Since the last report, Day has

merged its salary survey business with Monks Partnership. Copies of the report can be obtained from Joe Clark c/o Monks Partner-ship, The Mill House, Wendens Ambo, Saifron Walden, Essex

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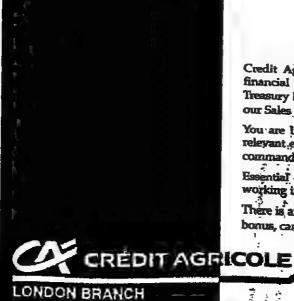
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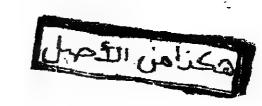
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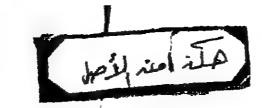
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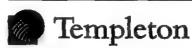
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Charterhouse Tilney Securities Limited is the stockbroking arm of the Charterhouse investment banking group and one of the leading UK agency brokers. The institutional feat operates from dual locations in London and Liverpool. The sales team work with in excess of 500 institutional clients, and the research function covers over 80 per cent of the UK market.

We are now seeking to expand the Liverpool-based Sales Desk with in experienced UK institutional salesperson. You should already have a proven record in institutional sales with the technical ability and interpersonal skills to promote and communicate our research and investment ideas.

The position has excellent progression potential and financial rewards are considerable. Please write with full career history and current remuneration details to:

Neil Herbert, Personnel Manager, Charterhouse Tilney Securities Limited 1 Paternoster Row, St Paul's, London EC4M 7DH, Quoting Ref. NH0702.

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THE QUALIFICATIONS

managing City relationships.

THE ROLE

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- Provide management and the Board with first-class financial reporting, management information and controls. Reviewing systems and resources to ensure efficiency and business focus.
- Contribute significantly to strategic planning, supporting land purchase decisions, assessing risk, providing models to ensure profitability, and monitoring performance against plan.

improvement. Stature and maturity to join the

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systems to satisfy user expectations.

■ Probably 35-45, graduate level, FCA or ACA.

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Practical, analytical and numerate. Inquiring

nature, challenging the status quo and seeking

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Finance Director

budget approaching £25 million, the UK national organisation is a driving force in this thriving global agency, funding and managing more than 300 projects in the UK and some 30 countries around the world. Having recently restructured, top-quality finance professional to contribute to its continuing evolution and growth.

THE ROLE

- Responsible to the Chief Executive for the provision of first-class finance, MIS, database and administrative services. Influential member of the team directing the programme of conservation and education projects, fund-
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Practical and constructive, with confidence to challenge

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Interested candidates should forward a comprehensive curriculum vitae, stating a daytime telephone number and current remuneration, and quoting reference number 275541, in strictest confidence, to Hugh Everard, Director at Michael Page Eastern Europe, Page House,

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THE ROLE

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- Motivating and enthusing a lean, recently restructured team to deliver continuous cost reductions and firstclass support to the current and acquired husinesses.

with experience of contributing to or advisit at board level. Prior corporate development

THE QUALIFICATIONS

- essential, particularly M&A, preferably technology or creative service environment Gifted communicator and presenter, able t and negotiate business opportunities, think laterally and translate a demanding strategy into tangible
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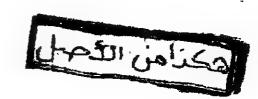
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reputation and continued success of the company.

good financial degree this year.

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If you are interested in this position please write to Carol Booth in Group Personnel at Kleinwort Benson Limited, 20 Fenchurch Street, London EC3P 3DB.

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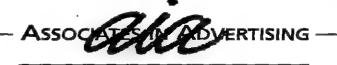
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The remuneration package tailored to the successful applicant will be competitive. To apply, please write enclosing a full CV, to: Alastair Lyon, Confidential Reply Handling Service, Ref 359,

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unusual stocks in an environment where market changes present opportunities to outperform the field.

Edinburgh

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As part of a small team your ongoing priorities will be to:

- Lead specific projects aimed at increasing efficiency across all operational departments.
- Review and refine existing control procedures and identify potential problem areas. The position will be based in London initially, followed by a lengthy secondment to our Geneva office

The Candidate:

- Must be an ACA or CIMA qualified accountant ideally with 3-4 years of international auditing and operational experience gained with an international public accounting company and/or in a financial environment.
- Must have the creativity to take initiatives towards current practices.
- Must have a strong client service orientation, particularly in the context of a multinational organisation.

To apply, please send a CV and covering letter to: Capital International Ltd Ref: AHF 25 Bedford Street London WC2E 9HN

Assistant Financial Controller

Competitive salary plus relocation Paris

NatWest Markets is the Corporate & Investment Banking arm of NatWest Group, Key requirements for the position are: qud Storb erektroking, investment management, investment banking and corporate banking stancesco it employs 200 staff located in Paris, Lyons, Bordenze, Canaca and Dijon

As part of its development strategy across Europe, NatWest Markets has expanded its French operations considerably through two acquisitions in 1995. As a result of the recent developments, it is currently scaling to strengthen its financial control function in Paris,

The role reports to the Financial Controller and involves:

- Issuon with Nat West Markets in Loodon on all financial control and operational
- responsibility for management and financial reporting, and consolidations; Involvement in budgeting, tax, internal control, regulatory, audit and
- support for ongoing developments in the different business activities

- * a fully qualified accountant (ACA/ACCA/CIMA);
- French to a minimum of 'A' Level or equivalent standard;
- relevant experience gained within a professional accountancy firm or a reporting role within either a multi-national or the corporate and investment banking sector.
- excellent written and oral communication skills combined with a proactive approach to problem solving.

rested candidates should apply by submitting their CV to Gillie York at Axworthy Oliver Associates, St Martin's House, Priory Court, Pilgrim Street, London EC4V 6DR or alternatively cell her on: 0171 329 3434/ Fex: 0171 248 0073.

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As UK controller you will be working as part of a multi disciplined strategic

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- · Reporting directly to the Managing Director with full responsibility for Monthly group reporting as required.
- All aspects of company and departmental budgetary control. · Provision and presentation of timely, accurate and detailed information. This will include continued review and improvement of systems and operating
- All aspects of asset and working capital management. Co-operative working with external bodies as required.

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Warwickshire

The Appointee

As a Qualified Accountant aged ideally between 35-45 you will have worked within, and have a considerable knowledge of the automotive industry. You will be self motivated with the ability to demonstrate an adaptable and "hands on" approach to all aspects of the business. This coupled with excellent

interpersonal skills are pre-requisite in order to succeed within this role. An exceptional opportunity to join an organisation as a key decision maker not only within the field of finance but throughout all areas of the business. You will be expected to gain a thorough knowledge of the products and their market place, and show clear potential for a broader based role.

Havs Executive Interested candidates should forward a detailed CV, including current salary and a covering letter explaining why you meet the above criteria to our Recruitment Consultant, Gavin Dunn, at Hays Executive, 65 Church Street, STRATEGIC SEARCH & SELECTION Birmingham B3 2DP. Tel: 0121 608 2202.

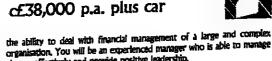
Assistant Finance Director &38,000 p.a. plus car

The Hyde Housing Association Group is at the forefront of social housing initiatives. We have over 17,000 homes in management, in London and the South East, including managing houses on behalf of Dartford Borough Council, shared ownership and special needs. We have won a contract to manage 5,000 homes on behalf of Lambeth, and

As Deputy to the Finance Director, this senior post in the organisation is responsible for the operational aspects of the finance function. including production of annual budget and accounts, payroll and insurance and service delivery to our customer departments. You will also contribute to the financial strategy of the organisation through longer term forecasts and development of financial computer systems.

We are looking for a qualified accountant with strong technical skills and

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change effectively and provide positive leadership Please telephone OI81 297 3836 for an application form and job description, quoting reference no. AFDI25.

The closing date for the return of application forms is 27 February 1994.



hyde

Chartered Accountant

International Leisure and Business Services Group with offices in London and Brussels seeks a qualified accountant. The group presently operates in 16 markets worldwide via mail-order, computer link and most recently the Internet and has an impressive record of profitable growth spanning

To maintain substantial and profitable growth, strong accountancy skills are required with an emphasis on the preparation of group and detailed management accounts, statutory accounts and Belgian S.A. management accounts, cash management and forecasting, installation of internal control systems, tax planning and treasury systems.

The successful candidate for this highly demanding position will need to meet the following profile:

- Qualified Accountant - at least 5 years p.q.e.

gennine II experience - must have worked for an international service based company

If you meet this profile, the financial rewards are excellent and will be tailored to meet the individual requirements.

Interested candidates are invited to send a CV, including details of current remuneration and a daytime telephone number, all of which will be treated in the strictest confidence to

Ms. Helen Fay, Personnel Manager, 1A Aubert Pk., Highbury, London N5 1TL

Financial Controller ent fund in Central Asia Responsible for ensation & shisteness of GL, AIF, AIR & loss payroll. Will interface with local banks in servicing loans to local dance of Fund's CFO. Must be repared to live in Central Asia. o a plus. Most be full conversant with Microsoft Office (Word, Book, Access) & hilly reputer literate, Russian langua

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THE BANK OF NOVA SCOTIA, LONDON IS THE UK AND EUROPEAN BANKING CENTRE OF THIS HIGHLY SUCCESSFUL CANADIAN BANK.

Systems Auditor

As a result of internal promotions, we are seeking to requir on Auditor who would primorily be responsible for EDP Audits but also prepared to train in Treasury/Derivotive Product Audits. Occasional International travel may be required.

Reporting to the Sentor Manager, the successful condidate needs on in-depth knowledge of D.P procedures, good communication skills and preferably Q.L.C.A. qualified. UNIX understanding would be an advantage.

A competitive salary and benefits package are offered.

Places write anclosing CV to: Kathy Scott, Manager Passonnel, The Bank of Nova Scotla, Scotts House, 33 Finsbury Square, London EC2A 188. Strictly No Agencies.



Scotiabank 5



DEVELOPMENT

ACCOUNTANT ?

Our client is a major Capital Markets Investment Banking subsidiary of one of

To meet the needs of this rapidly expanding and innovative organisation, a unique opportunity has been created for a dynamic executive with a background in Capital Markets operations to work in a line management role with specific development focus.

The Opportunity

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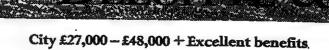
This exciting position is a highly strategic, project oriented line management role. They require a skilled change agent with the ability to meet the demands of both rapid business expansion and comprehensive re-engineering of the operations centre. The appointee will lock into a core team of executives within Risk Management, IT and Finance, responsible for spearheading the implementation of new systems and process methods. He/she will be a key player in directing the development of the immediate function and harnessing the benefits of state of

cE50,000 + Excellent Benefits

The Appointee

- A high callbre ACA (preferably from a Top 6 institution) with demonstrable capital markets knowledge is required.
- You must be highly IT literate, ideally with expenence of process redesign. You will demonstrate intellectual vigour and creativity, thriving in a rapidly
- You must possess strong man-management and first class communication skills, commanding respect and demonstrating authority to support staff, fellow executives and senior management. You will expect achievement to be rewarded with rapid promotion and
- increased responsibility.

interested candidates should forward a detailed CV, including current salary and a covering letter explaining why you meet the above criteria to Sara Kenderdine-Davies, Hays Executive, 141 Moorgata, London ECZM 6TX. Telephone: 0171 256 5849.



The Firm Operating from 126 countries and serving some of the largest and most successful companies, Deloitte Touche Tohmatsu International is one of the world's leading accounting and management consultancy firms. The London Audit Services Group serves a portfolio of property, construction, transport and voluntary and public sector clients.

The Role

Havs Executive

STRATEGIC SEARCH & SELECTION

Undergoing expansion, the group's voluntary and public sector practice is seeking additional staff, ranging from newly qualified accountants looking for their first managerial opportunity to experienced managers and senior managers. Keen to extend your expertise in the voluntary and public sectors as well as having an opportunity to work in other areas, you will gain further experience in the tendering process, including

initial client meetings, proposal writing and the preparation for and delivery of presentations. You will also assist in training and will attend national conferences.

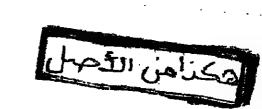
The Person

Deloitte & Touche is seeking to recruit high potential chartered accountants. Your personal goals in the medium term should be ambitious. Most importantly, you are highly motivated in your work, confident and possess well developed presentation and interpersonal skills.

In return, remuneration will be highly competitive including PRP.

To apply please telephone or write enclosing your cv and current salary details to our recruitment advisor, Mark Hyman, Hays Accountancy Personnel, 141 Moorgate, London EC2M 6TX. Tel; 0171 628 8525. Fax: 0171 920 0432.

Hays Accountancy Personnel





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IT Senior Appointments

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in tomorrow's world'' 🦸 INFORMATION SYSTEMS AUDITOR

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Company -

Our client is a highly dynamic and expanding Group, with a rumover in excess of £1 billion. This UK based Company is now a major International Organisation employing 40.000 people worldwide. With a history in the services sector, this Group has diversified considerably to be a major player in the communications and distribution fields, as well as emerging technologies.

Internal Audit plays a vital role in the control environment of the Group and is regarded as an area for manager training and development. Due to the diversity of the Company, this position will be high in profile and exposure requiring an ability to handle clients and give presentations to all levels and areas of the Group. An element of UK and international travel will be required. Person

The successful candidate will be of graduate calibre, be committed to further professional and personal development and have at least 5 years experience, ideally within a computer audit or technical role. This should be complemented with a broad knowledge of Information

- Mainframe, midrange and PCs - UNIX, 4GL's

- Relational Databases

- Networking

- Practical knowledge of the full systems development life cycle

This is an excellent opportunity to gain wide exposure within a dynamic and expanding group, with excellent prospects for promotion to a

If your talents and ambitions are equal to the challenge please call, John Hunt on 0171 209 1000 (W) 9181 675 7886 (H) or send, fax or E.Mail your CV to Drax Dearman Associates at Charlotte House, 14 Windmill Street, London W1P 2DY, Fax 0171 209 0001 E.Mail: Drax@dearman.demon.co.uk Quoting reference FT0034.

T DRAX * DEARMAN * ASSOCIATES

IT Director

Newspaper Industry

Salary c. £60,000 + bonus + car

Our client is one of the country's quality national titles and like all newspapers, IT is absolutely crucial to their aim to ensure your newspaper is produced on time every day. Following internal promotion within the group it is now seeking a new IT Director who will take full responsibility for the continued success of the IT department and to plan and carry through an evolving IT strategy in this changing

Over the last ten years Information Systems and the Technology that supports them have become the backbone of newspaper publishing. Page make-up, editorial, sales and marketing systems are totally dependent on IT, as is the transmission of the papers to the print sites in the UK and Europe.

Reporting directly to the Managing Director, the IT Director will work with the Board to develop thisstrategy and then manage the IT group, currently 45Location: London

We are, therefore, seeking an experienced IT manager with first class interpersonal and management skills as well as a broad but solid background in all aspects of IT. Clearly, knowledge of the publishing industry would be a key advantage but we are open to applications

from outside if you believe your experience and ideas

strong, to deliver the best available solutions for the

To apply, please write, enclosing your CV to the advising consultants John Kearney or Pippa Hartley at Harvey Nash Pic, 13 Bruton Street, London W1X 7AH. (Tel: 0171 333 0033). Please quote reference number HN1873FT and include current salary details and where possible, a daytime contact number.



GLOBAL ASSET MANAGEMENT

WE SEEK THE FINEST TALENT IN IT

Global Asset Management (GAM) is an expanding, international investment management group. Founded in 1983 and with nine offices worldwide, it manages over \$8 billion on behalf of private, institutional and intermediary clients. GAM's management has always viewed IT as a prime source of competitive strength, and technology plays a significant role in all aspects of the firm's activities. We now require additional highly talented individuals to fill a number of key roles.

Development Manager

A key component of this role will be team building. Ideally you will have managed a team of up to 50 people developing client/server solutions for an investment management or other financial institution. Your background should include the management of multiple tuams developing in various tools, including Visual Basic, Access and Oracle. Ideally you will also have experience with Lotus Notes, Internet and Intranet developments, Ref:

UK Support Manager

Responsible for the management of the Support Desk and Executive Support function, you will offer the highest quality communication skills. The performance of the Support function dictates the way the IT department is perceived by the business, and you must be able to work well under pressure and withstand high levels of stress. Self motivating and dedicated to providing a quality service, you must have experience managing a support function in the linance sector, with a minimum of 5 years' technical experience in MS Windows, Office. Lotus products and Netware, Training experience an advantage. Ref: 10696A6

Operations Manager

London is GAM's operational hub and with a team of six you will provide 24-hour cover 5 days/week through three shifts, with a remit to ensure that GAM's systems are available, accessible and secure. Responsibilities include

running/monitoring processing on the corporate database. system backups, data distribution, cc:Mail, Lotus Notes and Netware administration and application implementation, With solid experience in most of these areas, you will also have the management skills to lead a team working in a challenging support environment providing the highest level of user satisfaction across locations. Ref: 10696A2

Global Implementation Manager

This new role will co-ordinate change management of business critical systems across all locations. At project Inception you will determine the minimal risk change strategy and thereafter ensure compliance, whilst building a responsive, quality change programme for the Group. You will have had exposure to formal change management and have a thorough grounding in the development cycle and project management. You will be decisive with the intellectual capacity to operate successfully and independently. International travel will be involved. Ref:

Business Analysts/Project Managers You will co-ordinate all user and technical involvement from feasibility to implementation on projects that focus on key business requirements. You will have significant systems development experience, ideally gained in a client/server environment, preferably in the investment management arena. With a record of major project delivery and a business focused approach, you will operate at the most senior level across functional boundaries and cultures.

Remuneration will be oppropriate to attract the best people. Roles are based in Central London. Candidates must possess a good degree and have excellent communication skills. To apply, please send or fax your CV, quoting the relevant reference number, salary details and where possible a daytime telephone number, to our advising consultants, Goodman Graham & Associates, 8 Beaumont Gate, Shenley Hill, Radien, Herrs WD7 7AR. Fax: 01923 854791.





FT IT Recruitment appears each Wednesday in the UK edition, and each Friday in the international edition.

For more information on how to reach the top IT professionals in business call:

Will Thomas +44 171 873 3779

Clare Bellwood +44 171 873 3351

European IS Professionals

Our client is a premier global Fortune 200 Corporation, committed to shareholder value growth through core business development, innovation and excellence. Committed to sustained customer satisfaction, the company is constantly reviewing its operations and a new strategy for organising Europe as an integrated market has been defined. To support this change the IS policy has also been reviewed and comprehensive changes are underway. Specifically, this plan is to move the IS organisation from a Country to a European base and hence to develop systems which serve the business on this basis. The Company has therefore, identified the need to bring on board some exceptional European experience to add value to the existing team and the following two requirements have now been defined:

European Systems Manager

£ Excellent package

European restructuring has provided a unique opportunity for a motivated Systems Development Manager with up to date

Working closely with global management teams and external suppliers, your brief will be to contribute significantly to an efficient and cost effective transition from a Country to a European based Systems Development Organisation.

Previous experience of managing change across the continent with particular emphasis in the consumer products industry is necessary The control of resources, budgets and timescales ensuring cost-effective solutions which demonstrably improve the business is essential. Key to your success will be highly developed interpersonal sidlis as you will have to work across borders utilising teams not necessarily under your direct management. Ref: HN1791FT

European IS Services Manager – \$8 million budget £ Excellent package

The integration of European Services generates the need for an experienced manager to advise and recommend to Senior European Management the strategic utilisation of operational services to meet business goals both now and into the future. An essential area of experience is negotiation with vendors, evaluating their capabilities and ensuring detailed service level agreements are met within effective cost/performance parameters.

Working with country services managers, your brief will be to ensure that all services are supplied in a secure and cost effective way, maximising the benefits of an integrated European Strategy.

Although the role is not technology specific, you must have experience of a broad range of current client/server and relational database technology. Ref: HN1792F

Both the roles above are based in the North West but will require mobility and travel throughout Europe. An excellent remuneration package is offered reflecting the calibre of individuals we wish to attract for each role. This will Include a company car, private healthcare, 25 days holiday, pension and share ownership scheme and relocation assistance where required. To apply, please send a CV and covering letter to Harvey Nash Pic, 13 Bruton Street, London W1X 7AH, (Tel: 017) 333 0033). Please quote the appropriate reference number and remember to include current salary details, and where possible, a daytime contact number. Also apply via http://taps.com/Harvey_Nash



HARVEY NASHIPLO

Project Leader - Financial Systems Provide the systems to underpin dynamic growth.

Leeds based -- - - -

Control Efficience is a diversified technology, manufacturing stress company employing 216,000 people worldwide and generateisting revenues of more than \$60 billion. In Europe, by excelling in the markets in which we operate particularly dynamic, exceeding even our own expectations.
Client Business Services Europe, part of GE Capital, was established a year ago to facilitate this growth by providing a

range of financial support services to GE companies in the LIK and Europe. We are looking for a highly talented individual to play a key role in a project to implement the current Millennium financial systems in GE businesses operating across Europe. Travelling extensively throughout the UK and across Europe, you will actively drive the development, implementation and enhancement process, working closely with the Project Manager and a team of Business Analysts.

You will also be expected to provide production support for the systems, including out-of-hours support when required.

41) to E311, 11(11) free -

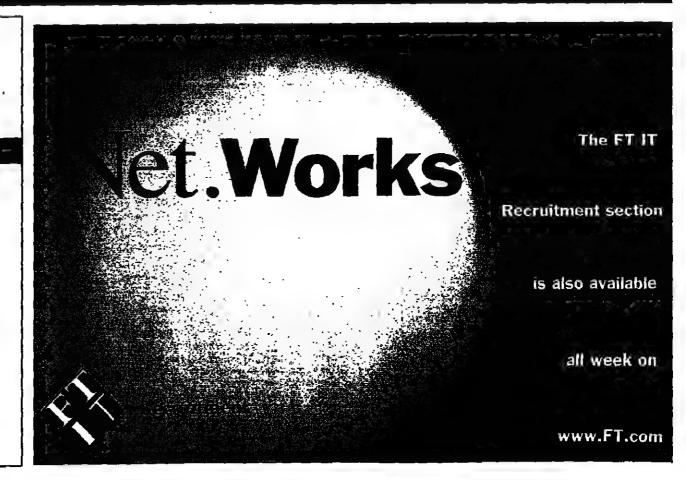
This is a fast-paced environment where high-level responsibility and job fulfilment go hand-in-hand; one where initiative, determination and an appreciation of timescales are all critical attributes. To qualify, you will need 3-5 years' appropriate systems experience demonstrating proven development skills in either COBOL (On-line & Batch) or Millennium PDL & SDT. The ability to prioritise and manage software maintenance backlogs is essential, as are the skills to communicate effectively with both technical and non-technical personnel.

The salary and benefits package will reflect your experience and abilities. Please write with full cv, including details of current salary, to Janet Gray, GE Client Business Services Europe, Emco House, 5-7 New York Road, Leeds LS2 79].



GE Client Business Services Europe

GE is an equal opportunity employer



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IT City Appointments



LEADING INVESTMENT BANK

ANALYST/PROGRAMMERS - TRADING SYSTEMS

CITY

This leading global Investment Bank has an established presence at the forefront of all the major markets worldwide. They lead the field through innovation and a dedication to solution driven business practice. This pre-eminence means continued growth of the organisation and increased investment in the technology department. The Bank employs state-of-the-art systems deployed through a flexible and innovative strategy to increase their competitive edge. The staff they hire are best described as talented and forward thinking.

The principle requirement for staff is within front office technology where

the pace is often hectic and the projects are always critical. The successful candidates will be working on some of the most prestigious derivative systems in the Bank.

As a bare minimum all interested candidates must have:

- A 2:1 degree or PhD in Maths, Computer Science or Engineering
- A minimum of two years' commercial experience of programming in C on a
- A demonstrated track record of hands-on Sybase experience In addition, the ideal candidate will have worked with:

 Access, Visual Basic and Visual C++ on Windows NT. Investment Banking experience is not essential but the desire to work in a fast pace trading room environment is a must.

Interested applicants should contact Keith Jones or Kate Bridges on 0171 379 3333 or 0181 788 8368. Alternatively send or fax a detailed CV to them at Robert Walters Associates, 25 Bedford Street, London, WC2E 9HP. Fax: 0171 915 8714. E.mail: kate.bridges@rwa.co.uk



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Within Private or Corporate Banking

City to £60k plus package

For the above positions please contact Graeme Walker or Jon Speers on 0171 336 7836 (Jon - evenings & weekends 0860 792994); fax your CV on 0171 336 7731 or email your ©V on 100545,1014@compuserve.com... Apex Computer Recruitment Ltd; Boundary House, 91/93 Charterhouse Street,

We are recruiting on behalf of a AAA rated European investment Bank. It wishes to appoint two key individuals, one to work in Private Banking and one to work in Corporate Banking.

Although reporting to IT management, the individuals will be based in the relevant business units. The primary responsibility is to translate customers' business plans into the IT budgets and project proposals, ensuring that these are consistent with the Bank's oversili iT strategy.

Candidates require an understanding of the relevant business aresa but also strong IT and analysis skills. They should be able to demonstrate an aptitude for strategic thinking and building relationships with staff at all levels in the business units. This experience will have been gained in either another bank (not necessarily an investment bank), a consultancy firm or a software house specialising in banking products.

Career development opportunities within either IT or the business are quite exceptional, with significant acope for both earning and personal advancement.

INTERNAL BANKING For an **CONSULTANTS** international Project we Private or Corporate Banking with IT are looking for R/3 Consultants To £60,000 plus package City of London with at least

We are recruiting on behalf of a AAA rated European Investment Bank It wishes to appoint two key individuals, one to work in Private Banking and one to work in Corporate Banking.

Although reporting to IT management, the individuals will be based in the relevant business units. The primary responsibility is to translate the customers business plans into the IT budgets and project proposals, ensuring that these are consistent with the Bank's overall IT strategy.

Candidates require an understanding of the relevant business areas but also strong IT and analysis skills. They should be able to demonstrate an aptitude for strategic thinking and building relationships with staff at all levels in the business units. This experience will have been gained in either another bank (not necessarily an investment bank), a consultancy firm or software house specialising in banking products.

Career development opportunities within either IT or the business are quite exceptional, with significant scope for both learning and personal

Further details are available by faxing your CV to Derek Wreay at The Wreay Partnership on 0171 494 3634 or posting it to him at the

THE WREAY PARTNERSHIP

150 Regent Street, London W1R 5FA Tel: 0171 734 9571 Fax: 0171 494 3634

City Systems Developers

'C' or C++/UNIX/RDBMS

£25k - £40k + bonus + benefits

NatWest Markets is the corporate and investment banking arm of the NatWest Group and a major player in the global financial markets. They appreciate that sustained global success rests on an ability to turn Π innovation into competitive advantage. As a result, several new projects have been commissioned creating an immediate requirement for additional skilled and experienced Systems Developers with expertise in either the front, middle or back office of capital markets, fixed income, equities, treasury

Such high profile roles represent unique opportunities with promotions and bonuses based on merit. The principal criteria are:

☐ Graduate with 2-5 years' systems development experience.

☐ Technical skills including: 'C', LINIX and Sybase (or comparable). C++ would be a distinct advantage.

☐ Full lifecycle experience.

Equally important, however, will be your interpersonal and communication skills, drive, flair, self-motivation and commitment to deliver quality business solutions on 'spec' and to schedule. For more details and an immediate, private and confidential discussion call Martin Thomas or Mark Gilbertson on

0171-253 7172 (office hours) or on 0378 313907 (evenings/ weekends). Alternatively send a brief cv, quoting ref 572, to them at JM Management Services Limited, Chandos House, 12-14 Berry Street, London EC1V OAQ.

Nat West Markets is an equal opportunities employer.

NATWEST MARKETS

One of the UK's most committed users of IT only has room for the very best

Our client, a major blue-chip organisation, is rightly regarded as one of its industry's most innovative users of IT, and has a far-reaching programme of systems development

its balanced blend of maintrame and client server technologies stretches across all areas of business processes and customer services. The combination of a fast-moving industry, demanding business users and a high work load requires a strategy which utilises third party suppliers to augment the inhouse delivery capability. As a result, a number of high-calibre managers are required, with strong business focus, strategic vision, and an approach which is individual yet highly disciplined.

IT SUPPLIER MANAGER

A major programme this year is to implement planned outsourced development to third party software houses. As a consequence, this new position will have overall responsibility for the selection, negotiation and supplier management processes, including the skills transfer for up to 150 development staff. Through all the logistical and contractual complexities you must be able to retain a sharp focus on delivery objectives and user expectations, ensuring suppliers deliver first class solutions and value for money. A proven track record of managing external [7 suppliers on major systems development initiatives is essential.

to £50k · Bonus · Car · Other benefits · London

SYSTEMS DEVELOPMENT MANAGERS Joining the existing high calibre Development Managers, you will take programme management responsibility for the efforts of at least 70 Developers and Project Managers on multiple projects. You will provide strategic leadership, vision and motivation to ensure all deliverables are activeed, on time and

within budget. Your responsibilities will include the management and development of sophisticated relationships with senior business managers. Evidence of an impressive track record of programme or senior project management in a large-scale mainframe environment is a pre-requisite.

To apply, please send your CV, quoting ref 571, to our consultant Conrad Hills, at JM Management Services Limited Chandos House, 12-14 Berry Street, London ECTV OAQ. Fax: 0171-253 0420. If you have a specific query, please call him on 0171-253 7172 during office hours or on 0374 601911 between 5.00pm and 8.00pm evenings and weekends. E-mail: jmms@dircon.co.uk

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Systems Development Managers, to £100,000

Senior Project Managers, to £80,000 + benefits

■ Architecture Specialists, to £75,000 + benefits ■ Business Analysts, to £60,000 + benefits

■ Analyst/Programmers, to £40,000 + benefits

■ DBAs, to £50,000 + benefits

■ PC/LAN support professionals, to £35,000 +

There will be no better chance to optimise your experience and talents. To apply, call Victoria Selby or David Clayton on 0171-253 7172 during office hours or on 0374 601909 evenings and weekends. Alternatively, send your cv, quoting ref: 568 to them at: JM Management Services Limited, Chandos House, 12-14 Berry Street, London EC1V OAQ. Fax: 0171-253 0420 or E-mail us on imms@dircon.co.uk

JM MANAGENTES

Equities and Fixed Income Settlement Systems BACK OFFICE BUSINESS ANALYSTS

to £50,000 package + banking benefits

Our client enjoys on enviable reputation as one of the world's leading investment banking groups. To sustain and accelerate its successful particular they are committed to being at the forefront of the more towards global settlement systems. They appreciate that this will require technologies, with drive and vision. In the input of talented analysis who possess the business and analytical skills, preferably accompanied by sound awareness of appropriate technologies, to turn commitment into reality.

in two distinct areas: UK/International equities and fixed

to work closely with users and technologists

to analyse requirements and define appropriate system solutions to them to design and implement rigorous usor and system acceptance testing strategies

Successful candidates will have...

 excellent interpersonal and communication skills a strong business analysis background

a thorough understanding of the principles and practices of settlement

proven experience of user and systems testing in a structured environment

atrong product knowledge in either fixed income or equities

preferably (for the equities role) theoretical and practical familiarity with CREST

McGregor ■ Boyall

The ISD is rekindling old rivalry as Holland bids for a bigger world share

The implementation of the European Union's Investment Services Directive is set to add new impetus to the Netherlands' stock-market battle with Britain. Thanks to the directive, the Amsterdam Stock Exchange will this year be able to allow foreign securities houses to become "remote members", making it possible for them to trade Dutch equities in the Dutch capital from elsewhere in Europe.

The campaign to attract foreign equity traders from the UK mirrors Amsterdam's earlier efforts to win back bond trading from London. This was accomplished in early 1994 by arranging special membership for foreign, mainly Londonbased, traders to take part in a revamped Amsterdam Treasury Market (ATM) - or the Dutch government bond market.

Eighteen foreign houses ranging from Goldman Sachs International to the London branch of Swiss Bank Corp. and from CS First Boston to Nomura International, have taken out special membership for ATM purposes. These same brokers are being targeted in Amsterdam's drive to promote remote membership for equity

The Amsterdam exchange is

in talks with eight equity bouses, raising expectations that five or six may sign up for remote membership by the end

Another event scheduled for mid-1996 is the creation of a new structure for the Amsterdam Stock Exchange to make its decision-making process less unwieldy. The new-look exchange will be run less like an association of members and more like a business: it will be owned by a holding company and have the status of a public limited company.

The simplified structure will make it easier to negotiate a merger with the Amsterdambased European Options Exchange, creating a more tightly focused capital market for the Netherlands, It should also make the Amsterdam Stock Exchange better equipped to compete with foreign counterparts, as trading and settlement of trading will fall under the same umbrella.

In fact, all of Amsterdam's reforms since the late 1980s the abolition of stamp duty. the encouragement of block trading between banks and the automation of order flows on to the bourse - have been designed, explicitly or implicitly, to boost liquidity and thereby increase the ability to compete with London, the Dutch capital's main rival.

The flow of trading in Dutch bonds and shares into London - particularly steady in the late 1980s - has now been stemmed. In Dutch government bonds, the ratio between

roughly 50:50, after being 60:40 in London's favour in 1993. In equities, Amsterdam now claims to account for 70 per cent of turnover in international Dutch stocks, up from 55 per cent in 1993. London's share, according to the Amsterdam hourse, has therefore fallen to 30 per cent.

Nonetheless. Amsterdam knows it must not be complacent. It watches London carefully. The deep-seated rivalry ns that the recent turmoil in London about trading systems has been greeted with quiet satisfaction in the Dutch capital. When Amsterdam adopted its new trading system on September 30, 1994, it con-

The hoekman now takes the role of a stock specialist

sciously eschewed London's quote-driven market-making methods and opted instead for a complicated hybrid system combining both quote-driven and order-driven elements. With London now reconsidering how to reintroduce some measure of order-driven trading, Amsterdam's decision looks far-sighted.

Besides allowing for both market making and orderdriven business, the new trading system, Trading System Amsterdam (TSA), also distin guishes between retail and

> Big professional investors tend to have established ties with their trading intermediaries, and a reform in the Dutch trading system will not necessarily influence immediately how a New York-based investor places orders with a London-based broker.

Dealing System Amsterdom

(AIDA), effectively an auto-

In the retail market, the

"hoekman", formerly a stock

jobber, has now taken the

New-York style role of a stock

specialist. Frequently blamed

in the past for the difficulty of

effecting large trades in Amsterdam, the bookman is

now also active in the whole

sale market. In 1995, the hock-

man firms were involved in

about two-thirds of wholesale

turnover between members of

the Dutch exchange.

Despite the reforms - widely

regarded as a successful, if

complicated, compromise to

retain the hoekman role in a

revised form - Amsterdam still

remains vulnerable to the

encroachment of foreign

of around 7 per cent of the

European exchanges means we

would do well to remain mod-

est as well as vigilant with

regard to future develop-ments," Baron Boudewijn van

Ittersum, chairman of the

New Year speech to members

on the first trading day of 1996.

such as Royal Dutch/Shell,

Philips, and Unilever are all

listed on other international

exchanges, and they are widely

held by foreign investors in

portfolios built up outside the

Amsterdam exchange, said in a

Amsterdam's top stocks.

*Our market capitalisation

exchanges.

mated interdealer broker.

"A substantial part of leading Dutch issues are in foreign vatisations. hands, and investors are simply more active than in the Netherlands," Mr van Ittersum said. "In order to increase our market share it is therefore important that this fragmentation of the market be overcome through the direct affiliation of foreign houses, which can offer a positive contribution to the liquidity of Dutch stocks in our

wholesale market segments. The wholesale side is further Could there one day be a central split into two systems -Amsterdam Stock Exchange market that Trading System (ASSET), an includes Eastern "advertising" screen for quotes posted by member firms, and countries? Automatic Interprofessional

> The financial markets of easi ern Europe could enjoy substantial growth this year as international investors take a close look at prospects in the

Following strong gains in other emerging markets over the past few years, many investors have decided that the time could be right for further expansion into countries such as Hungary, Poland, and the Czech Republic. There is also increasing interest in both Turkey - which has high hopes of becoming a member of the European Union - and

Of course, the impact of the Investment Services Directive on these markets is negligible. Even if they did belong to the EU, they would probably be too small and too underdeveloped to take advantage of the new remote membership rules. The question is whether, in the future, trading links with the west will be mutually desirable.

The answer is probably yes. The financial markets of eastern Europe are working hard to catch up. Mr Mark Mobius. for instance, who runs Temple ton's \$7bn emerging market fund, argues that eastern European countries as a whole have moved very swiftly "to build complex market mechanisms for the foundation of mic development...They have opened effective stock exchanges much more quickly than other lower-income countries around the world".

He notes that Slovenia has probably been the most successful of the group, having sold-off some 300 companies and giving preliminary approval for another 600 pri-

According to Daiwa Europe. 1985 was a watershed year for foreign domestic investment in this region. "While the regional total of just under \$10bn is less than half the sum flowing into China, it nonetheless marks a taking-off point



250 ---1995 98 1993 1994 which will accelerate other

in many countries." the broker comments. "As credit ratings improve, and western financial involvement deepens, FDI could increase by between 30 to 50 per cent annually for severai more years". A similarly bullish view-

regional investment decisions

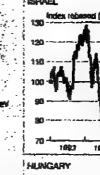
having reached a critical mass

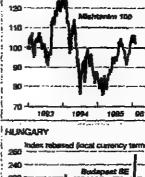
point comes from UBS. "The 'transformation recession' which occurred as the economies made the jump from the command economy to the market economy is over," says the

Customs union could lead to more mergers in Turkey

investment bank, "Major strides are being made in privatisation and corporate restructuring...and expertise in previously unknown concepts such as accounting, marketing and distribution is

Mr Roger Monson at Daiwa comments that the main concern at the moment is transparency. For instance, in the Czech Republic more than 80 per cent of trading takes place





1994

stock market procedures com-

parable with those in the west,

and some are receiving fund-

ing help from the European

Bank for Reconstruction and

Development or grapts from

widely from each other. At

present, buying equities in the

Czech Republic, for instance,

involves making transactions

through a local broker, with

the purchase being made in either koruna or, if the deal

has originated in London, ster-

ling. Settlement is T+3 or T+4.

In Turkey, the equity mar-ket is well-established and liq-

uid, with daily volume

approaching an average of

\$200m on the 180 listed stocks.

giving a market capitalisation

of more than \$25bn. Analysts

say that trading is quite trans-

parent with companies pub-

lishing four sets of financial

statements a year. Settlement

is T+2 and trading, at four

hours per session, is now elec-

affected by the ISD initiatives.

its customs union with the EU

has already become a reality.

The customs union brings the

country more fully into the

single European market by

While Turkey has yet to be

Of course, the markets differ

the IMP/World Bank.

1**99**3



POLANO off the official market. But all extending many of the Eurothe markets are developing pean Union's trade and compe

> Ms Feyza Sensoy at Carnegie says the customs union could d directly to more mergers and acquisitions activity, as well as an increase in foreign direct investment.

tition rules. Turkey is one of

the EU's biggest export mar-

kets, and the EU accounts for

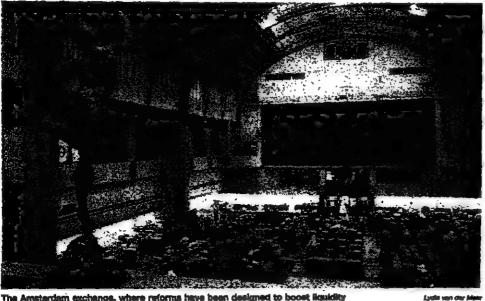
some 50 per cent of Turkey's

A similar situation can be found in Israel, where it is far too early for the ISD to have had a significant impact. A London-based analyst says the state's main trading partner, apart from the US, is the European Union, while bilateral trade with Germany is the most important.

The equity market is computerised, has a market capiabout 40 leading and liquid stocks traded.

Settlement can be same-day although, since most transactions are conducted in foreign currency necessitating a forex conversion, trading is usually conducted T+2.

With a gradual easing of tensions in the Middle East, analysts expect a steady growth in corporate earnings: forecasts are for a rise in 1996



■ Regulation: by Christine Moir

nce more unto a breach?

The growth of remote membership has serious regulatory implications

It would be a mistake to believe that attempts to create a new single market in securities and derivatives trading will usher in an era of uniform regulation across Europe. The Investment Services Directive and its sibling, the Capital Adequacy Directive, together set minimum standards for both markets and traders. But minimum is not necessarily ideal: the gap between the ISD and CAD standards and best practice leaves ample opportu-nity for regulatory arbitrari-

Under the directives, the home country of a securities firm is responsible for authorising it to trade elsewhere in Europe. When travelling on the "passport", however, the firm must obey the business rules in the host country. In principle, that should mean that in any one market all firms - local or visiting -

Mario Monti

F Bourse de Paris

Denis Kessler

Sociétés d'Assurances

Richard Crews

Citibank NA

Rupert Pennant Rea

Jean-François Théodore

rules. In practice, however, disparities will probably be inevitable. The host country cannot take away a visiting firm's passport, so someone from a laxer country could - theoretically - cock a snook at tighter

regulation.
The host country could fine or discipline the incomer for any breach of rules but would need the co-operation of the home country to have it de-authorised - something that might not be easy to achieve.

The potential for inequalities become apparent when you consider the position of firms from a stringent regime. They will not be able to relax their standards for fear of having their passports cancelled by

their home authority.
British fund managers are wincing at the thought that tough UK regulations may cost them business abroad. "The SIB lays down very tight rules about handling client money. which add to our costs. Some other countries do not, in these places, therefore, our charges would be uncompetitive compared with local firms," complains Mr Stephen Tanner,

Sir Bryan Carsberg

Dominique George JP Morgan (Paris)

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European Capital Markets

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Regulators argue that the high standards of British firms will help them win business when they are abroad. Por most investors, however, the cost of trading will be the overriding factor.

The price of regulation may also affect markets. The same institutional fund managers groaning under their regula-

> The host country cannot take away a visiting firm's passport

tory costs are eager to saize the chance of cheaper trading abroad. Many have already abandoned the London Stock Exchange's Seaq system for foreign securities in favour of trading directly on cheaper markets. The opening up of all European markets may accel-erate this trend.

While certain minimum stan-

dards of regulation are clearly essential there is no consensus about what they should be. The London Stock Exchange has had to tighten its trade publication rules to meet the transparency requirements for a regulated market under the ISD. Yet many UK institutions bave hotly argued that they would settle for a degree of opacity if that were to enhance the liquidity of the market. It is one of the issues complicating the exchange's current

reform programme.

The same institutions applaud Frankfurt and Paris for settlement systems that they regard as superior to London's. But the abandonment of Taurus (London's late lamented settlement experiment) was ample proof that superiority can come at too high a price. Taurus was killed off because it was too expen-

sive to survive. At the heart of the new regime is the idea that all firms trading in securities will be fit and proper and financially strong enough to meet the risks they take. Hence CAD, which lays down the principle of capital adequacy.

in different countries mean

company's national market. Even here, different systems

tal are called for. It is rumoured that some less scrupulous operators are seeking to set up in the country with the lowest capital requirement and then win their passport to more demanding markets. Even the approach to regula

market.

All pay lip service to the con-cept of open borders and a sin-gle market but some may not apply it in practice. Although the directives are designed to facilitate openness they do offer a window to protectionists. EU states are required to give authorised firms access to their markets and customers but they may exclude anyone by invoking the "greater good" principle. Disgruntled insurance companies denied access to Germany and mortgage issuers unable to penetrate France believe it is this that worked against them.

Notwithstanding these anomalies, the twin directives will reinforce the trend to higher standards that has been a feature of the past decade. The lowest common denomina-tor that applies under the ISD sets a fair standard that can be raised over time. It is already clear that not every market will qualify as a regulated market. Some may cease to exist or

need to merge. Liquidity is probably the key factor in the survival of a market and experience has shown that the best regulated mar-kets are the most liquid. Countries and markets struggling to meet the requirements of the ISD at present will see a vivid corroboration of this as 300 of Europe's blue-chip companies begin to choose the markets on which they want to be listed under the new Eurolist

arrangements. Eurolist is yet another approach to creating a single investment market. Companies wanting exposure to more than their own market will be able to access all the other European bourses by paying a single fee and using standardised procedures. Investors will then be able to buy their shares either through the investors' home market or through the

For many institutional investors, Eurolist, when it is fully developed, will be an alternative to the ISD-driven single market and may even be pref-

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exchanges will continue trade their bond products inde

pendently, at least until the onset of monetary union.

Directive and monetary union,

arguing that the directive will

be likely to concentrate busi-

ness in London. "In many

respects, by allowing remote

trading the ISD will strengthen

London's position," he says,

adding that brokers and banks

will be attracted both by the

existing concentration of busi-

ness in the UK capital and by

the liquidity bound up on the

trading floor at Liffe: "The

point is that you will want

your trades to be where man-

agement takes place. It will

make sense for many to have

all their trades operating out of

one room in London."

In London, Mr Daniel Hod. son, chief executive of Liffe, is sanguine about the impact of both the investment Services

Perl

4 EUROPEAN STOCK EXCHANGES

■ Derivatives markets: by Richard Lapper

Three forces for change

Deregulation, new technology and Emu figure large in the futures and options business

Liberalisation and the introduction of new trading technologies are leading to an intensification of competition between Europe's 24 futures and options exchanges. Already the threat of competition has led the second and third biggest exchanges, in France and Germany respectively, to link up, making rationalisation likely.

In the longer term, the prospect of European Monetary Union will increase the pressures. Mr Gérard Pfauwadel, chairman of the Matif, the Paris-based futures market, expects a wave of restructuring with some derivatives markets disappearing, either through merger or takeover. The combination of pressures will mean "substantial modification in the landscape of futures and options exchanges in Europe",

Although only a handful of European states has so far implemented the European Union's third investment services directive, the new rules will effect more change, even-

tually making it possible for an exchange based in any one EU country to trade across borders. That, combined with new trading technologies introduced over the past five to 10 years, will allow the brokers and banks to trade on exchanges from offices anywhere within the EII. In theory at least, banks will be able to base trading operations for a number of exchanges at one

Already, technologies introduced over the past five to 10 years have permitted extensive development of remote trading. The Deutsche Terminbörse, for example, Germany's derivatives exchange, which is now a division of the broader Deutsche Börse, has been fully electronic since its inception in 1990, and is already giving access to members based outside Germany.

Members of Matif gained access to DTB's Bund and Bobl contracts following an agreement between the two exchanges in the autumn of 1994, and a handful of traders based in the Netherlands is now trading DTB contracts. The DTB had been unable to obtain authorisation to operate in the UK, but, under the new European rules, will open a telecommunications facility there. The link will reduce the

based in the UK.

Smaller electronic exchanges such as Spain's Meff, the Stockholm-based OM and the Amsterdam-based EQE, will also enjoy greater freedom of operation but, at the same time, could become more vulnerable to competition.

Looking further ahead. European monetary union will the continent's exchanges even if integration is confined to a relatively narrow group of EU members. The

The likelihood is that Emu will spark fierce competition for bond business

likelihood is that EMU will spark fierce competition for bond business between the London International Financial Futures and Options Exchange (Liffe), on the one hand, and the Matif and the DTB on the other. At present, Matif dominates trade in the French bond and money market business, but more than 70 per cent of transactions in German government bonds are conducted at Liffe. Indeed, the bund and

cost of trading for members euromark contracts are Liffe's most popular products, and, alongside UK and Italian bond and money-market contracts, account for more than 50 per cent of the exchange's business and revenues.

From 1999, European governments that join Emu are likely to raise debt in the euro, the new European currency, rather than their national currencies. Bonds denominated in those national currencies will be converted into the euro. Governments will continue to issue their own debt - and a French government euro-denominated bond will be rated differently from a German one, for example. However, the likes of the bund contracts currently traded at Liffe and the DTB will disappear. While competition for the

new German and French

'euro" denominated bond futures is likely to be fierce, the outcome of the battle remains uncertain. Although the French and German exchanges have developed plans to set up a joint electronic trading system, their alliance - just like the process of monetary union itself - has not been easy and its future is still far from guaranteed. Unlike the DTB. Matif still trades its most popular products by open outcry. Paris deal-



Dvino art? it is doubtful that Matif's costs outcry system can survive

ers and their firms have opposed proposals to remove the French bond contracts from the trading floor and switch them to an electronic

This has led to some inequality in the Paris-Frankfurt deal. Although the DTB agreed to allow Matif members to trade its most popular contracts 18 months ago. Matif was unable to reciprocate fully: traders' opposition means two of its

ing systems via remote mem-

The development of remote

nembership is made increas-

ingly possible by the quality

and cost-effectiveness of the

technology. Mr Carl Kling-

berg, marketing manager of

Prosoftia in Stockholm, a divi-

bership."

most popular contracts are not on the joint network.

The decision by the Deutsche Börse to integrate its derivatives division (the DTB) fully has also had an impact on the original plans, conceived early in 1992 by Mr Pfauwadel, chairman of the Matif, and Mr Jorg Franke, his opposite number at the DTB. Last year, the agreement between the two derivatives markets was extended to the cash equity markets.

Co-operation is now focusing on two parallel trading systems, one of German design for equity derivative products and, potentially at least, for "euro" denominated bond contracts; the other, a French system that will be used in the cash equity markets. If co-operation is to go ahead, the German authorities must, by the end of next month, agree to use the French system. In any

however,

Liffe is confident of its abil. ity to retain European bond business but is also putting considerable energy into efforts to build links with exchanges in other time zones. Last year, the market signed agreements with the Chicago Board of Trade and the Tokyo International Financial Futures Exchange (Tible). Liffe will trade the US long bond future and the Tiffe euroyen contract on the Liffe floor in London, outside trading hours at each of the other two markets. Similarly, Liffe's biggest contracts will be traded on the Chicago floor, when trading is

■ Technology: by Henry Harrington

Behind the remote reality

That electronic trading is forcing revolution is received wisdom. But what software and systems are involved?

Today, there is nothing to stop straints that confined stock a British broker trading shares on the Amsterdam stock exchange from under a sun umbrella on a Greek

The convergence of computers and telecommunications has provided the technology for stock exchanges to eschew the trading floor and allow members to trade via computer terminals. And the adoption of the European Union's Investment Services Directive (ISD) on January 1 this year has dissolved regulatory conexchange membership within national boundaries. Provided they obey the rules of the distant exchange, members can now trade remotely from other countries within the Union.

The only obstacle to crossborder trading is the tardiness of some governments in passing enabling legislation for the ISD. But, according to Mr Jean-Pierre Paelinck, secretary-general of the Federation of European Stock Exchanges (FESE) most, if not all, will legislate by mid-year.

border access to exchanges are liquidity and cost. Illiquidity on European bourses has been repairiated. While Londeterred US and Japanese

and plummeting cost of computers and communications. The ability to keep up with technology, will be one of the things determining the stock exchange leaders of tomorrow. A few years ago, more Swedish shares were traded in London than in Stockholm. But, according to a new report*. since 1991 the vehicle through which London dealers made their markets in continental

investors. The overheads of

brokerage offices in each EU

state are unsustainable, given

the technological advances

Exchange's Seaq International has been "crumbling". That Swedish business has

don has held back, efficient, computer-based markets have been developing in continental Europe. The report says the process has a long way to run: "Proprietary electronic trading, brokerage, order routeing, price dissemination and posttrade support systems will further drive down trading costs through improved technology. lower overheads and the bypassing of oligopolistic intermediaries. This competitive pressure may be further increased through cross-border expansion for exchange trad-

June, 12th and 13th 1996

Hotel InterContinental, Frankfurt

sion of Sungard Data Systems, says that despite an impressive array of features, Prosoftia's Tradenet software is standardised. He says he has faced limited competition in the

markets he has entered - Switzerland. Sweden. Austria and Germany. The cost of implementation is between SKr2m and SKr4m (£200,000 and £400,000) and the normal package caters for between 10 and 50 traders Tradenet software provides users with administrative and analytical tools and the ability to aggregate small orders to save costs. It can trade and Conference . Conference . Conference . Conference . Conference even define derivative prod-

ucts. In addition, it can control order flows in a bank's own marketplace and communicate with feed vendors such as Reuters and Bloomberg. In the trading technology business all roads lead to "Silicon Fjord" in Stockholm, Mr Peter Morris, president of the

London-based company, MTi. for example, says his product, Extra. has its roots in a package developed by a Swedish

broker for keeping track of stocks on Scandinavian

Extra, which costs around \$25,000 (£16,300) per position, has developed the multiple exchange trading feature to overcome the limited liquidity in European markets. It allows large transactions to be made in small parcels, avoiding price reactions by routeing the deals through a number of markets. But remote membership of exchanges does not necessarily raise opportunities for suppli-

ers of technology to leap aboard a digital gravy train. The hardware is low-tech by modern standards - PCs and telephone lines. Much of the software for the links is being developed and installed in-house by members and the exchanges and is run via data feeds of financial information providers such as Reuters and loomberg.

Mr Mike Duncan is director of equities technology at Nat-West Markets in London, one of the first firms to trade remotely on January 1 on the Stockholm Stock Exchange (SSE). He says that the whole exercise of linking personal computers (PCs) to the SSE using the SSE's Sax software probably cost less than

At the other end of the line.

Mr Carl Johan-Hogbom. senior vice president of the SSE, says that seven remote members have joined the exchange. He adds that the decision was taken that the exchange should not get into the business of selling software. "What we are good at, hopefully, is creating mer-

Although Tradspoint, the In the trading

technology business all roads seem to lead to 'Silicon Fjord' in Stockholm

London-based electronic stock exchange that started trading in September last year, has no continental European members yet, its chief executive, Mr Michael Waller-Bridge. says all UK members have remote access and that the exchange is "geared up" for continental European firms,

Tradepoint bought a licence for its trading system from Vancouver Computer Trading (VCT) for \$1.25m (£817,000). and the Royal Institute for

packaged pension product.

Another obstacle to Euro-

pean integration may be the

perceived need of firms to con-

solidate in the domestic mar-

ket, rather than expand

UK. There is so much to deal

with in our own market, in

terms of regulation, without thinking of Europe," says Mr

John Cole, managing director

"Our main focus is in the

abroad.

tomisation might make the technology attractive to other exchanges in Europe, it is unlikely to be promoted heavily. "Our purpose is not based around marketing software," says Mr Waller-Bridge.

over for the day at Liffe.

According to Mr Herve de Laitre; a spokesman for SBF-Bourse de Paris, an alternative view is taken in France. The Paris Stock Exchange has sold its Supercac software to both the Belgian and Toronto Stock Exchanges and is tendering to supply the Frankfurt Stock

Cedel, best known for its Euromarket clearing and settlement, has launched a product that allows investors to piace their orders and receive confirmation from brokers or exchanges within 17 seconds. The service is available via ADP, Bloomberg and Telerate and its emphasis has so far been on the highly automated North American markets, But the general manager, Mr Jerry Metter in London, emphasises that Liberty InterTrade Direct is an *open, neutral network for processing orders, not executing them".

*The European Equity Markets - The State of the Union and an Agenda for the Millennium. produced by the European Capital Markets Institute (ECMI) Even though Tradepoint's cus- international Affairs (RILA).

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The ISD and the retail investor: by Philip Coggan Obstacles to integration

Different tax regimes are just one thing that make cross-border retail sales difficult

The Investment Services Directive (ISD), in theory, turns Europe into a single market in which recognised finandal companies are free to sell their products and services across the European union.

The directive's over-riding purpose is to allow product providers or intermediaries in any EU state to set up in any other EU state, provided they are regulated as fit and proper In practice, however, this

On the continent, unit trusts are little-known and likely to be seen as risky

brave new world may be long don't believe the ISD is going to make an immediate difference to anybody," says Mr David Ainslie of the UK financial services group, Towry

Law. Part of the problem is that the ISD really does not change much. The sale of open-ended investment funds, or unit trusts as they are known in the UK, has already been regulated by the UCITS (Undertaking for Collective Investment in Transferable Securities) directive. Sales of life insurance products are regulated by various life directives.

Some companies have taken advantage of the new rules to set up operations, often in Luxembourg or Dublin, to sell products across Europe. But

their biggest success has been in selling to expatriates or to so-called "mobile executives". who have an interest in holding investments outside either their home or working country. Although often lucrative, this market is small. The problem in attacking the

mass market is distribution. In most of Europe, customers buy financial products through the banks, or their insurance companies: Independent financial advisers are fairly rare. Investors are used to fairly straightforward, safe, but low-yielding, investments; on the continent inflation has not taken the same toll on bank deposits that it has in the UK. The likes of unit trusts are little-known and likely to be perceived as

A group whose name is unknown overseas will have little chance of success in trying to break into a market with a new product: setting up a distribution system from scratch would be prohibitively expensive.
Although Fidelity, the giant

US fund management group, has sold equity products in Germany, it has the advantage of relatively big-name status and of operating close to the high end of the market.

Europe-wide products cannot really be sold to the retail investor until tax systems are integrated. Take, for example, a product such as the endowment mortgage. This grew out of the special circumstances of the UK, where, until 1984. interest payments and life insurance premiums were subject to relief. The same reliefs do not apply in, say, Belgium

According to Mr Keith Bedell-Pearce of the Prudential: "From the customers' point of view, local taxation and local security systems will determine whether they want to buy something."

A prime example is pensions. Generous state or corporate

of the financial advisers, Berry benefit systems have prevented the development of a personal Birch and Noble. pension system in many Euro-

Mr Cole eventually expects

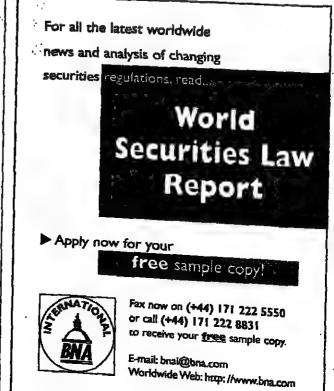
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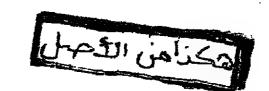
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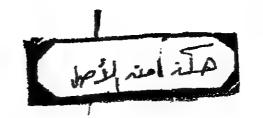
pean countries. The costs of to see firms of his size expandproviding these systems is rising into Europe via co-operaing sharply, and reform is tive links with other groups. likely; nevertheless, it will take a while before individuals are So far, for UK advisers, the main impact of the ISD is the convinced that they need to effect of the capital adequacy provide for their futures via a rules, which are a big handicap for the small one- and two-man

can be realised.

firms that constitute a large chunk of the industry. The ISD may be a useful stick with which financial services companies can beat recalcitrant regulators into agreeing their applications. However, a lot more changes will be needed before the dream of a single market for financial products for the retail investor







CURRENCIES AND MONEY

MARKETS REPORT

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Sterling yesterday rallied sharply in the wake of the release of the Scott report with early assessments indicating that the government would emerge relatively unscathed. steady.

The pound jumped by over half a pfennig, and a half cent, against the D-Mark and the dollar, before steadying. It closed in London at DM2 2623, from DM2.2603, and at \$1.5377, from \$1.5385. Japanese interest rate mar-

kets were the other main focus of attention following comments from Mr Wataru Kubo. the finance minister, which were taken to mean that Japanese interest rates might be raised. The September euroyen contract on the Simex futures exchange in Singapore fell to 98.82, from a previous settle-ment of 98.99, before rallying to finish at 98.91.

Talk of higher interest rates boosted the yen, which fin-ished at Y106.11 against the

Feb 15

POUND SPOT FORWARD AGAINST THE POUNT

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dollar, from Y106.805. In Europe the main event was the Bundesbank council meeting, where official rates were left unchanged, while the repo rate was fixed at 3.3 per cent for a further two weeks. The D-Mark was generally

The lira continued to suffer from the political vacuum in the country, and fell to L1,086 against the D-Mark at one stage before recovering to finish at L1,080.

The dollar held up well in the face of a firmer D-Mark. finishing at DM1.4713, from The European trading day

started off with markets trying to assess the import of Mr Kubo's comments. The context

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tant; his reason for saying that there was a case for higher rates was not because the economy was overheating, but because he wished to alleviate the hardship pensioners, who are reliant on interest income,

are experiencing. analyst at IBJ International in London, said it was also relevant that Mr Kubo was a socialist politician within a cabinet dominated by the Liberal Democratic party.

He added: The Bank of

Japan is fairly independent in these matters and the Japanese financial system needs a sustained period of low rates to rebuild balance sheets." Mr Edmonds said the signs of a recovery in Japan, were still tentative. "I don't think

follow through," he said.

A rise in Japanese interest rates would have a seismic impact on financial markets, equivalent to when the US Fed-

we are likely to see the BOJ



eral Reserve raised interest rates in February 1994, bringing to an end a long period in which cheap US money propped up markets globally. Japan, and the BOJ, are now in an analogous position. Mr Stephen Lewis, analyst at

Dec'86 Jan 98 Feb

the London Bond Broking company, said Mr Kubo's com-ments "mark a major turning point for global financial markets." He went on: "The Japa-nese debate on interest rate policy is likely to push up market rates as participants build in a larger risk factor against the chance of a tightening in

"It will no longer look like a one-way option to horrow yen at virtually no cost and reinvest the proceeds almost anywhere. The speculative ele-ment in global capital markets is ebhing away."

Ahead of Mr Kubo's comments, there was already evi-dence, in the weakening of some high-yielding currencies, and the rally of the yen against the D-Mark, that some of these trades were starting to

Currency markets impressed by the Britis ernment's robust resp the release of the Scott "It was a bravura perfo - there's no denying it Mr Chris Furness, cu analyst at IDEA in Lon

looks like sterling has got

While sterling avoided heavy selling pressure in the run-up to the report, the risk element capped its rally. Now, said Mr Furness, the outlook was bullish. He said he could see ster ling rally to DM2.28.

Mr Steve Barrow, economist

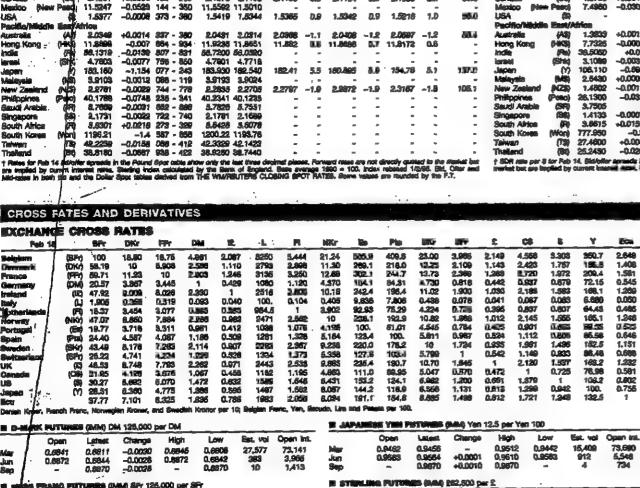
at Chemical Bank in London was cautious about the outlook for sterling. The discrepancy between UK and European economies could work to the advantage of the pound, but we fear that such a discrepancy could quickly cause trade prob lems, and hence are not enthusiastic about the view that relatively strong UK growth will lift the pound against the D-Mark."

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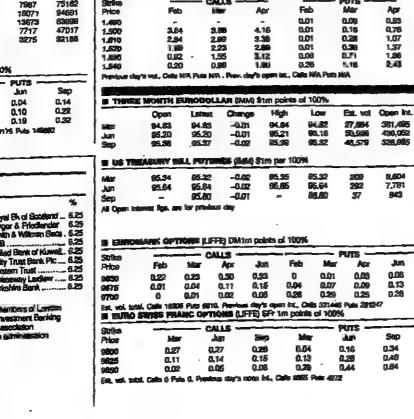
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WORLD INTEREST RATES



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COMPAGNIE DE SAINT-GOBAIN TITRES PARTICIPATIFS IN ECU PROVISORY COUPON For the period of remuneration ending on August 10, 1986, a TMOE of 7,00 per cent or an ECU LIBOR of 4,54688

per cent, as the case may be, will used to calculate the coupon. This coupon payable on August 10, 1996, will not be less than ECU 24,61 for each tire participate of ECU 1,000. The definitive coupon will be known after the publication of the net consolidated income for 1995.

Capital One Master Trust U.S. \$300,000,000 Floating Rate Class A Cartifica Series 1995-2

For the interest period 15th February, 1996 to 15th March, 1996 the Certificates will carry an interest rate of 5.4225% per annum with an amount of U.S. \$43.68 payable per U.S. \$10,000 denomination and U.S. \$436.81 per U.S. \$100,000 denomination, payable on 15th March, 1996.

Union Bank of Switzerland London Branch Agent Bank 13th February, 1996

INDOSUEZ HIGH YIELD BOND FUND NOTICE TO THE SHAREHOLDERS

The is to inform the Shareholders of the INDOSUEZ HIGH YIELD BOND FUND SLEAV that the Board of Directors' Meeting held on February 13, 1998 has decided in pay a dividend of USD 5.25 per share to the holders of Distribution Shares. The shares will go ex-divident on Fabrua 16, 1996 and the payment of the divide will be carried out on March 1, 1996.



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Floating rate notes 1996 Notice is hereby given that for the interest period 16 February 1996 to 16 May 1996 the notes will carry an interest rate of 5.125% perannum. Interest payable on 16 May 1996 will amount to US\$12.81 per US\$1,000 note. Agent: Morgan Guaranty Trust Company JPMorgan

Kingdom of Sweden

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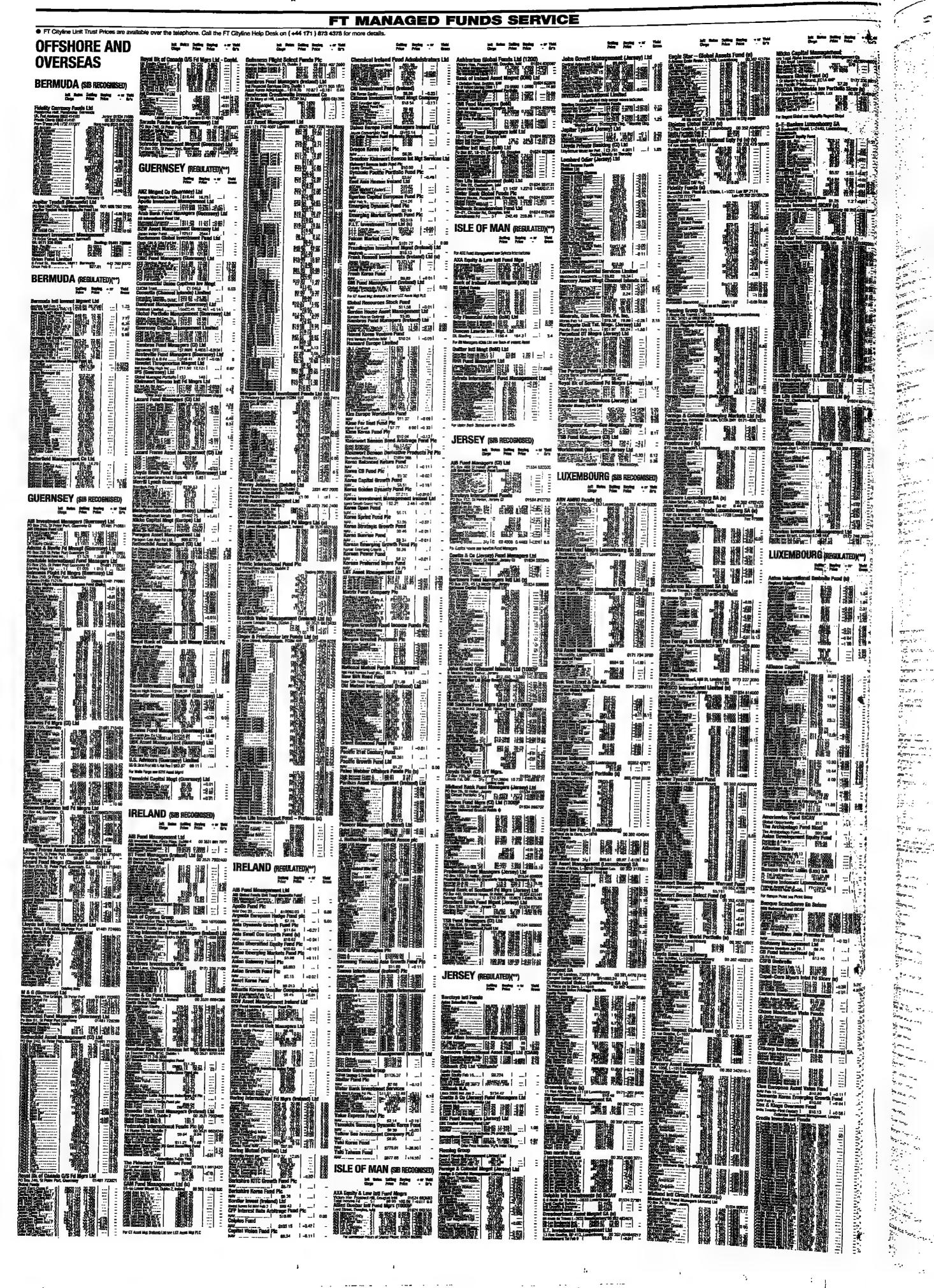
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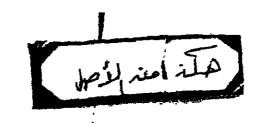
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#### LONDON STOCK EXCHANGE

### Footsie just fails in attempt at new closing high

By Steve Thompson, UK Stock Market Editor

Publication of the Scott report into the "Arms to Iraq" scandal was greeted with sighs of relief around the City's trading rooms. The report, which has cast a shadow over UK markets for some time, was viewed by market observers as not as damaging to the government as had been feared.

The relief over the Scott report, combined with more good inflation news, confirmation of Rentokil's interest in bidding for BET, and a dawn raid on Yorkshire Tyne Tees Television by Granada, helped share prices to forge ahead.

asm that the FT-SE 100 index came within 1.5 points of its all-time closing high and 2.8 of its intra-day peak. It ended a drama filled session bursting with strength, and a net 34.8 ahead at 3.779.8.

Buying interest was not confined to the leaders; the second liners, which have outpaced the Footsle in recent sessions, made renewed progress, with the FT-SE Mid 250 index climbing 27.4 to a fresh peak of

London's performance was all the more impressive since it took place as Wall Street faltered after a firm opening. The Dow Jones Industrial Average, up 12 points in early tradafter London closed for business. The head trader at one broker

said he expected London to build on its excellent performance, noting that this morning's expiry of FT-SE 100 options could be pinned at 3,800. He said sizeable sums were being pushed into the market and that

aggressive funds were trying to pin down the next takeover stocks. "The feeling is increasing that any companies looking to make acquisi tions will have to speed up their search and move pretty quickly if they do not want to get caught up in a potential election; they will be better off bidding sooner rather than later." he said.

Other dealers said recent fears that the March reporting season would bring a series of disappointments had also been overplayed.

There was also a growing expectation among marketmakers that March could bring another round of global interest rate cuts, including the UK, the US and Germany. The Footsie opened marginally

easier after the modest setback on Wall Street overnight, where the Dow was off 21 points. News of the dawn raid on Yorkshire Tyne Tees TV by Granada, and a fresh burst of takeover speculation, particularly in BET, saw the market gather itself and race higher for the rest of

Bank stocks advanced strongly after encouraging results from Cheltenham & Gloucester, the building society acquired by Lloyds TSB, and National & Provincial, now controlled by Abbey National Lloyds TSB reports preliminary figures

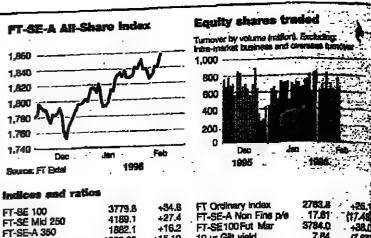
this morning. Composite insurances brushed aside a number of downgrades, closing sharply higher on the session. The best Footsie performer was Ladbroke, long viewed as a potential target for Bass.

Trading volume reached 906.7m shares, which should see the value of customer business top £2bn. Wednesday's retail activity was

6.9m changing hands.

Clyde Petroleum lifted 2 to 60p as Merrill Lynch put the stock on its buy list. The bro-

ker believes a spate of astute



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JOEN FUNDAUET

### Media sector crackles

Domino theorists applied their skills to the media sector as Granada launched a dawn raid on Yorkshire Tyne Tees Televi-

sion yesterday. Granada has boosted its stake in Yorkshire Tyne Tees TV from 15 per cent to just under 25 per cent but has "warehoused" a chunk of the shares with a third party, as it is allowed to hold no more than 20 per cent under current broadcasting rules.

The theory is that Granada's move pushes Cariton Communications into a position whereby its only option is to a knock-out takeover hid for MAI.

Analysts said United News & Media, which last week announced its intention to merge with MAI, has spent the intervening period defending the move to institutions. Carlton fell 17 to 1029p, while MAI jumped 24 to 446p. United rose 7 to 639p. Granada put on 91/2 at 734% and YTT appreciated 150 to 1017p.

Meanwhile, the idea that other television groups would be soon targeted ensured that Scottish Television climbed 57

Lower down the media chain, consolidation hopes pushed radio stocks higher. USM-quoted GWR was lifted 14 to 225p, Capital 10 to 651p and Golden Rose 11 to 64p as the Guardian newspaper group increased its stake from 11 per cent to 14.4 per cent. Finally, Pearson - the media conglomerate which owns the Financial Times - jumped 27 to 706n on little rationale apart from its perceived status as a takeover target in a sector that

#### BET bid approach

is under close scrutiny.

City bid fever was given added impetus yesterday when support services groups Rento-kil and BET rushed to opposite ends of their respective Footsie rankings following news of a bid approach from Rentokil.

Un 10% on Wednesday on hot talk of a Rentokil bid, BET surged a further 341/2 to 1841/20 on the announcement that Rentokil had approached BET with a view to making a recommended takeover. In contrast, Rentokil closed 26 off at 3361-ip. Both stocks hit recent volume records. BET saw 48m shares dealt and Rentokil 34m.

The snap reaction from sector analysts was that any agreed deal was unlikely to be struck much below 200p, at which price a takeover would still be earnings enhancing for Rentokil

But a number of brokers urged caution given that BET's market value is around half that of Rentokil. Until now, the latter's takeover strategy has been aimed exclusively at relatively modest bolt-on deals.

Furious two-way trading drove Sheli Transport as the company matched very disappointing figures with the biggest dividend increase in more

Trading was further complicated by very heavy switching between Shell and the Royal Dutch side of the business

The day began with an intake of breath as Shell announced fourth-quarter current cost net income of £851m. compared with analysts' forecasts of between £1.03bn and

Then, the company revealed a full-year dividend that represented 70 per cent of earnings. Described by Mr John Toalster of SGST as a "powerful pain killer to appalling fourth-quarter figures", it sent the shares back up again.

and the US. ABN Amro Hoare Govett moved it to a hold in Holland and recommending switching into Shell in London. Although the stance is positive for Shell, there is a strong arhitrage between the two sides of the company and the slide in Royal Dutch dragged Shell lower to finish a net 12% down at 869p with turnover

activity. By the close of the Subsequently, Royal Dutch fell sharply in the Netherlands session, some 2.241 lots had been dealt in the sector, the equivalent of around 2.2m shares.

> ful bid for Forte only served to encourage the speculation. Shares in Bass closed just a penny ahead at 746p. Yorkshire Electricity crack-

didate over the last four

months and Granada's success-

shares put on 8 to end the day

at 181p, the best performer in

the Footsie. Turnover was a

Once again, it was drinks

and hotels group Bass that was

mentioned as the most likely

predator. Dealers also pointed

to the heavy dealing in Ladbroke stock options as a fur-

ther sign of likely corporate

led forward 17 to 733p on spec-

FINANCIAL TIMES EQUITY INDICES

			Feb 15	Feb 14	Feb 13	Feb 12	Feb 9	Yr ago	"High	Low
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PE I	oitte	nii	17,03	16.90	16.75	18,68	16.63	16.57	10.01	15,17
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Bid speculation returned to ulation that Scottish Hydro hotels and leisures group Ladwas taking a close look at the broke yesterday sending the company. Hydro eased a penny stock sharply ahead. The

GEC and British Aerospace met with strong demand following a press report that the two groups had been actively discussing a merger of their

defence operations.

The electronics giant added 9% to 375%p, in 12m traded, for a four day improvement of 5 per cent. BAe, which announces 1995 results at the end of the month, closed 13 better at 837p.

Little more than 300p in December, GEC has been one of the London market's more spectacular recovery stories. The driving force has mostly been hopes for mould breaking management changes.

A recent buy note from Robert Fleming Securities expects a successor to managing director Lord Weinstock to be announced by the spring. The broker predicts that new management will move rapidly to streamline GEC into five core

An investor presentation by Kleinwort Benson and a UBS note on the merits of airport stocks got behind BAA. The shares jumped 12 to 509p in above average volume of 10m.

British Airways also found favour, adding 8 to 510p as a number of tentative merger rumours did the rounds. BA's name has been linked to American Airlines and also KLM. Lehman Brothers put out a note extolling the virtues of a deal with the Dutch airline.

for a two-day gain of 14, as market talk shifted from the group to the prospect of a hig The firm market trend

P&O moved shead 5 to 549n.

encouraged buying of several retail stocks. Hopes on UK interest rates were also said to have been another boost to the

The list of those in demand



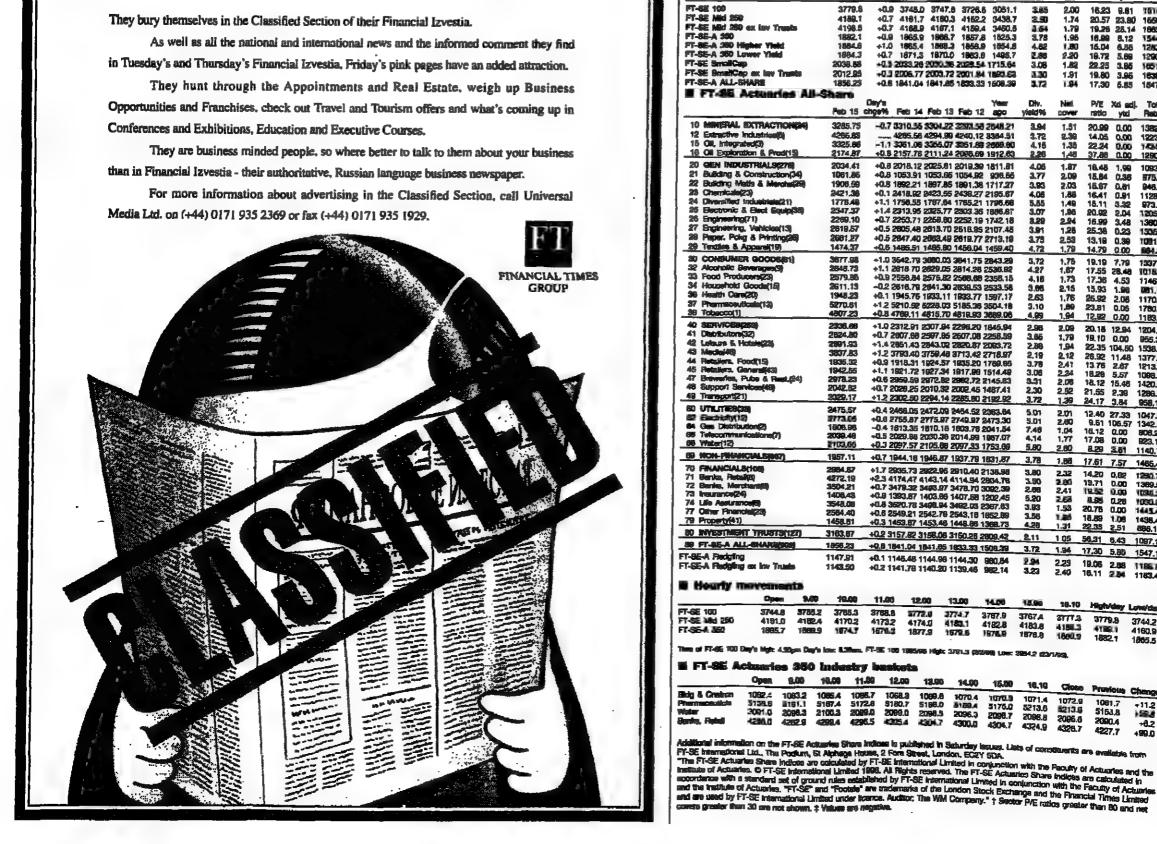
MARKET REPORTERS Peter John, Joel Kibazo,

acquisitions gives an asset valuation of 70.5p a share and a fair value of 67p a share. LONDON RECENT ISSUES: EQUITIES

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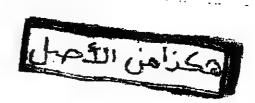
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| THE CASE - L -

BRAN 山土市 五年代行行司 七 五月也七月

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FINANCIAL TIMES FRIDAY FEBRUARY 16 1996 *	31
1 pm closs February 15 NYSE COMPOSITE PRICES	NASDAQ NATIONAL MARKET 4 pm close February 15
### COMPOSITE PRICES  ### Composition price	The column   The
### COMPOSITE PRICES  ### And It is the first time time time time to be a first to be a first time time time time to be a first time time time time time time time tim	Companies   18   17   18   18   18   18   18   18

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## IBM shares climb to a five-year peak

technology index added 0.3 per

cent. Rising tech stocks

included America Online, up

\$2% at \$53%, Broderhund Soft-

ware, \$1% stronger at \$45%,

Oracle Systems, climbing \$14 to \$52%, and Lam Research,

Biotech companies, which

are also concentrated on the

Nasdaq, were mostly stronger.

Chiron appreciated \$1% to

3111%. Genzyme moved for-

The Dow got some support

from a jump in the price of IBM shares, which climbed \$3

to a five-year peak of \$1171/2 on

reports that an influential ana-

lyst had put out a high rating

But cyclical shares, which

are heavily represented in the

Dow, were mostly lower. Boe-

ing relinquished \$% at \$821/4

and General Motors retreated

investment vehicle of Mr War-

ren Buffet, added a further \$700 to the \$1,500 it jumped on Wednesday, bringing the shares to \$33,900. On Tuesday,

Mr Buffet announced a plan that would allow investors to

divide their A shares into 30 B

Premier Industries gained

approved their company's

Toronto edged lower at midses-

sion, unable to maintain a firm

composite index was 4.49 easier

by noon at 5,055.20 in volume

Diamond Fields Resources.

C\$¼ ahead at C\$38, remained

the centre of attention as

investors continued to await

further bids for the company

and its Voisey Bay nickel dis-

covery in Labrador. Princeton

Mining picked up 4 cents to 34

and rose in response to higher

interest rates. Progress on peace talks between Zapatista

rebels and the government also

Carnival holiday. The Bovespa

index was down 582.71 at

53,725. Encouraging news on

constitutional reform and the

discovery of a new olifield by

**BUENOS AIRES** was also

softer at the opening and did

not make ground thereafter.

The Merval index stood 5.92

Stocks that attracted partie-

ular attention were Vaal

Reefs, which jumped R21 to

R373, and Western Deep, R11

up at R183. An analyst noted

that the liquidity in both com-

panies made them early tar-

gets by sellers in times of

weakness and, conversely, also

ensured that they were among

Anglo American gained a

The FT/S&P Actuaries World indices are owned by FT-SE international Limited, Goldman, Sechs & Co. and Standard & Poor's. The indices Goldman Sechs in conjunction with the Faculty of Actuaries and the Institute of Actuaries. NetWest Securities Ltd. was a co-founder of the Institute of Actuaries.

158,01 140,86 160,66 127,32 120,45 232,88 140,07 140,07 140,07 140,26 130,26 837,38 196,48 673,24 216,33 60,47 178,84 542,16 342,16 342,16 342,16 342,16

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142.01 160.68
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2.16 2.96 1.84 1.16 2.00 2.17 2.38 2.90 2.04 1.10 2.49

the most sought after when

good times returned.

177.72 202.70 160.64 151.97

293.81 176.72 176.96 164.35 425.66 246.63 72.82 147.21 498.78 1101.73

272.94 76.29 225.38 431.68 403.99 161.38 303.86 217.25 180.84 223.87 257.25

234,79 196,02 269,63 160,01 174,81

250.75 176.56

199.33

184.49 137.32 188.69 112.10 122.54

0.0 -0.0 0.7 0.4

down at 539,12 by midday.

Petrobras did little to help.

SAO PAULO was lower at

cheered investors.

acquisition of Premier.

of 47.9m shares.

advanced \$1 to \$7514.

on the company.

\$1% to \$51%

which gained \$1% at \$40%.

#### Wall Street

US shares were mixed at midsession yesterday as technology issues in the Nasdaq composite continued to hold recent gains while broader indices posted modest losses in choppy trading, writes Lisa Bransten in

Both the Dow Jones Industrial Average and the Stan-dard & Poor's 500 alternated between positive and negative territory in early trading and activity was expected to remain volatile through to today's expiration of share options, known as double-

By 1 pm the Dow stood 7.22 lower at 5,572.33 and the S&P 500 was off 1.04 at 654.54. The

#### MYSE VOLUME

Daily	(million)
0.00	



345,135,000 2 5 6 7 8 9 12 13 14 16 February 1996

American Stock Exchange composite slipped 0.59 to 560.49. New York SE volume was 233m shares.

Economic news out yesterday generally pointed to a modest rebound in the industrial sector. Durable goods orders, for example, rose by a stronger than expected 1.3 per cent in December and the Federal Reserve Bank of Philadelphia's index of business activity jumped to 3.8 in February from a negative 16.6 in Jan-

The technology-rich Nasdaq composite posted a modest gain of 2.94 at 1,090.97 and the

Mexico City was slightly

weaker by midsession, shed-

ding an early gain that

reflected hopes that the peso

reached 11m shares.

volume of 1.5m shares.

would rebound after recent

Brokers said there was spec-

ulative buying of Bancomer

ahead of the bank's expected

release of its 1995 earnings

later in the day. Bancomer B

stock was up 1.9 per cent in

Market sentiment improved

on Wednesday as the peso stopped a recent losing streak

Johannesburg was higher as

gold shares benefited from a slightly firmer bullion price

and industrials were boosted

Analysis noted that short-

covering and basket trading

were driving gains, continuing

the upward trend which began

76.6 to 6.854.1, industrials

gained 81.3 at 8,575.4 and

golds advanced 52.2 to 1,800.

The overall index was up

FT/S&PFACTUARIES WORLD INDICES

183,63

.266.95

on Wednesday

HATTOMAL AND REGIONAL MARKETS Figures in par

Austria (26)

Japon (482) Malaysia (107) Mexico (18) Netherland (19) New Zealand (14)

Spain (37)

Americas (778)

Euro-Pacific (1564)

Europe Ex. UK (526) ... Pacific Ex. Japan (351) World Ex. US (1756) ....

by a buoyant bond market.

Latin America weak

The IPC index was down midsession as investors took

S Africa takes upward track

## Royal Dutch down 4%, Amsterdam at new high

the stock following disappoint-ment over the group's fourthquarter earnings. The opening of Wall Street brought in a fresh wave of selling, particularly as the ADRs retreated, and the shares finished FI 10.70 down at FI 232.10.

Downgrades came from Goldman Sachs in New York, which cut its earnings estimate for the current year, and ABN Amro Hoare Govett in London. Mr Charles Spaan, pan-Euroean oils analyst at ABN Amro, said that he had downgraded the company to hold from buy, mainly as a conse-quence of the share's outperformance relative to the overall market since last Sep-

tember. He was recommending a switch into Shell Transport. The AEX index finished up 0.43 at 511.16, a new record high, but down from an intraday peak of 512.59.

The other big story of the ession was Philips, up F1 1.60 F166.40, but off a high of F1 68.50, having pleased investors with 1995 figures which were at the high end of expectations. Polygram slipped 10 MADRID liked the recovery

to DMS.1hn in the dollar and the rise in the

Royal Dutch dropped 4 per cent in AMSTERDAM as a number of brokers downgraded cent to an all-time high of 334.99 as turnover soared from Pta28.35bn to Pta40.47hn.

The gains were led by utilities, up 1.9 per cent, communications, ahead 1.6 per cent, and hanks, with a 1.3 per cent advance. One of the strongest individual features was Rudesa, Pta160 or 2.4 per cent better at Pta6.800. In a note this week Goldman Sachs recommended the stock, expecting 12 to 13 per cent annual earnings per share growth to continue due to new asset construction,

improving operational effi-ciency, and debt reduction. FRANKFURT was studiously non-committal on the great majority of its blue chips, only Karstadt standing out with a gain of DM8.50 at DM567 as the Dax index eased 1.26 to an Ibis-indicated 2,426.51.

Mr Adrian Hopkinson, Westdeutsche Landesbank in Düsseldorf, said that the department store sector was probably due a technical unce after a 2 per cent drop in the week ending on Wednes day; he noted that Douglas, the specialist retailer, was 86 pfgs higher at DM48.01.

Turnover rose from DM7bn There was some action in the

FT-SE Actuaries Share Indices Open 18.30 11,09 12,00 13,00 14,00 15,00 Class Handy chings FT-SE Emphasis 189 1538.55 1539.25 1539.25 1538.84 1540.30 1538.52 1537.30 1537.62 FT-SE Emphasis 1857.87 1857.70 1857.23 1859.21 1860.30 1856.27 1856.80 1856.85 Feb 14 Res 13 Feb 12 1557.77 1863.40

area: Fresenius prefs rose and into equities." DMII or 6.5 per cent to DM161 as the dialysis merger plan with W.R. Grzce, of the US, came into the spotlight again; and Altana, a disappointed growth stock late last year, peaked again, up DM17 at

DM965 on its new ulcer drug. PARIS found movement diffi-cult and the CAC-40 index ended with a slight gain of 7.83 at 1,964.21 in light turnover of FFr3.4bn.

Morgan Stanley said yester day that it was remaining neutral on the market and continued to see a year-end target of that he expected the economy to show weakness during the first quarter, followed by a pick-up during the second half of the year. We believe that this scenario will prove to be positive for equities, which

should benefit from the contin-

medicare/pharmaceuticals ued switch out of fixed income

On the downside, Crédit Local de France fell FFr5.90 to FFr400 10 as reports circulated that it might make a bid for Crédit Foncier de France, up FFr1 to FFr75. MILAN was weak, although

up from its lows as investors faced up to the prospect of early elections, but demonstrated little conviction that the polls would necessarily resolve the political deadlock. The Comit index fell 7.17 to 604. The real-time Mibtel index recovered from 9,577 to finish

29 weaker at 9,684. Analysts attributed fairly heavy turnover of about L1,000bn to position squaring ahead of the introduction today of a new, five-day settle-

Among industrials, Flat rose Lão to Lã.240 and Olivetti finished L14.4 higher at L941.7; in mixed telecoms, Stet receded whom said that it was a very

L26 to L4,753. ZURICH edged ahead in thin trade ahead of today's Soffex options expiry, and the SMI index picked up 6.1 to 3,272.2. Industrials were out of favour in response to an easing dollar, but rising futures on government bonds led to

renewed interest in financials. Among the banks, SBC, which said late in the day that it would raise its cash bond rates by 25 basis points, rose SFr6 to SFr439.

Swiss Re jumped SF122 to SFr1,235, profiting from positive market expectations over its future profits outlook. Credit Suisse commented that in the long term the above average earnings momentum and expected higher p/e ratio should result in a clear outperformance. Winterthur Insurance rose SFr12 to SFr792.

Ascom moved up SFr10 to SFr1.310 ahead of announcing a small fall in 1995 sales which, it said, was in line with its own STOCKHOLM offered a con-

trast in and around the automotive sector as the Affarsvärlden General index shed 10.0 to 1.509.0. Volvo B rose SKr5 to SKr140 after showing its new \$40

model to analysts, one of

good presentation. However, investor's planned sale of a 70 per cent stake in the truck. maker Scania received a much colder reception, Investor Bs falling SKr4 to SKr240.50 on disappointment that only 20 per cent would be affered to

existing shareholders. ISTANBUL made solid progress on hopes that the Motherland party would reach a compromise with the pro-islamist Welfare party to form a coali-

The composite index rose 2.514.89 or 4.8 per cent to 54,045.01. Turnover was TL11,250bn, up 44 per cent

from Wednesday's figure. WARSAW fell for the third consecutive session as turnover eased and analysts said that the market now seemed to be in a downward phase that could last until the end of the

The Wig index lost 1 per cent to 10,554.6 as turnover fell 31.6 per cent to 104.4m zlotys. Analysts said that the release of January corporate earnings reports starting today might help to encourage some new buying.

Written and edited by William Cochrane, Michael Morgan and

## Hint of higher interest rates leaves Nikkei easier'

#### \$1% or 6 per cent at \$31% after announcing that shareholders of Farnell Electronics had

ister that domestic interest rates might be too low caused a flurry of selling on both the futures and bond markets and left equities weaker, writes Emiko Terazono in Tokyo.

The Nikkei 225 average was off 57.40 at 20.886.19 after fluctuating between 20,751.05 and 21.010.36. Comments by Mr **Wataru Kubo, the finance min**ister, that low interest rates were hurting pensioners, and that monetary policy should be handled with such individuals in mind, prompted selling. However, there was some buy-

In London the ISE/Nikkei 50 index lost 2.65 at 1.412.81. Mr Kuho's comments also

Banks were lower amid the parliamentary testimonies over the jusen crisis. Industrial Bank of Japan fell Y20 to Y2,930 as Mr Yo Kurosawa, the bank's president, testified before the parliamentary budget committee, and was confronted with allegations that the bank had shifted bad loans

shi Bank down Y20 to Y2,300. Concerns over semiconductor demand weighed on hightechnology stocks. Toshiba retreated Y15 to Y820 and

Fujitsu Y20 to Y1,090. In Osaka, the OSE average slipped 108.88 to 22,310.96 in volume of 169.8m shares.

#### Roundup

Demand for blue chips drove KARACIII further ahead. Evan after late profit-taking, the KSE index finished 31.35 or 1.7 per cent higher at 1,854.45. after 1.868.23. Turnover hit a record high of Rs67m.

Pakistan Teiecom was a star rformer. It hit a day's peak of Rs43.90, encouraged by the overnight rise in its GDRs on Wall Street, and ended Rs3.75 or 9.6 per cent up at Rs42.75 Brokers remarked that the stock was currently a favourite among speculators, ahead of its privatisation in the next few

HONG KONG was swept forward by soaring index futures. and the Hang Seng index finished 107.35 ahead at 11.471.81 after pushing to within three 11,521.06. Turnover improved to HK\$6.1bn. Among major property

stocks, Cheung Kong and Sun Hung Kai Properties put on 75 cents to HK\$56 and HK\$72 respectively, and Henderson climbed HK\$1 to HK\$57.75. SINGAPORE signalled that

the recent consolidation has been completed, the Straits Times Industrial index ending 37.42 up at the day's best of 2.409.21

Fraser & Neave led the index gains, adding 70 cents at S\$20.00. followed by Keppel Corp, 50 cents harder at a new high of S\$14.20. Analysts noted that foreign funds were still cautious but

suggested that the forthcoming 1996 budget and the March earnings season would help to spur activity after next week's RUALA LUMPUR firmed on

program buying of key blue chips, but activity remained thin ahead of next week's holi-

200.32 199.28 215.81

183.39 262.26 184.61 291.91 184.71

207.64

#### up 38.88 to 3.542.12 and anathree successive rises, with Pakistan Telecom

Comments by the finance min-

ing later by foreigners.

Volume came to 500m shares, against 456.2m. The Topix index of all first section stocks fell 7.15 to 1,610.26 and the Nikkei 300 shed 0.93 to 301.43. Declines led rises by 695 to 388, with 183 issues unchanged

drove the dollar lower, weakening sentiment further. Brokerage dealers sold in order to individuals liquidated speculative issues on fears of a rise in

Nissan Motors fell Y9 to Y848 on worries about larger than expected losses at its Mexican operations. Reports that the company's consolidated losses could total Y80bn unnerved investors. Other car companies were firmer, however, with Honda Motor up Y10 to Y2,800.

Profit-taking hit oils: Nippon Oil declined Y10 to Y653 and Cosmo Oil Y19 to Y572. Traders said overseas investors continued to indicate interest, owing to the firmness in crude oil

to its affiliate. Other banks

| Index | Inde

165.70 132.51 188.19 111.51

194.05 198.62 123.49

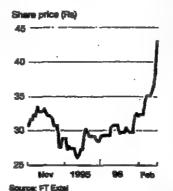
188.33 208.01 156.30 178.54 215.08 247.67 128.74 114.41

141,00 149,68 220,07 261,47 140,36 142,32 155,11 174,09

246.06 226.52 203.38 196.62 279.61 270.51 164.92 159.44 180.84 174.80 281.75 253.06

163.48 177.38 288.38 276.85 182.64 176.58 207.04 200,17

-0.1 201.53 141.18 155.75 178.30 -0.2 2.09 208.25 202.51 141.49 180.81 171.65 208.65 188.20 171.21



day. The composite index gained 4.56 at 1,064.23 in volume of 190m shares. Against the trend, Genting

would announce disappointing 1995 earnings. Dealers said, however, that earlier rumours of a call warrant issue had

SEOUL eased on profit-tak-ing after the sharp rises recorded by some stocks in recent days, and the composite index ended 0.63 off at 869.35. Insurance shares were among the main losers, with the sub-index skidding 66.72 to 5,204.43. International Fire and Marine Insurance fell Won1,400 to Won71,600, and Ssangyong Fire and Marine by Won500 to

BOMBAY finished lower in a technical correction after the almost uninterrupted rally which had taken the market up by 25 per cent since January 39. The BSE-30 index gave

lysts noted that the momentum of foreign inflows seemed to have slowed with offshore funds imposing stricter limits

BANGKOK closed fractionally higher in moderate trade. The SET index made 1.67 to 1,380.87 in turnover of Bt6hn. Cogeneration, in the energy sector, topped the list of most active stocks, gaining Bt5 at Bt98.50, while Bangkok Bank,

the country's largest financial

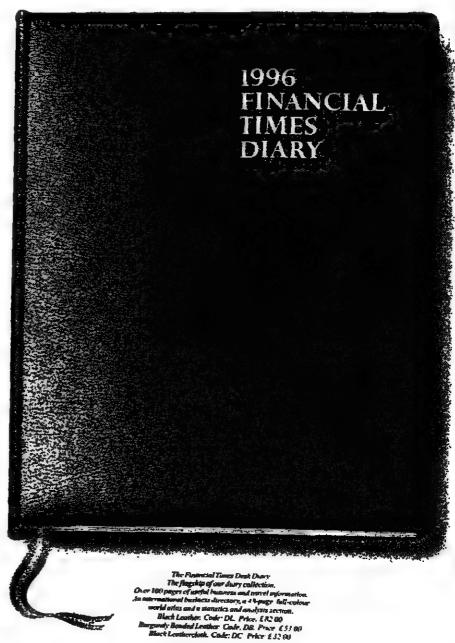
institution, shed Bt4 to Bt242. TAIPEI saw light trade as sentiment remained cautious ahead of China's proposed military exercise near the island starting next week. The weighted index dipped 27.87 or 0.6 per cant to 4,809.02. Turnover was light at T\$16.5bn. MANILA lost ground after

sentiment soured by news of a grenade attack in the financial district of Makati. The compos tte index eased 9.69 to 2.933.70 but was off an intraday-low of 2,908.83. Volume was 8.9bn shares worth 2.1bn pesos.

SYDNEY was influenced by the overnight fall on Wall Street, as the All Ordinaries index lost 2.3 to 2,298.5 in turnover of A\$712.8m.

WMC lost 27 cents to A\$8.08 after worse than expected halfyear results, and Ampolex shed 5 cents to A\$4.18 after it said that Mobil's planned A\$4.25 a share offer was insufficient. and advised shareholders to take no action. The golds index rose 17.7 to 2,178.4, with Great Central Mines up 8 cents at A\$3.50 and Newcrest Mining 13

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## London police 'make safe a small device'

By John Kampfner at Westminster and John Murray Brown in Dublin

Fears of a full resumption of the Irish Republican Army's terror campaign increased yes-terday as police said they had "made safe a small device" in central London. Scotland Yard said the device "bore all the hallmarks of the Provisional IRA" and criticised imprecise locations given in two coded warnings.
The incident came in the

wake of an IRA warning that it would not restore the ceasefire it abandoned last Friday shortly before it detonated a bomb in the Docklands area to the east of the City of London. Several streets and Under-

ground stations were closed for a few hours during a search which centred on a telephone kiosk. Office workers were told to stay in buildings. The "device" was found close to the scene of a bomb attack on a pub near Long Acre in which a customer died.

In Ireland, the IRA said it had been given "a clear, unamhiguous" understanding by the former government of the government of the Republic of Ireland that detailed negotiations about the future of Northern Ireland would begin soon after a ceasefire. It said



Soldiers of the British army's Royal Irish Regiment unloading equipment yesterday from a Royal Air Force Hercules at Belfast. The soldiers are among 500 newly posted to Northern Ireland

the present government of the republic had been informed of Fein, the political wing of the that when it came to power. But Mr John Bruton, the prime minister, said he had not been told of any such deal. Officials of Mr Bruton's gov-

week's London bomb with Sinn IRA. But the ominous statement from the IRA (right) reinforced British and Irish fears of a series of terrorist attacks in the weeks ahead. ernment are due today to have Britain has already restored a their first contacts since last number of the security mea-

sures relaxed after the cease fire was introduced in August 1994. The first contingent of 500 extra troops sent back from the mainland began arriving in Northern Ireland early yester-The IRA denied that last

week's bomb in London had

highlighted a split in the republican movement and said it wished Sinn Féin success in efforts to secure all-party talks. Mr Michael Ancram, a Northern Ireland minister in the British government, yester-

day reiterated the govern-ment's commitment to elections to a constitutional convention. "There can be elections without ceasefires," he said in Northern Ireland. between democratic parties who accept democratic principles. That process will continne

But he refused to he drawn on the possibility of Sinn Fein being allowed to take part in elections without a new IRA ceasefire. Senior UK and Irish officials met in London to prepare an anticipated summit between prime ministers John Major and John Bruton next week.

to be heading towards a compromise in which the Irish plan for brief Dayton-style proximity talks" could take place soon, followed by elections in Northern Ireland on the pattern suggested by the British government. These, in theory, would prepare the for all-party ground negotiations on a political

The Irish Republican Army will continue "to assert Irish national rights in the face of British denial for as long as necessary," a spokesman for the organisation's "general headquarters staff" said yes-terday in an interview with the republican newspaper An Phoblacht (The Republic).

He added that the end of the 17-month ceasefire was brought about by "John Major's cynical misuse and betrayal of the historic opportunity offered by the Irish peace initiative . . . He has betrayed the Irish peace process and has deliberately squandered this opportunity to resolve the causes of the ageold conflict between Britain and the Irish people."

He hoped anti-republican "loyalist" paramilitary organisations would not abandon their ceasefire, called in 1994 soon after the IRA

"The IRA have no desire to engage loyalists in any mili-tary sense, said the IRA spokesman. "We do know that they have continued to very actively target nationalists . . On the other hand they have shown themselves capable of imaginative and radical thinking at times."

Names

switch

stance on

auditors

Insurance Correspondent

Lossmaking Names have

raised the stakes in negotia-

tions with auditing firms

caught in legal actions over

Lloyd's of London. They are

suggesting that the auditors

may be left out of a planned

out-of-court settlement - so

that they could still be pur-

News of the move comes as

pressure mounts before the

implementation of Lloyd's

offer worth 22.8bn (\$4.8bn) to

lossmaking and litigating

Names, the individuals whose

assets have traditionally sup-

ported Lloyd's. Names had

wanted anditors - including

some of the "Big Six" accoun-

tancy firms - to help increase the settlement fund to above

Now, however, some Name

believe their interests may be

LLOYD'S OF LONDON

best served by settling with

other parties, including Lloyd's agents - while reserv-

ing rights to litigate against

Anditors have been attacked for allowing Lloyd's syndi-cates' annual accounts to close

without taking proper account

Under the Lloyd's recovery

plan, billions of dollars' worth

of US pollution and asbestos-

related liabilities outstanding

on old insurance policies would be transferred to a new

company, Equitas, but at a

cost to Names of an extra

Mr Michael Deeny, chairman

of the Gooda Walker action

group - representing many of the worst-hit Names - said:

"Many action groups would

prefer to keep the auditors out

of the settlement because we

would be able to claim the

£1.9bn in Equitas premiums

off them, on top of the £1.5bn

losses that we're already

of future liabilities.

anditors.

£1.9bn.

sued for compensation.

recovery plan.

By Reiph Atkins,

### Minister hails end of 'workers' power' era

**UK NEWS DIGEST** 

Britain is experiencing "a spectacular economic recovery" with rapidly falling unemployment and rising inward investment. Mrs Gillian Shephard, education and employment secretary, said in Paris. She said the country's success was a result of the government action to cut taxes on employers, increase job flexibility and curb trade union power. During the 1970s the UK had experienced "workers' power" which brought high unemployment, strikes, inflation and economic stagnation, Mrs Shephard said in a speech delivered in French.

"This is why we radically changed our thinking in the 1980s and decided to reform the labour market and relations between bosses and workers", Mrs Shephard continued. "This policy is today considered by the majority of the British people as irreversible". Britain had rejected the social chapter of the Ruropean Union's Maastricht treaty to avoid compromising the country's policy of employment deregulation, Mrs Shephard said. "Too powerful trade unions and an overregulated job market will never be factors in economic growth or increase of jobs in the UK". But this did not mean she was telling the French to do the same as the British. "I have no intention of telling another country what is the best way it should decide its employment policy." Robert Taylor, Employment Editor

#### Rational EU debate urged

The business debate on Europe had to focus on three areas of interest, said Mr Adair Turner, director-general of the Confederation of British Industry. They involved a practical programme to complete the single market - including liberalisation in sectors such as telecommunications, more effective elimination of state aid and more rapid translation of single market directives into national legislation, he told a forum in London organised by the pro-Brussels European Movement. Businesses also wanted sensible debate on a pragmatic

approach to institutional reform, especially in those areas affected by future European Union enlargement. Mr Turner said that the CBI, the biggest lobby for British employers supported enlargement as a means of creating a bigger mar-ket. But he warned that it could not occur without a review of structural funds and the Common Agricultural Policy.

He said support for European economic and monetary union should not be used as the sole measure of "good European ism". To establish the best options for UK business there had to be rational discussion of a single currency based on "logic and facts rather than emotion and slogans".

Michael Cassell, Business Correspondent

A sharp fall in mortgage costs

### Inflation sinks to 13-month low

Declining trend Annual % change in RPI

and steep price discounting after Christmas pushed infla-tion last month to its lowest level for more than a year The annual rate of retail price inflation fell from 3.2 per cent in December to 2.9 per cent last month, the Cantral Statistical Office announced. That

was the first time it had been below 3 per cent since December 1994. The underlying inflation rate - which excludes mortgage interest payments to 2.8 per cent in January from 1994 95 the previous month's 3.0 per cent. The figures reinforced economists' expectations that the government was on course

to meet its inflation target and that interest rates would soon be cut again. Mr Michael Saunders, UK economist with the US investment bank Salomon Brothers, said : "Inflation is likely to fall further in February with the headline and underlying rates down to about 2.5 per cent." The government's target is to bring underlying inflation down to between 1 per cent and 2.5 per cent by spring 1997. Graham Bowley, Economics Staff

#### GKN faces component rival

GKN faces a potential challenge to its world-leading role as producer and licenser of the mechanism which allows frontwheel-drive cars to work - the constant velocity joint. The joint has a market of about 180m units a year, worth more than \$4bn, of which GKN makes about 84 per cent and licenses its technology to manufacturers around the world. Rival technology - still at an early stage of development - is being developed by FF Ricardo, the UK engineering consultancy group, for Jersey-based company Transmission Systems under a joint venture with Lica, the London investment capital

The "Lica CV Joint" has been patented in 57 countries and this week was claimed by its developers to be lighter. smoother, more efficient and potentially longer-lasting than conventional CVJs. The joint is said to be fully efficient even when a car or truck is being turned on maximum steering lock a condition where conventional CVJs can suffer high wear. While GKN is refusing to comment on the rival technology, its own engineering assessment is understood to raise doubts about it in several areas including its ability to withstand high-speed operation, heat generation and vibration. Mr Derek Barnard, Transmission Systems' managing director, said the criticisms were groundless. The technology would start full John Griffiths, Industrial Staff

Forgotten anniversary: The 25th anniversary of the full replacement of old currency with decimal coinage passed almost unremarked yesterday. Many people polled about the anniversary had forgotten the names of coins that had been used for more than a hundred years. The present system in which 100 pence add up to £1 replaced a pound consisting of 240 pence or 20 shillings. Until 1956 the penny was itself divided into four farthings.

### Scott report on arms for Iraq Guidelines on sensitive exports were discreetly relaxed Concealing of policy was reprehensible'

By Jimmy Burns in London

On September, 24 1980, President Saddam Hussein invaded Iranian territory, sparking off a bloody conflict between neighbours. In January 1961, the British cabinet's overseas and defence committee, chaired by prime minister Mrs Margaret Thatcher, agreed that although, lethal arms and ammunition should not be supplied to either side, "every opportunity should be taken to exploit Iraq's potential as a promising market for the sale of defence equipment". To that end lethal items should be interpreted in the "narrowest

The flexible interpretationwas supported strongly from the outset by the Ministry of Defence and UK defence businesses, notably International Military Services, a govern-

sense and the obligations of

neutrality as flexibly as possi-

ment-owned company. ■ 1981 IMS negotiated a multi-million pound contract for the building of a secretive weapons complex in Basra, southern Iraq, which included testing facilities for Exocet missiles. Mr John Nott, the defence secretary, wrote to the Iraqi ambassador in London. assuring him that the UK government would fully guarantee the performance of all IMS's contractual obligations.

The UK's commercial links with Iraq were underpinned

Scott's main points

DEFENCE SALES TO IRAQ Decision to relax government. guidelines not revealed to parliament. Government statements in . 1989 and 1990 "consistently failed" to comply with recognised standards of procedure. Overriding and determinative reason was "feer of strong public opposition".

WILLIAM WALDEGRAVE (Treesury minister) Fallors to Inform perlament of government policy on arms sales "deliberate" and view on revised guideline "not even remotely tenable"

SIR NICHOLAS: LYELL (attorney-general) Showed "unsound" judgment in applying for public interest immunity certificates and "a serious misunderstanding of the role and duty of a minister" making such an application.

OTHERS, Lord Howe and Foreign Office staff rapped for eding parliament over government guidelines and arms policy. Lord, Howe's reasons were not "sufficient" to give and in pertain respects misleading. Ministers who signed Pill documents, and especially Michael Heseltine frow deputy prime minieter), exonerated.

PH CERTIFICATES Some documents covered by so-called gagging orders were "not warranted by authority" and "ought to have had no place in a criminal trial", "Defects" class in their preparation and signing

THE MATRIX CHURCHILL TRIAL Sought heyer to have commenced.

war with trade credits approved through the Export Credits Guarantee Department. Part of these credits included a defence allocation of £50m (\$77m) that was kept secret. The concealing of that policy from parliament was . . . -

following the start of the Gulf reprehensible", yesterday's report states. Other defence equipment, including dual-use items ostensibly for civilian purposes but easily converted to military ends, began to flow towards Iraq rather than Iran although the UK continued to

At the end of 1984, Sir Geoffrey Howe, the foreign secretary (now Lord Howe), approved a new set of guidelines which, though intended by some officlais to be more restrictive, were open to diverse interpre-

The government would "not in future approve orders for any defence equipment which in our view would significantly enhance the capability of either side to prolong or exacerbate the conflict".

Lord Howe, in a move criticised in the report, agreed that the guidelines should initially circulate within Whitehall and only "trickle out" in response to parliamentary questions. By 1987 there was a 15-page exports to Iraq which had been approved by government. The list included radar systems,

spares for let aircraft, laser rangefinders, reinforced helmets and high-precision lathes. Iraq grew in the 1980s to become the third-biggest export market for the the UK machine tools industry. By the end of 1988, and with two years to go to the invasion of Kuwait, the annual value of UK machine-tool exports to Iraq stood at £31.4m.

Initially machine tools made by British companies were destined for the production of artillery shells, although an early batch from Colchester Lathes, a subsidiary of the 600

in the export applications for the "manufacture of jigs, fix-tures, dies and general engineering products". Three junior ministers - Mr

William Waldegrave (Foreign Office), Mr Alan Clark (Department of Trade), and Lord Tref-game (Ministry of Defence) decided in December 1988 to change the wording of the guidelines. "No arms to enhance the military capability of either side" was replaced by the much looser "no arms for offensive operations".

The three ministers agreed not to publicise the change in wording, and parliament continued to believe that the old guidelines curbing UK defence exports to Iraq remained in

Among the more controversial exports covered by report are those involving Mairix-Churchill and other British companies in the development of Iraq's own conventional weapons and nuclear industry in the run-up to the invasion of Kuwait. Matrix-Churchill became part of an Iraqi procurement network spanning several countries including the US and Chile.

Matrix Churchill machines were found by UN inspectors after the 1990-91 Gulf war in Iraqi military establishments involved in a nuclear programme. UK components were also supplied by British companies for Iraq's so-called Super-

#### Group, were officially marked supply both countries. Thatcher ministers criticised while she is cleared

By George Parker at Westminster

Baroness Thatcher was prime minister throughout the 1980s, and head of a government which is criticised severely by Sir Richard Scott. Yet she emerges from the report with her reputation Sir Richard could find no evidence

that the Mrs Margaret Thatcher, as she

then was, knew of the relaxation of

guidelines on arms sales to Iraq agreed by her junior ministers. The former prime minister was not "formally informed of the changes", he says. ister, told the inquiry that Mrs

Thatcher had been informed of the new approach, but Sir Richard says that assertion was not based on any direct Executive pay reform is opposed

knowledge. "There is no documentary indication that the prime minister was at any stage after December 1988 consulted about or kept in touch with the development of defence sales policy towards Iran or Iraq," the Scott report

Sir Richard says Mrs Thatcher did give an erroneous answer to a parlia-mentary question on April 21 1989, in which she said the government had not changed its policy on arms sales to fraq. This answer, drafted in the DTI [Department of Trade and Industry], was inaccurate and misleading." he says. "Mrs Thatcher had not been kept abreast of the change."

Lady Thatcher, now aged 70, told the inquiry she had no knowledge of the way the guidelines were operated but should have been told of the decision by junior ministers to relax them following the 1988 ceasefire in the Iran-Iraq war. But other former ministers are sub-ject to criticism, some of it scathing. Mr Tristan Garel-Jones, a junior Foreign Office minister at the time of the Matrix Churchill trial, is lambasted for the wording of his public interest immunity his certificate that the disclosure of documents revealing Matrix Churchill's involvement with the security services could cause "unquantifiable damage" In his evidence to the Scott inquiry, Mr Garel-Jones said the expression could have been taken to mean "unquantifiably small". Sir Richard said such a sugtion was "risible". Lord Howe, who was foreign

secretary from 1983 to 1989, also faces criticism from Sir Richard, who says he sent letters to MPs about the relaxation of the rules which were "untrue" and "misleading" in impor-

Lord Howe is said to have been aware of a "broad relaxation" of policy in the summer of 1988, even if he was not aware of the detail. He defended his failure to reveal the "reformulation" of policy on the grounds that it could be damaging to foreign policy.

But Sir Richard concludes that Lord Howe went too far in disguising the change. "A formulation could, and in my opinion should, have been found which would at least have avoided being misleading."

### Interest in Forbes tax idea grows

By William Lewis and Jim Kelly

Companies yesterday sought to prevent implementation of one of the most controversial executive pay reforms to be proposed in recent years, angering some institutional investors and members of an influential directors' pay group.

The Confederation of British Industry said it did not want directors of public companies to have to disclose the full capital value of their pensions, a reform put forward by actuarial experts following publication of the Greenbury committee's report on executive pay.

Instead the CBI said that a "significant majority" of its members wanted the disclosure of directors' pensions to use a method called "accrued benefit". This method - one of the five options put forward by actuaries on behalf of Greenbury - would result in lower figures being disclosed and have had to reveal huge capital

smoothed out over time. It defended the choice as being based on "facts not conjecture" and being in line with US practice. It added that large pay increases would still be reflected in the benefits shown.

Sir Richard Greenbury, chairman of the Greenbury committee and of the Marks & Spencer retail chain, said he supported the accrued benefit method. "It is a personal view, but I think that is the best way forward," he said yesterday. The Institute of Directors also backs the method.

Actuarial experts were asked by Greenbury to put forward a method of "transfer value" - in

The move angered at least two Greenbury committee members and top institutional shareholders who complained that it was part of an attempt to water down several of the committee's original demands.

which some companies would

benefits in their accounts. However, companies lobbied the London Stock Exchange and government to reconsider, and the same actuarial experts agreed to publish a consultative document to which the CBI was responding yesterday. But one Greenbury commit-

tee member said: "I am very depressed about this." He added that the CBI method did not follow the spirit of Greenbury: "There are a lot of vested interests around." The National Association of

Pension Funds, a representative body for fund managers, is expected to publish its recommendation on pension disclosure soon, and it is thought to oppose the accrued benefit method. Greenbury members say the pensions issue is the latest example of some of the report's recommendations being diluted. Parts of the Greenbury code on pay now only have to be "given full connies. Shareholders' right to vote on certain bonus plans for directors are also in doubt. Mr Martin Broughton, chief

executive of BAT and chairman of the CBI's companies committee, said the accrued benefit method was backed by the Association of British Insurers, a body representing fund managers. He insisted that the CBI's chosen method was in line with Greenbury committee principles. "We believe the accrued benefit method will provide the information as simply as possible, so that it is readily understood by both shareholders and companies without needing an actuary at their elbow." The Institute and Faculty of Actuaries is considering responses to its consultation paper and is expected to recommend a method within two months.

at Westminster

Mr Steve Forbes, the US millionaire publisher, has just suffered a setback in his bid for the Republican presidential nomination. Yet this is also the week when his flagship idea the introduction of a flat rate of tax to cover all incomes became a new watchword for a group of MPs in Britain's governing Conservative party.

Some Conservatives have put pressure on the government to consider a long-term commitment to a flat rate of tax which would replace the complex structure of income taxation in Britain.

It is a remarkably radical proposal even by the standards of the current Conservative party. Yet it has not been dismissed by Treasury ministers who tend to be unusually cautious about such sweeping innovations. The concept is

of the tax system, with three rates of income tax and about 30 reliefs and allowances, would be swept to one side. In its place would come a single positive rate of tax for all incomes - 10 per cent and 15 per cent are the figures most

favoured by the MPs proposing

the idea - and the abolition of

every existing form of relief. The only allowance would be an income tax exemption ensuring that people on low pay are kept out of tax and that their payments to the Inland Revenue are progres-

sive. Some MPs were passionate in their claims for flat taxation this week. Mr Nigel Forman, a respected member of the House of Commons Treasury committee, said the idea had "considerable merits" and should not just be seen only in a US con-

Mr David Shaw, Conserva-

simple. The current structure tive MP for Dover, argued that engineering" by means of spea flat tax would mark "the end of big government and complex systems of taxation".

The government has been cautious so far. But Mr Michael Jack, financial secretary to the Treasury, surprised some MPs this week by conceding that his backbench colleagues were "putting forward ideas that should be considered by. anyone thinking about the future of taxation".

What are the arguments in favour? Mr Forman gives five. He argues it would greatly simplify the calculations which taxpayers have to make, and reduce tax evasion through more transparent arrangements. It would "enhance the country's competitive position internationally" through lower rates and encourage people to take a closer interest in public

expenditure restraint. Above all, he says, it would reduce the potential for "social

cific tax incentives, reducing the number of people who take social and business decisions because of tax incentives.

But Mr Jack has raised several objections. To be attractive, a flat rate would almost certainly involve an immense cut in government revenue. Treasury calculations show that a 15 per cent flat rate of tax with an income-exempt allowance of £7,000 (\$10,780) would reduce the government's revenue yield by £32bn at 1996-97 income levels.

To be revenue neutral, the flat rate of tax would have to be set at 27 per cent - well above existing basic and lower rates - with an allowance of £7,000.

Another argument cited by British ministers is that of a flat rate of tax would have less impact in the UK than in the US, where a more complex tax code continues to exist.

The stakeholding company has more than one responsibility and measure of success, argues John Kay

## The root of the matter



holding corporation? The debate is between those who think that Barclays, Glaxo and BT exist to maximise returns to their shareholders: and those who

think they have wider, but more specific, objectives. They should seek to be outstand-

ing businesses in their field. The corporate objective of Barclays is to be a great bank; Glaxo should aspire to be a fine drug company; and BT's purpose is to be an effective provider of telecommunications

And what do we mean by a good business? A successful bank, pharmaceutical company or telecoms business is one which meets the legitimate, and changing, needs of its many stakeholders. It delivers quality and value to its customers, provides a secure and rewarding environment for its employees, develops productive partnerships with its suppliers, earns high returns for its investors and deserves and receives the respect of the community within which it

The phrase "a good business" is like the phrase "a beautiful view". It is multi-faceted, and not quantifiable, but nobody has much difficulty in recognising it. Almost everyone would agree that Barclays is a better bank than BCCI. Glaxo a better pharmaceutical company than Distillers, and BT a better telephone operator than it was.

Put like this, stakeholding theory seems barely controversial. There are not many people at Barclays who do not share an aspiration to be a great bank. And if you ask the people at Barclays what they are trying to do, 100 people will tell you that, for every one who mentions shareholder value.

So what is the argument about? Opponents of the stakeholder approach do not, of course, suggest that firms should ignore the interests of their customers and their itive markets require that firms will

do these things anyway.

A profit maximising firm will deliver good value for its customers, and develop the skills of its employees; not because these things are ends in themselves, but because they will lead to higher profits in the long run. Now if there is no difference between the theories, there is not much point in going on

arguing.

But there is a big difference. The shareholder value approach is fundamentally instrumental: meeting customer needs is a means not an end. When the shareholder value maximising firm expresses concern for the welfare of its employees, it does so not because it has genuine concern, and if its managers do they must try to suppress it; it does so because it fears that failure to express such concern will be bad for its long-term profitability. Even if the actions which follow appear to be the same, the difference is pro-

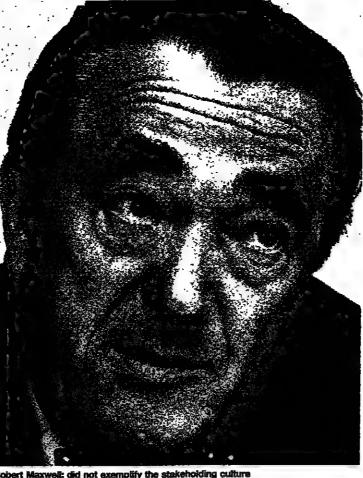
We do not need to have read Kant's moral philosophy to appreciate the difference between the per-

#### The phrase 'a good business' is not quantifiable

son who proffers his friendship because he likes you, and the person who proffers it because he hopes to sell you double glazing. Both may buy you a drink but one is admirable, the other repulsive.

The commercial difference is that the double glazing salesman's smile is effective only for activities like the purchase of double glazing, which happens only once. It is in this very fundamental sense that stakeholding economies are long term and shareholder ones are not.

What is wrong with instrumental approaches to human relationships is not just that they are immoral. It is also that they rarely work for



Robert Maxwell: did not exemplify the stak

long. And mostly, we understand that. Opponents of stakeholding therefore point to undeniably successful businesses, such as Marks & Spencer or Matsushita, which make profits at the same time as they provide value for customers and satisfaction to employees, and argue that pursuit of maximum profit inevitably leads companies to fulfil the interests of other stakeholders as well. But this argument is topsy

One need look no further than Robert Maxwell or Michael Milken to see that it is possible to make very large amounts of money without establishing enduring businesses of substance or value, or meeting any real needs other than your own. In contrast, no one who reads about Matsushita or M&S can be in any doubt that the primary objective of those who built them was to create good businesse

The essential point is not that profitable businesses are good businesses - they may or may not be but that good businesses are profitable. And for the straightforward reason that being profitable is one of the things - although not the only thing - that good business is

So stakeholding does not suggest corporate executives should attempt to advance the public interest. It

simply claims that business has more than one responsibility and more than one measure of success. Now this multiplicity of corporate objectives which this implies causes some people difficulty.

And there is something, although not much, in the point. People often perform most effectively when given crude and clear objectives whose achievement can be easily monitored - "kill the enemy", "sell as much life assurance as you can". But mostly, and fortunately, life is not like that. Being a good journalist, or a good teacher, or a good economist, or a good parent, involves balancing competing interests and conflicting objectives.

We could eliminate this uncertainty by defining simple criteria for judging all these things - journalists should write short sentences, teachers aim for the maximum GCSE passes - but the gains we would make by clarifying the objective would be more than offset by the losses which result because the objective is grossly over-simpli-

Why on earth should anyone have ever thought that business was so much easier, or that the rather wellpaid job of corporate executive involved none of the balance of judgment required of a journalist or

## Germany needs its works councils

The head of Siemens tells Wolfgang Münchau why consultation with workers is necessary

rman industry is worrled on two counts. One is the short-term downturn in the domestic economy, the other is the long-term question of German competitiveness with the rest of the world.

Germany is gripped by a mood of Industriedammerung because of those two problems. Many leading industrialists have called for an overhaul of the welfare state and a new relationship between industry and the trade unions.

But their ranks do not include Heinrich von Pierer, chairman of Siemens, the electronics group. He believes Germany's problems result not so much from a malfunctioning system as from specific errors. Indeed, von Pierer helieves that Germany draws strength from a co-operative system of industrial relations. This includes co-determination and collective regional wage bargaining, two main pillars of Germany's industrial relations

Von Pierer says that co-determination at Siemens helped the company achieve flerce restructuring over the past three years. Under the programme, called Top, Siemens achieved a substantial improvement in productivity, brought about largely by cutting 40,000 from the company's German workforce over several years.

To achieve cuts of such scale and without disruption Siemens had to co-operate with its works council. Von Pierer says: "The works council is not a problem because of the way we constructed the programme from the beginning. First, we cut a deal with the works council. And this deal became possible because we convinced them that we were not planning just a simple

e-engineering programme." Cost reduction, although needed, "was just not enough. We told ourselves that we have to combine this with other elements. We recognised that we could only achieve productivity gains through growth, and that we could achieve growth only through new and improved products. Productivity is naturally

COMMERCIAL PROPERTY

the most important. But we also need growth and innovation." Von Pierer believes this multi-faceted strategy was vital for obtaining the support of the Siemens workforce, which is

among the best-paid groups of

employees in Germany. "The works council supported us because we put our restructuring plans on three pillars [cost cutting, innovation and growth]. Today the chairman of the works council would tell you that we would no longer exist if it had not been for Top. Just imagine, where else would you hear something like this? The reason is that we work hard to persuade the works council and that we do not work against

The general experience in German industry is that

The German system can work for management, as long as change can be implemented gradually

co-determination works as long as no one is forced to leave unwillingly. If that happens - as at Daimler-Benz Aerospace recently - works councils become unco-operative and even militant. At Dasa, which has a long record of compulsory redundancies, goodwill between employers and employees has disappeared.

The German system can work for management, as long as change can be implemented gradually. Von Pierer says that co-determination has its advantages: "It means that we create a relationship of trust, that one talks to the people, that one tells the truth, that one builds up a reserve of trust, not only if you are in difficultles, but over a long

Von Pierer, however, is critical of a series of developments in the German metal and electrical industries, most notably the generous wage agreement - a

complicated formula averaging an increase of between 6 and 7 per cent - negotiated last year by I.G. Metall, the metalworkers' union. and employers.

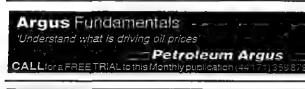
Another problem for Siemens is Germany's bureaucratic and inflexible working-time rules, most notably the stipulation that no one work for more than 10 hours at a stretch. Like most other German industrialists, von Pierer is unhappy about the large and growing non-wage element of labour costs, made up of a series of social security charges – Siemens will pay more than DM100m (£45m) this year to cover just the percentage increase in those social security contributions.

But von Pierer is sceptical that the cost of German labour is the prime cause behind the rapid rise of investments overseas by German companies. Siemens is among the companies that invest heavily and increasingly abroad, but as von Pierer points out, cost savings are not the prime cause. "The build-up of engineering capability and production must be done with a view to the markets. I think it is inappropriate in the long run for us to regard south-east Asia as a region which you treat solely as an export

destination." Von Pierer believes that Siemens, like other German companies, has undergone substantial cultural change towards US corporate culture but cautions that Germans will never completely emulate the American model.

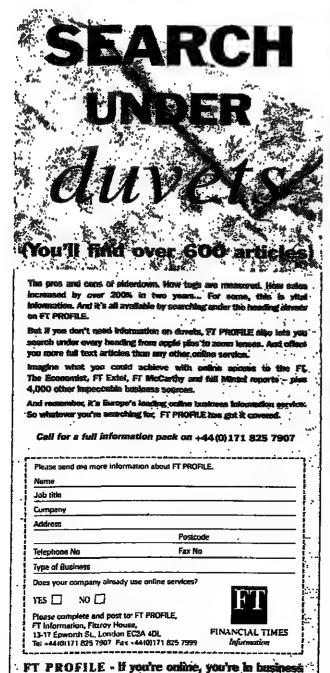
"We can't deny that we have a different culture, a different history, a very different social environment. We have co-determination and, of course, we have a 'social' market

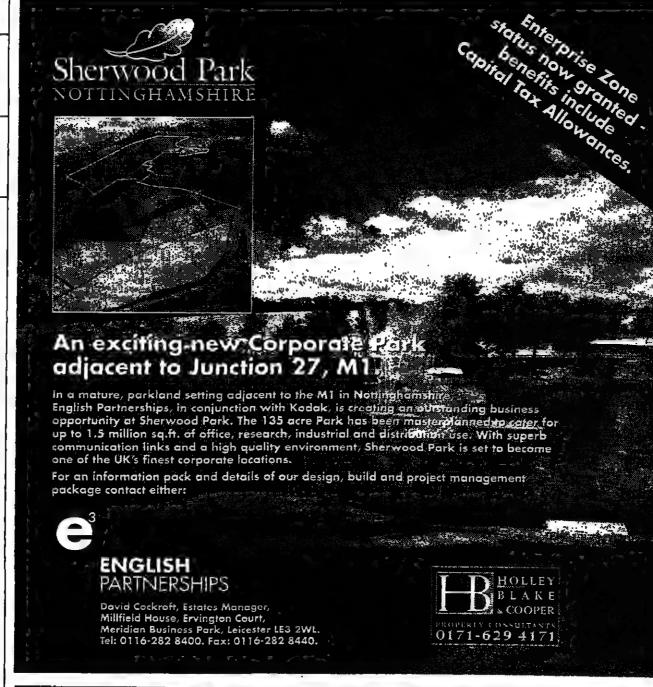
"As a businessman I also have to pursue aims other than [profit maximisation]. I have to ex and this is a must, that shareholders receive the profit they can expect. But consider that we employ 370,000 people. In order to achieve sustainably high profits, we require employees who



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The sample W. Carrier Jan Barre

Tel: 49-30-254880 conductor Jiri Malat and pianist Corolian Overture, Piano Concerto No.5 and Symphony No.6; 8pm; Feb

■ BONN

DANCE Oper der Stadt Bonn Tel: 49-228-7281 Ein Sommernachtstraum: a choreography by Yuri Vamos to music by Mendelssohn, performed

Torch-bearing art Peter Aspden visits an exhibition devoted to the Olympic Games he long-jumper, naked and con-Atlanta was controversially chosen to the most modern technology to be found templative, stares ahead and prepares to launch himself forhost the Games over Athens, site of the first modern Olympiad in 1896. The cost of ward. He holds two weights in his hands, to give him extra that decision can be measured in goodwill impetus, which he will discard at the end of his fifth and final jump. In the back-ground, a flautist plays. All is harmonious:

min will not even be measured.
It is a long way from this enchanting scene of aesthetic unity to the vibrant, occasionally ugly scenes of the modern Olympic Games. Yet the athletic contests of ancient Greece are the touchstone of all modern sport. The Olympic flame is still ht from Olympia; Greece is still the first nation to hoist its flag in the opening procession of each Games

What we know of ancient sport comes from two sources: contemporary written accounts and art. The trouble with the poets of the period is that they had little respect for accuracy. They pay tribute, for example, to the dominance of one Phayllos of Kroton, who is supposed to have jumped the equivalent of 17 metres - a

if the jumper fails to land gracefully, his

So most of our knowledge comes from the artistic treasures which depicted every aspect of sporting life: splendid red-figured amphorae showing erect boxers bopping each other with bandaged fists; stifflimbed long distance runners; a goddess shrouding muscular young men with ribbons and wreaths; lyre-players celebrat-

ing victory.

Many of the most precious examples of these have now been brought together from museums all over the world to form a semi-permanent exhibition, Olympism in miquity, at the Olympic Museum in Lauone, Switzerland. Pieces from the British Museum, the Hermitage in St Petersburg and others have been picked to complement the wealth of material devoted to the modern Games, which cele-brate their centenary in Atlanta this year.

as well as dollars. Greek museums have significantly declined to lend any pieces to the exhibition. What there is in Lausanne is marvellous: pride of place goes to a stunning small cameo with the head of Zeus, probably engraved in Alexandria under the first Ptolemies, which spent 500 years embedded in a Venetian wall. It is one of the first examples of relief sculpture on precious stone.

group of giant *emphorae* from the British Museum – prizes from the Panathenaic Games – show wrestlers, charioteers and javelin throwers as they would have appeared in competition. These were far from purely decorative. The winner of certain events would win up to 140 of these vases, full of olive oil. The amphorae are a salutary reminder that the ancient Games were not so pure as many romantics would have us believe; material reward was an important motiva-ting force for many athletes.

But it was the ideals of classical Greece and Rome, as interpreted by the philhellenic scholars of 19th-century Europe, which inspired Pierre de Coubertin to found the modern Games. The famous Olympic motto inscribed at the exhibition's opening: "Citius, Altius, Fortius" (Faster, Higher, Stronger) is, despite the Latin, a modern invention

The entrance to the Olympic Museum, adorned with eight columns of Thasian marble (a gift from the Greek government), echoes the colonnade of the Temple of Zeus in Olympia. The white main build-ing sits high above Lake Léman, before a dramatic amphitheatre of Alps.

But one can only go so far by paying tribute to antiquity: inside the museum, which opened three years ago, is some of

in any museum in the world. Banks of inter-active video screens mean that you can call up any piece of action from any Olympic Games which exists on film. Here is sport as social bistory: you can move from the flickering black-and-white images of Jesse Owens in the "Nazi" Olympics of 1936 to the unforgettable Black Power salutes of 1968.

The museum also doubles up as a major research centre for the history of the Olympic movement with stacks of souve nirs, original photographs and documents and a well-stocked library.

On the top floor comes another reminder of the changing face of sport: a temporary exhibition devoted to the history of Coca-Cola. Other than it quenches thirst, is a major sponsor of the museum, and is based in Atlanta, there is no obvious reason for this collection of ephemera.

Perhaps the most intriguing of all is a collection of the original Olympic torche used to carry the flame from Olympia to the host venue. The practice was first car-ried out for the Berlin Olympics of 1936; close inspection of the torch reveals the the five Olympic rings with its claws.

Twelve years later came the London

Games, and a typically English: "With Thanks to the Bearer" inscribed on the torch. Different styles, shapes and symbols follow, with the first, inevitable appearance of a manufacturer's logo on the torch for the Winter Games in Sarajevo in 1984.

One could reflect on the commercialism of it all; but then one returns to Olympism in Antiquity and a battered bronze discus from the 6th century B.C., boldly inscribed with the statement: "Simos Made Me". Simos may not be lining up with Adidas, Nike, Reebok et al in Atlanta, but his spirit will surely smile upon them

"Olympism in Antiquity" at the Olympic



### Molière and Racine revisited

Alastair Macaulay reviews 'The Misanthrope' and '1953'

greatest century for new drama that the world has known since the 5th century B.C. Sometimes, as in the time of Sophocles and Euripides all-time masterpieces would burst onto the stage every year. As, for example, when Paris saw, in 1866, the premiere of Molière's *The Misanthrope* and then, in 1667, the premiere of Racine's Andromaque. Quite by chance these two plays have turned up again on the London stage this week, updated in modern verse versions: The Misanthrope adapted by Martin Crimp at the Young Vic, and Andromague revised as "1953" by Craig Raine. The former, unfortunately, is a piffling affair - but the latter is exciting and unusual.

When Molière first presented The Misan-

thrope - his supreme masterpiece, and among the greatest of all plays - in 1666 general opinion went against it. Who could be surprised? It is a comedy riven by a central streak of tragedy so close to our daily lives that no simple reaction is possible. Here, amid a milieu of elegant social hypocrisy, is Alceste, who must always speak his mind sincerely (or be silent) at the cost of social comfort. He is as disturb-

ing a presence in a comedy as Shylock. Alceste - who is a playwright here uses the f-word in his second sentence and proceeds in that vein. (Molière's Alceste is end of Act IV, he polishes off half a bottle of Scotch in one go, and expresses his major outburst of misanthropy in Act V under a crashing hangover. This Alceste has no discrimination; he is merely an

.B. Priestley's The Long

Mirror was written in

edge of the life of compose

Wigmore Hall Tel: 44-171-9352141

Olaf Bär: accompanied by planist Helmut Deutsch. The baritone

performs songs by Schubert.

Feb 21

EXHIBITION

including "An die Leier", "Sei mir

Royal Opera House - Covent

performed by The Royal Opera.

Michael Chance; 7pm; Feb 19

■ LOS ANGELES

MOCA at California Plaza

this exhibition presents an

Tel: 1-213-621-2766

Garden Tel: 44-171-2129234

Semele: by Handel. Conducted

Soloists include Ruth Ann Swenson.

Judith Howarth, Felicity Palmer and

Out of Order: Franklin D. Israel:

installation by Los Angeles architect

Franklin D. Israel, whose designs

manifest an innate responsiveness

of Los Angeles. The presentation

dynamic, angular spaces - walls,

ceiling and floor planes, seating

areas - within the MOCA gallery

which appear to emerge from the

existing architecture; from Feb 18 to

to nature and to the urban context

takes the form of a composition of

gegrüsst", "Dass sie hier gewesen" and "Lachen und Weinen"; 7.30pm;

The 17th century A.D. was the angry loudmouth. Though Ken Stott acts him well, Crimp's characterisation (like Lindsay Posner's direction) is so coarse that it removes all the daring and the heartbreak from Molière's play. Everyone speaks their lines like lumpen, rhyming

> At "1953", Craig Raine's poetry is the complete heart of the production. Under Patrick Marber's direction, the actors deliver the best verse-speaking London theatre has heard in many months. The rhymes are almost transparent, the iambic metre gives a beautiful rhythmic tension to every line, and the brief silences between sentences are dramatically alive. The characters seem to derive their very stance - elegant, often immobile and in profile - from the poetry. Wonderful, and

. Raine is, of course, an anagram for "Racine", and "1953" is a bril-liantly imaginative updating of Andromaque. Racine's play occurs some eight years after the fall of Troy; Raine's is set, breathtakingly, eight years after the British lost the second world war. We are in fascist Italy, Hitler is still alive; and the young claimant to the English throne, whom Hitler wants killed. is present. This fictional "1953" is alarmingly real. Originally commissioned by the old-fashioned in his literary tastes.) At the sion was published in 1990; in 1992, i as Annette; Jason Isaacs and Adam Kotz reviewed on this page its staging by the Glasgow Citizens. Raine has made several revisions, but much of the play is the

Racine's play is a horrifying tragedy of volcano, is active again.

desire. A loves B, B loves C, C loves D. But B is Hermione (here Princess Ira), who tells A (Orestes; or Klaus Maria von Orestes, Hitler's envoy) that he must kill C (Achilles's son Pyrrhus; or Mussolini's son Vittorio), whom she loves and who has rejected her. When he obeys her, however, she commits suicide. Meanwhile D (Andro maque: or Annette Le-Skye) has married C to save her son's life: but she too is prepared to commit suicide rather than consummate a marriage to the man who is forever linked with her first husband's death and her country's fall.

Raine's version drops the heroic grandiloquence of Racine, and instead employs a heighted naturalism of modern detail. The change of style is radical, and yet both the psychology and (paradoxically) the classicism of Racine's play are vividly present. Raine, like Crimp, uses swear words and foul language; and yet he places them so well that the effect is always dramatic.

The only serious flaw in Marber's staging is that Emma Fielding, though visually impressive, is miscast in the monstrously hard role of the monstrous Ira. She lacks (Racine's word) "violence", and the dynamics of her big speeches are the-atrically effective rather than psychologically true. The only problems are tiny matters to do with matters like billiards are good as Vittorio and Orestes; and all the supporting roles are superlatively played. I am impatient to see this staging again. Verse drama, that almost extinct

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Victory pose: an athlete depicted on a 5th century BC Greek pot tries to catch the leaved twigs thrown to him by the public to honour him. In his right hand, he carries his sponge and hag on a stick.

## The Long Mirror

**OPERA** 

CONCERT

1940, and has not been professionally staged in Britain since a Royal Court run in 1952. Well-made world away from Madame Arcati. However, it is a gruelplays are no longer fashionling role in which all emotions able, nor is the acceptance of are secondary to Branwen's supernatural phenomena - in peculiar state, and by the final act Aubrey begins to flag. The quality of the writing also this case, astral travelling. But straightforward line either of diminishes, so she still has a better time of it than Peter Firth's Camber, who subsides evangelism or debunking. When Branwen Elder begins into a string of "Yes, you're right, I see now" utterances. to recount her intimate know-Michael Camber, it is plain that no one is more disquieted than she by the visions over

Firth's return to the stage is an accomplished one, marred only when the script lets him which she has had no control. down. His Camber is a man Juliet Aubrey ably conveys Branwen's unease at having who has never known quite what he wants in order to satisfy his artistic and personal come to know a man as well as needs, given to unleashing "the murderous black dog" of he knows himself, yet without ever meeting him; she is a

his fearsome temper at the slightest provocation. The composer's mystified journey from disbelieving outrage to wholehearted dependence upon Branwen is laid out skilfully by Firth, who emerges from this third-act quagmire by forging a synthesis of old and new Camber. Director Marina Caldarone

resists the temptation to go for an expressionistic production such as Daldry and MacNeil's An Inspector Calls; the drawing room set of a north Welsh private hotel is entirely naturalis-tic. The Mold audience, too, relishes the play's tongue-in-cheek references to Celtic witchcraft, although it

Drama Theatre, Opera Theatre,

Beethoven. Conducted by Richard

Australian Opera. Soloists include

Wendy Dixon, Kathryn McCusker,

Horst Hoffman, Michael Terry and

Robert Allman; 7.30pm; Feb 17, 21

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Hickox and performed by The

Fidelio: by Ludwig van

THE HAGUE

Schoenberg Ensemble: with

Chamber Choir, conducted by

James Wood, perform works by

Musikverein Tel: 43-1-5058681

András Schiff: the planist

performs works by Bartók and

Crawford Seeger; 8.15pm; Feb 18

conductor Oliver Knussen, soprano

Lucy Shelton and the New London

Dr Anton Philipszaal

Tel: 31-70-3607925

VIENNA

CONCERT

is occasionally a little nonplussed by the main subject matter. That we find the play's altruistic ending rather alien is our fault, not Priestley's. His craft is such that he painstakingly gives every other fignre - Rebecca Johnson as Camber's semi-estranged wife, Sheila Reid as the hotel's sole other guest and a scene-steal-ing David Lloyd Meredith as the general factorum - similar shafts of intuition which echo Branwen and Camber's central

The Long Mirror is something of an oddity in this day and age, but quite a fascinat-

Ian Shuttleworth At Theatr Clwyd, Mold, until March 2 (Tel: 01352-755114)

# INTERNATIONAL

#### ■ AMSTERDAM

CONCERT Concertgebouy Tel: 31-20-5730573 Sylvia McNair: accompanied by planist Roger Vignoles. The soprano performs songs by Haydn, Schubert, Messiaen, Poulenc and Bizet, 8.15pm; Feb 20

#### **BERLIN**

CONCERT Philharmonie & Kammermusiksaal Sinfonie Orchester Berlin: with Mi-Hae Lee, perform Beethoven's

by the Ballett Bonn; 4pm; Feb 18

#### CAPE TOWN

City Hail Tel: 27-21-4617084 The Musica Reservata Ensemble: with conductor Jacques de Vos. Malan and soprano Marianna Seriontein perform works by Feldman, Cloete and De Vos Maian;

#### DRESDEN

OPERA Sächsische Staatsoper Dresden Tel: 49-351-49110 Jenufa: by Janácek. Conducted by Wolfgang Rennert and performed by the Sächsische Staatsoper Dresden. Soloists Include Anny Schlemm, Roland Wagenführer, Elisabeth Wilke and Matthias Henneberg; 7pm; Feb 18, 21

#### **■ FRANKFURT**

CONCERT Jahrhunderthalle Hoechst Tel: 49-69-3601240 Alban Berg Quartet: with planist Rudolf Buchbinder perform Mozart's String Quartet No.14 in G Major, Berio's Nottumo string quartet and R. Schumann's Piano Quintet in E flat major, Op.44; 8pm; Feb 21

#### ■ HAMBURG

CONCERT Musikhalle Hamburg Tel: 49-40-346920 NDR-Sinfonieorchester: with conductor Jiri Belohlavek and viola-player Hirofumi Fukai perform Bartók's Viola Concerto and

Mahler's Symphony No.9; 11am; Feb 18, 19 (8pm) EXHIBITION

Hamburger Kunsthalle Tel: 49-40-24862612 Hollandische Kirchenbilder: a presentation of seven paintings by 17th-century Dutch painters, including Pieter Saenredam, Gerard Houckgeest and Emanuel de Witte. All these artists specialised in painting church interiors; to Feb 19

#### LISBON

CONCERT Grande Auditório de Fundação Gulbenkian Tel: 351-1-7935131 Soloists of the Orquestra Gulbenkian: with bassoonist José Coronado and pianist Eric Malson perform works by Fasch, Skalkottas, Hindemith, Dutilleux and Saint-Saens; 6.30pm; Feb 19

#### LONDON

CONCERT

7.30pm; Feb 18

AUCTION Christle's Tel: 44-171-8399060 Important Collectors' Motor Cars: highlights of this sale include a 1952 Frazer Nash le Mans replica. The car has retained the classic British Racing Green paintwork and still has the original green leather interior. Also a 1953 Austin Healey 100/4, a 1935 Aston Martin Ulster and a 1928 Rolls-Royce Phantom I Brewster Newmarket are on sale; 7pm; Feb 19

Barbican Hall Tel: 44-171-6388891

with conductor Colin Davis perform

London Symphony Orchestra:

Mozart's Symphony No.39 and

Bruckner's Symphony No.5;

#### **MADRID**

May 26

**OPERA** Teatro de la Zarzuela Tel: 34-1-4298225/6 La Cenerentola: by Rossini. Conducted by Antoni Ros Marba and performed by the Teatro de ia Zarzuela. Soloists include Jennifer

Larmore, Rockwell Blake and Manuel Lanza; 8pm; Feb 21, 23

#### MILAN DANCE

Teatro Carcano Tel; 39-2-55181377 Shapiro & Smith Dance: perform choreographies by Shapiro & Smith. Part of the Milano Festival; 9pm; Feb 20, 21, 22, 23, 24, 25 (3.30pm)

#### MUNICH **OPERA**

Nationaltheater Tel: 49-89-21851920

 Il Barbiere di Siviglia: by Rossini. Conducted by Marco Guidarini and performed by the Bayerische Staatsoper. Soloists include Marita. Knobel, Roberto Sacca, Enric Serra and Cecilia Gasdia; 7pm; Feb 17, 19, 23

#### PARIS

CONCERT Salle Gaveau Tel: 33-1 49 53 05 07 Philippe Alegre and Ludmile Jankowska: the planists perform works by J.S. Bach, Mozart and Gershwin; 8.30pm; Feb 19 **EXHIBITION** Galeries Nationales du Grand Palais Tel: 33-1 44 13 17 17

 Sérinde, terre de Bouddha. Dix siècles d'art sur la Route de la Soie: exhibition devoted to the art produced along the Silk Road In Asia. The display includes paintings on silk, sculptures, manuscripts and icons; to Feb 19 JAZZ & BLUES Cité de la Musique Tel: 33-1 44 84 45 00

London Jazz Composers

DANCE

Opera House Tel: 1-202-416-4600 Alvin Alley American Dance Theater: perform Ailey's choreographies The River and Revelations, and Zollor's Shelter; 20m: Feb 18

Orchestra: and the Denis Colin Trio WORLD SERVICE perform jazz music; 8pm; Feb 17 BBC for Europe can be received in western Europe SYDNEY

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Haydn; 7.30pm; Feb 19 WASHINGTON

atmosphere corrodes the

integrity and honesty of gov-

ernment. Officials persuade

themselves that their duty is a

narrow one to the political

masters of the day. Ministers

see parliament as an obstacle

to efficient administration, an

enemy rather than an ally in

the cause of good government.

reverse. Consumers are pro-

tected by anti-competition

laws from the corrupt behav-

iour of monopolistic commer-

cial enterprises. Such laws

make for more efficient mar-

kets. But there is no such

defence for mere citizens from

the concentration of unac-

countable power in Whitehall.

naive the bicycle-riding Sir

Richard has been about the

conduct of government. To his

eternal discredit. Douglas

Hurd, the former foreign sec-

retary, has laid the ground-

work. Trade relationships

must be weighed against for-

eign policy goals, he says.

National security and sensi-

tive foreign relationships

demand secrecy. A High Court

judge, and a liberal at that, could not possibly appreciate the harsh realities of power.

But to those outside the magic

circle such protestations do no

more than amplify the wrong-

doings. Bad enough to score

parliament, the voters and the

truth. Worse to insist that

there was nothing wrong in so

It is impossible at this point

to assess with accuracy how

much political damage Sir

Richard's conclusions will

inflict on an enfeebled admin-

istration. Not too much, I sus-

pect. The prime minister him-

self has been exonerated, a

fact that makes it all the more

extraordinary that he has

been so willing to distort the

findings of his own inquiry.

Mr Major could have accepted

the central thrust of the

report, blamed the misde-

meanours on the ancien

regime, and emerged with

some dignity. But that is not

the state of British politics.

From Mr Derek

O. Sword.

Much will be said about how

The truth of course is the

Philip Stephens

## An obsession with secrecy

It took only a few minutes for the attempts by past and present ministers to defuse the Scott report to come to nothing in the face of its damning truths

The Scott inquiry into the sale of arms to Iraq was conceived in a spirit of half-honest inquiry. Its report has been made public by John Major's government in an atmosphere of rancid self-justification. I use such emotive adjec-

tives advisedly. Before publication, ministers spent eight furtive days building a wall of rebuttals. Sir Robin Butler, the cabinet secretary, and a team of Whitehall's finest were deployed in the same tawdry cause. It survived no more than a few minutes against the damning truths of Sir Richard Scott's text. The government made it impossible for others to study in detail the 1,800-word report. It could not suppress its essential gist.

The 61-year-old appeal court judge has provided us with a masterly illumination of the dark recesses of power. Among its 1,800 pages there are certainly flaws, probably mistakes, no doubt occasional errors of judgment. But there is no contest between Sir Richard's erudite analysis and the pleading of those he so

Sample the contrast between the official gloss and the actual report. The first of the hefty batch of self-serving Whitehall press releases to land on my desk before the report itself came from the Cabinet Office.

Drafted no doubt by a minion of the aforementioned Sir Robin, it stated with a confidence borne of contempt that: "Sir Richard Scott's report completely exonerates all ministers and civil servants from any sort of conspiracy or cover up in relation to the sale of arms to Iraq.

In fact the statement is technically true. Sir Richard endorsed it as such. But it is as deliberately, and grossly. misleading as the many public statements on arms sales to Iraq which formed the basis of the inquiry. Compare it with Sir Richard's central conclusion on whether ministers misled parliament about the

export of lethal equipment to Saddam: "The government statements made in 1989 and 1990 about policy on defence exports to Iraq . . . failed to discharge the obligations

imposed by the constitutional principle of ministerial accountability". There you The half-truths ran through

every sentence of lan Lang's statement to the House of Commons. I have much time for the president of the board of trade. He is as decent a politician as we expect to find at Westminster these days. But what cynical sophistry infused his version of the report. We were told by Mr Lang

that William Waldegrave, the former Foreign Office minister, had been cleared of the charge that he had misled parliament when constraints on deals with fraq were relaxed. But listen again to the objective evaluation of the learned judge appointed by Mr Major to discern the truth: "The answers . . . failed to inform parliament of the current state of government policy on nonlethal arms sales to Iraq. The failure was deliberate."

And the reason for these untrue statements National security? Sensitive foreign policy considerations? Intelligence-gathering? Not a bit of it. says Sir Richard: "I have come to the conclusion that

the overriding and determinative reason was a fear of strong public opposition." We could continue with this

game for many hours. Sir Nicholas Lyell, the attorneygeneral, comes in for similar criticism for his role in the prosecution of three directors of Matrix Churchill. This was the company which collabo-rated with intelligence agents while selling Saddam Hussein sophisticated shell and missile-making equipment.

Sir Richard finds, as expected that there was no conspiracy among senior ministers to send the company's directors to prison by withholding sensitive documents from the court. The so-called Public Interest Immunity Certificates were signed by the likes of Kenneth Clarke and Michael Heseltine in good faith.

But as to the attorneygeneral's role, he showed "a serious misunderstanding of the role and duty of a minister asserting a PII claim". And again: "I [Scott] question the propriety of instructing coun-sel to seek to avoid the disclosure of documents".

Neither Mr Waldegrave nor Sir Nicholas, of course, plan to resign. Sir Richard is generous in his assessment that while the two ministers were culpable, they did not appear wicked. Mr Waldegrave had shown no "duplicitous" inten-



Arms and the inquiry leaders: (from left) Sir Richard Scott, Miss Presiley Baxendale and Christopher Muttukumar

tions. Sir Nicholas emerges as dangerously incompetent.

More importantly, the perverse logic of contemporary politics tells Mr Major that to allow any ministers, tarnished or otherwise, to depart would be admit Tony Blair's charge that he "buckles" under pressure. The Tory right on the backbenches at Westminster. still seething over the outcome of the Nolan committee on standards in public life, is not in the mood to allow another member of the judiciary to meddle in politics.

We will see soon enough whether that position can be sustained against Sir Richard's erudite indictments. The government's luck has changed in recent weeks. The economic outlook seems at last to promise a return of the feelgood factor. Mr Clarke is poised to cut interest rates.

Robin Cook, the shadow foreign secretary, will do his forensic best to break the prime minister's resolve. But success or otherwise will hinge on whether the arms-to-Iraq saga remains an issue for the metropolitan political classes or whether it begins to play also in Portsmouth and

But return to the real significance of Sir Richard's inquiry. I confess that in the few hours allotted, I have not even skimmed every page, let alone every word of his prose. There will be much to come back to, particularly with regard to the role of officials and the intelligence services. The central drift is clear

Here on graphic display is a culture of government which demonstrates a withering contempt for parliament. It a culture corrupted by the absence of checks and balances against the power of the executive and by an obsession with secrecy. Here deceptions and halftruths hide behind the shield of something held grotesquely to be the "public interest".

You do not have to subscribe to the view that most of the players are corrupt or Europa · Stuart Eizenstat

## Why Europe must forge stronger security links

The European Union and Nato must not act as if they were on different planets



the European Community and I leave an even more enthusiastic supporter of the European Union. But there are difficult economic and political tasks ahead for the EU.

post in 1993 as

an enthusiastic

supporter of

The need for job creation and economic growth is central to virtually everything the EU wishes to accomplish. There are no mysteries to what must be done. Non-wage labour costs must be reduced; labour markets must become more flexible: investments in training and education must be made; and public deficits must be gradually but inexorably

Enlargement of the EU to central Europe and the Baltic states, along with Cyprus and Malta, also presents a profound challenge. Few things are more important to bringing lasting peace and stability to the Euronean continent than to heal the divisions of the cold war once and for all.

At present, only some centrai European industries are ready to compete in the EU's single market. Others are not: and if they did so tomorrow. significant unemployment might result, with waves of workers seeking jobs in the west. Additional economic reforms remain essential if enlarging the EU is to help the applicant nations and strengthen the union. But I leave impressed with the determination of central European states to take the difficult steps necessary for membership and of the EU to make the adjustments necessary to accept them as members. Another big challenge is to

the Maastricht treaty. The EU pean security organisation. But is paying a stiff price for the inability to fulfil immediately the high expectations aroused in two areas: a common currency and a common foreign

and security policy. I am impressed with member states' political commitment to economic and monetary union, in spite of the fiscal pain involved, and I leave convinced there will be a common currency for a key group of member states. If successful, the single currency would reduce economic uncertainty in Europe and cement the benefits of the single market. The US should pay attention to this great political and economic experiment.

The common foreign and security policy is equally diffi-cult. The US supports such a policy, and believes its evolution would make the EU a more effective partner. Europeans agree there are two essential problems with it: inadequate structures to implement effectively a common policy; and the absence of a common spokesperson, such as Nato's secretary-general, to coordinate and articulate it.

This reflects a broader problem: key member states do not yet wish to relinquish their foreign policy prerogatives in favour of a common approach. I believe that until this change has occurred, the common policy will always be less than the Maastricht treaty promised.

Bosnia has been an unfortunate baptism of fire for the common security and foreign policy. An effective foreign policy, even in the post-cold war era, still requires the ability to project a credible threat of military power. Many EU countries showed great courage in sending peacekeeping troops to Bosnia. But peacekeepers cannot be effective when there is no peace, and peace would not come until Nato projected its military power in a convincing and sustainable way. Bosnia thus demonstrated the need for US and Nato involvement in maintaining European peace. With US leadership, Nato will remain the principal Euro-

the relationship between the EU and the Western European Union is unclear. France's reengagement with Nato's defence forums and its interest in developing the European pillar of Nato raises further issues. All this requires a careful effort to ensure that the roughly parallel enlargements of Nato and the EU keep pace. Both have almost identical lists of central European and Baltic countries interested in future membership at the earliest possible date. To discuss this issue, a dialogue is now barely beginning between the EU and Nato and should be strengthened. Nato and the EU are both in Brussels, and we need to ensure that they do not act as if they were on different planets.

The EU will not develop the political and diplomatic muscle compatible with its economic and trade clout until the key member states desire it, which at this point they do not.

During my tenure, the EU and the US have demonstrated a capacity to resolve some of our most difficult trade issues. The "New Transatlantic Agenda" provides a means to develop a stronger; global US-EU partnership, but it de s not guarantee the EU that role. The EU will earn its role by being able to act effectively and quickly as a partner to the US in the rest of Europe and globally.

Few nations or organisations in the world face more daunting challenges than the EU and its 15 member states. Nevertheless, there is too much Europessimism around, including in the press. Every major issue is treated like a life-or-death matter. This is nonsense. I am optimistic that the EU's challenges will be successfully met. as have those in the past. If the EU did not exist, its member states would have to create it because it so clearly serves their most profound security and economic interests and those of their citizens.

The author is retiring as US



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From Mr James M. Wilson.

Packer's and Clement Crisp's elegant writing. Is it just my relentlessly negative? I am If he is right in finding so much of it so bad, then why do

James M. Wilson, 21 Custom House Street, Boston, Mass 02110, US

of Royal Bank of Scotland. In December 1995, Citizens announced an agreement to acquire Bank of Ireland's US subsidiary and, indeed, New Hampshire's largest bank. First NH Bank, This transaction will transform Citizens into a \$14bn institution with an enviable

franchise in Rhode Island, Connecticut, Massachusetts and New Hampshire. Furthermore, Allied Irish

Banks owns the \$9bn, privately

held First Maryland Bancorp, which has been a very profitable investment for Allied, and may be eventually spun off from its parent. Also, Sir Bruce Pattullo,

governor of the Bank of Scotland, was quoted in your newspaper (People, September 25, 1995) as saying that he regrets that the Bank of Scotland did not buy two US banks which became available in the late 1980s". Finally, if the largest bank in

one can succeed in the ever-changing world of US banking! Derek O Sword, Keefe, Bruyette & Woods,

the US at present, Citicorp, can

Thomas Jones, as its principal

financial officer, perhaps a full

work ethic is necessary before

understanding of the American

have an Englishman, Mr

The World Trade Center, New York, NY 10048, US

#### Really so bad?

Sir, I was intrigued to read

(February 14). As a US bank

researched European banks, I

comments about "UK banks

failing to make it in the US".

between banks on both sides of

the Atlantic is that of Citizens

Financial Group, a subsidiary

A prime example of an

impressive relationship

Mr Paul Bedford's letter

stock analyst who has

must take issue with his

Sir, I enjoy your arts columns and admire William impression, though, or are they struck particularly by William Packer's pieces on modern art. you and he devote so much time and space to it?

Boston Ventures Management,

### 'Globalisation' a likely sign of decay

·LETTERS TO THE EDITOR ·

Number One Southwark Bridge, London SE1 9HL We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax

to 'fine'), e.mail: letters.editor@fi.com Translation may be available for letters written in the main international languages,

Impressive relationships for UK banks in US

From Mr Phil Mullan. Sir. Martin Wolf's review of globalisation ("The global economy myth", February 13) was a refreshing riposte to some of the more outlandish claims made about international economic developments today.

Against those who claim "globalisation" as the "chariot of progress" it is possible to add that the most significant international players are the leading industrialised nations whose economies are in most difficulty these days. They

remain responsible for the lion's share of international trade, financial flows and foreign direct investment,

The general trend here is that the more sluggish and recession-prone is the domestic economy, the greater the resort to international operations. Hence we see the big rise in US exports over the past 10 years and the rapid turn to overseas production by Germany and Japan over the periods of their protracted recessions. Also it explains the irony that the UK, which is well past its economic prime, is, relative to its size, leading the world in many areas of internationalisation: ownership of foreign assets, location for others' foreign direct investment, export

dependence. Internationalisation, or globalisation", seems to be more a sign of economic decay than progress.

Phil Mullan, 1 Wellington Mansions. Shacklewell Road, London N16 7TP.

### Price of MS drug reflects benefits and costs of development

From Mr M.E. Wallace. Sir, I must protest most strongly at the article "Doubts cast on costly MS drug" (February 15) regarding the Drug and Therapeutics Bulletin review of our new treatment for multiple sclerosis, Betaferon (interferon beta-1 b). The bulletin itself contained some serious factual errors.

The article in the bulletin asserts that the drug is expensive and may not even work. That is patently not the case. While it is not a cure for MS, there is strong evidence for an important effect in a certain proportion of patients with the relapsing-remitting form of the disease. Indeed, a recent article in the specialist peer-review journal Neurology, written by senior neurologists from North America. concludes: "As the first approved, effective treatment for relapsing-remitting MS, Interferon beta-1b signals a new era in the management of MS." Can these neurologists.

who were all involved in the pivotal trials of the product, and the rigorous licensing authorities in both the US and Europe, which granted marketing authorisation on the basis of the evidence from these trials, all be wrong? To quote the European Commission's European Public Assessment Reports on Betaferon, "the application contains adequate clinical data

to support clinical safety and

recommendation for marketing

efficacy, allowing a positive

You also report that the bulletin states that the product should only be used under trial conditions. I must point out that Betaferon has been granted a marketing licence for a specific indication; where this indication exists it would be unethical to limit usage solely to clinical trials. Indeed, this would be contrary to recently stated government policy on its provision. In November, prior to the launch

of the product, the NHS Executive sent out an executive letter giving recommendations on how Betaferon should be prescribed on the NHS, most notably that it should be under the supervision of a hospital neurologist.

These guidelines were simply arrived at, following extensive discussion between the company and the various parties concerned, as being the most responsible and practical arrangement given the nature of the disease, multiple scierosis.

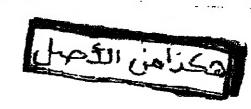
We believe that the price reflects the benefits to be obtained. It also reflects the very high development and production costs involved in such a biotechnology product. The total (global) development cost for any pharmaceutical products is in the order of c200m. This increases still further for products produced via biotechnological methods which have far more complex

manufacturing requirements. It is also important to note that Betaferon represents a new therapeutic concept; innovative therapies are inevitably costly to develop and Betaferon is no more expensive than many other drugs, including other interferon with similar novel Status.

Schering regrets the confusion caused by the misinterpretation of published and peer-reviewed results by the Drug and Therapeutics Bulletin.

The experience of more than 40,000 patients and their prescribers in the US and Europe re-confirms the value of Betaferon treatment for relapsing-remitting MS.

M.E. Wallace, managing director, Schering Health Care, The Brow. Burgess Hill. West Sussex RH15 9NE,



## A mature democracy

Scott report is the maturity of Britain's democracy. Is Britain a society able to debate openly the conflicting interests involved in selling arms to brutal dictatorships? Do its ministers recognise a continuous duty to secure public trust for their policies? Or are the public and parliament too immature to be trusted, justifying gov-eraments in disguising policy or even blatantly lying about it? Far from evading such ques-

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tions, Sir Richard Scott places them at the forefront of his report. He asserts bluntly that successive ministerial statements in 1989 and 1990 about policy on defence exports to Iraq "failed to discharge the obligations imposed by the constitutional principle of ministerial accountability".

From this failure flowed, inter alia, the prosecution of Matrix Churchill executives for exporting military equipment to Iraq. The government's relaxation of policy or such arms sales, and the limbolvement of the security services with Matrix Churchill, became known only once the trial of three executives had started; and only then after the release by the trial judge of documents which had been kept confidential by the use of Public Interest Immunity Certificates. The handling of these certificates is strongly criticised by Sir Richard. A report extending to five vol-

umes and 1,806 pages, dealing with highly complex matters, cannot be fully digested in a few hours. Many of the recommendations relate to the security services and the detail of export control procedures. Their implications are not immediately apparent, but are likely to prove significant.

Arms exports

Yet three things are clear from an initial reading. First, there was Matrix Churchill case. Second, very serious errors of judgment were made by two named ministers - Sir Nicholas Lvell and Mr William Waldegrave. And third, the affair raises wider public policy issues about the control of arms exports and the accountability of ministers to parliament. The criticism of the two minis-

he knew to be untrue. The judge's comments about Mr Waldegrave's apparent sincerity in denying such knowledge do not qualify his judgment. Sir Nicholas is censured for his failure to recognise the "important constitutional and legal issues involved" in Mr Michael Heseltine's strongly-voiced concern about the Public Interest Immunity Certificates he was asked to sign in the criminal pros ecution of Matrix Churchill execu Personal error The position of the two named

ters is devastating. Mr Waldegrave signed dozens of letters to MPs

about policy on arms sales to Iraq

which, Sir Richard has concluded

ministers will dominate the politics of the coming days. It may be futile to call for their dismissal now that the prime minister has thrown his weight behind them But Sir Nicholas and Mr Walde grave must consider the damage they will do to standards in public life if they decide to stay. Should they remain, the question will fairly be asked whether there any circumstances in which a minister will ever take responsibility for a serious personal error.

As to the wider issues, there are obviously acute difficulties in veloping an ethically defensible policy on the selling of arms to warlike regimes. The British government's restrictions on arms sales to Iran and Iraq in the 1980s were an honest attempt to form such a policy. Governments need also to form realistic assessments of their capacity to control exports in any event, and Sir Richard is right to recommend a comprehensive review of export control regulations and procedures.

Yet he is also right to focus attention on the need for public accountability. Clearly national security must be paramount. But, no government conspiracy to pervert the course of justice in the ger satisfactory that Parliament and the British public are not entitled to be told to which countries and in what quantities goods such as artillery shells, land mines and cluster bombs have been licensed for export?" He "respectfully suggests" that the obligations of ministerial accountability should be "urgently rethought". The sooner the better.

## Strains in the global village

village" to describe a future world girdled by mass communications networks. Today, technology is turning that vision into a universal reality. However, many global villagers - or at least their representatives - seem uncomfortable about the results. In a growing number of countries, borderless information and entertainment media are viewed, not as a positive force for integration, but as a divisive threat to national integ-

rity and cultural values. The latest instance is the European Parliament's revival this week of proposals for tighter curbs on broadcasting of foreign televi-sion programmes. In the words of Ms Luciana Castellina, chairman of the parliament's culture committee: "What is at stake is the survival of the cultural identity of Europe." In similar vein. France which already applies strict local contest quotas to television broadcasting - imposed a requirement last month that 40 per cent of songs played by radio stations must be in French.

Ireland recently passed a law calling for a third of radio material be originated locally, while Portugal and Belgium may follow Suit. Meanwhile, Ottawa and Washington are in dispute about Canada's use of cultural protection laws to restrict access to its market by US-based companies in businesses including cable television and publishing.

Growing anxiety

These cultural defences are Triptoms of deeper insecurities. In Canada and Belgium, they reflect a shaky sense of nationbood, and in France an increasingly anguished effort to reverse a steady loss of linguistic hegemony ireland's and Portugal's concerns are at least partly related to their status as small Countries located at the fringes of turope and traditionally overshadowed by more powerful leighbours. But while all share a larticular sense of vulnerability, their concerns are not unique. by many other countries, there is a sing anxiety that the combi-

ering of frontiers has unleashed

More than 30 years ago, Marshall forces beyond the ability of gov-McLuhan coined the term "global enuments and nations to centrol Some observers, indeed, argue that the onrush of globalisation calls into question the future of the nation state as a meaningful political and economic unit Such uncertainties inevitably prompt pressures to define more clearly distinctive common values which differentiate nations and commu nities from the rest of the world.

Blanket curbs

However, erecting cultural barriers is not a solution. Crude measures such as audio-visual quotas are almost certainly unworkable. It is near-impossible to define local content levels for films and television programmes, which increasingly rely on inputs of material, skills and capital from a wide variety of international sources. Such restrictions risk becoming protectionist ramps for uncompetitive local producers.

Enforcement of blanket curbs such as the European Parliament favours would also involve an objectionable degree of official intervention. The line between quotes and censorship is danger ously fuzzy, and open to political abuse. How could a European Union which blessed such an abridgement of free information flows presume to lecture China for clamping down on the Internet and the supply of electronic busi-

Nor is there any reason to suppose that curbing foreign audio-visual services, even if it were practicable, would enhance the quality, variety or cultural value of local programmes. Indeed, the evidence from France suggests the contrary: the main result of banning Hollywood gameshows and soap operas from television screens there has been a crop of uninspiring French look-alikes.

ness data services from abroad?

Such examples suggest that those who warn against the dangers of falling prey to foreign cultural imperialism may not be entirely wrong. But the threat is largely manufactured at home, and has much to do with deficient creativity and weak entrepreneurial drive. In such cases, restoring cultural dynamism is no simple task. But blaming foreigners for the problem is not the answer.





## Prised out of its Shell

The oil giant's shake-up has produced cost savings and boosted profits, say David Lascelles and Robert Corzine

and slablike as ever yesterday. But inside, Mr John Jennings, chairman of Shell Transport and Trading, the UK half of the Anglo-Dutch oil giant, was proclaiming that everything had

After nearly two years of planning and implementation, Europe's largest company has completed its biggest restructuring in 30 years from which it hopes to emerge a more formidable competitor. "I am extremely optimistic about the prospects the restructuring will bring to our business." he said.

The changes directly affect only the "corporate centre", the key operations in London and The Hague which control the multinational's worldwide operations. But the intention is that the revved-up core of the group should then drive similar changes through in the hundreds of operating companies that make up the Shell empire, and deliver profit improvements of as much as 50 per cent.

The restructuring was officially launched last spring when Mr Cor Herkströter, president, called for a 30 per cent cut in costs. On the face of it, the call seemed unnecessary since Shell had just announced record earnings of more than £4bn; its return on capital was 10 per cent, in line with the industry average. However, Mr Herkströter said this was not enough to sustain the company in the long run and set a

target of 12 per cent. Shell had an extra problem: its famed internal organisation marked by a strong emphasis on consensus

he grey slab of Shell and a proliferation of regional bar-Centre on London's onies. This encouraged too many South Bank looked grey committees and turf battles, and left Shell insensitive to its markets and customers. The complexity of lines of command also made it difficult to pin responsibility on individuals: when things went wrong, it was usually someone else's fault.

Shell was a laggard in the move to reform. Most of its major competitors - Exxon, Mobil, Amoco and British Petroleum - had gone through painful restructuring since 1990, impelled by weak oil prices and cut-throat competition. The latter was particularly acute in refin ing and petrochemicals, but Shell's huge positive cash flow shielded the company from the pain.

The outline for the changes had been in preparation a year before the Herkströter pronouncement, with the belp of McKinsey, the consultants. The aim was to strip out the old regional lines of command and replace them with structures based on lines of business; exploration and production, oil products (refining and marketing), chemicals, gas and coal. Each of these is headed by a tight-knit "business committee" of senior directors from the key operating companies which will keep the division focused on its business objectives. The new buzzwords are "performance", "behaviour" and "results"; staff are encouraged to see themselves in a business rather than a department or region. Share option schemes have been extended to more manag-

ers to increase incentives. Detailed implementation of the master plan was left to the individual divisions, with some facing a

bigger task than others: refining

had recently had a radical shakeout with the loss of thousands of jobs, but exploration and production had not changed for quarter of

a century. The exercise proved more difficult to carry through and "sell" internally than management expected. The original completion deadline of October 31 had to be extended twice, first to January 1 and then to February 1. Even now, the exercise is not fully complete.

hell executives are coy about the reasons for the delays. But staff resistance was strong. The planning was secretive, which created a distinction between insiders and outsiders, and bred

Jobs were at stake, which sparked anger, particularly when UK employees discovered they were being offered less attractive severance terms than their Dutch colleagues. And many people had to be persuaded that change was neces-sary, given Shell's record earnings and £7bn cash mountain. The large dividend increase announced yesterday was intended to drive home to staff that tough financial targets will be set.

The abolition of the baronies, the most political step in the process because it would challenge powerful fieldoms, created fewer visible ripples. They were gone by last Sep-tember when the members of the new business committees were selected by the committee of managing directors, the four-man inner cabinet. However these appointments included most of the former barons, meaning that the top management line-up hardly changed at all. This produced accusations that the change was less radical than was being claimed. But Mr Peter Hadfield, the director of human resources who oversaw the exercise, stresses that it brought on a new generation of middle management.

The "new" Shell, as it now calls

itself, may not look dramatically different. But executives say it could produce some surprises. For example, Shell has traditionally en itself as a leading developer of new oilfields, even though these are financially less attractive than participating in existing "brownfield" projects. In future, the profit consideration rather than the self-image could lead to a shift of emphasis in Shell's exploration and production activity towards the latter.

The restructuring has been greeted with a mixture of apprehension among Shell's competitors, and enthusiasm by its shareholders. They are doing the right things, says Mr Fergus MacLeod, the oil analyst at NatWest Markets, "They need to become more centralised. and technology makes it easier to go that way. Their competitors such as Exxon and BP had adopted command and control systems which have made them more efficient."

The results of the shake-up are likely to be judged less in terms of costs saved through job losses which at 1,100 are relatively small for a company Shell's size - than in terms of improved profitability.
"The main objective is not reducing people," says Mr Hadfield, "because that's not where the big pay-out is going to come. That will come when we raise the business performance of the company."

### The pearl within

ome of the most striking changes in Shell's restructuring have been made to its exploration and production division where there had been no shake-up for 25 years.

Although it employed only 1,500 people at the centre, the division planned the work of 5,000 people out in the field. It also controlled a central part of Shell's business: finding oil and gas, and getting it out of the ground. Mr Mark Moody-Stnart, the man-

aging director who oversees the sector, called for a "radical" redesign. He entrusted the task to two middle managers in their 30s: Mr Alex Kulpecz and Mr Chris Finlayson. Mr Kulpecz, an American, reckons he was selected "because I'm an outsider with the reputation of a maverick".

Over three months last summer Mr Kulpecz and Mr Finlayson worked with Booz Allen & Ramilton, the management consultants. on a blueprint. To stimulate ideas, they visited companies such as General Electric of the US, ABB, Merck and even rival oil companies such as Mobil. They also surveyed outsiders' perceptions of Shell and learnt that people found it difficult to work with, slow-moving, arrogant and high-cost. They found that its reputation was slipping in key areas: even though Shell saw itself as a leader in deep-sea drilling technology, its closest competitor. BP, was winning all the credit.

Mr Kulpecz's teams also considered how Shell's world might look 20 years from now: its markets and its relationships with oil producers. And they looked at how Shell could work more closely with smaller, entrepreneurial oil companies with very different cultures.

The plan has two essential aspects. First, it creates a simplified management structure under a new business committee. Seven or eight layers of management have been reduced to three, and geographical reporting lines have been eliminated. According to Mr Kul-pecz, this means a decision that used to take a month may now be taken in a day. "We're now saying this man makes the decision, not a committee of 20 people," he says. Second, all units are now mea-

sured by their business results. Much the most important part of the division was the technical side which employed nearly 1,000 scientists and experts in petroleum exploration. But many were work ing on little-used technology, and the management had no incentive to redeploy them. Under the new scheme, work will be dictated by the demands of customers such as other Shell companies. It will thus be organised around processes. such as drilling, rather than disciplines, such as geology.

"The organisation will be based on the processes required to make the business run, not on militaristic lines," says Mr Philip Ellis, one of the Booz Allen consultants. People must be sought after for their ability to add value to a decision, not for their position or title." The changes encountered hostility from staff who felt they had been excluded from the planning

process. "There was a lot of pent-up anger." says Mr Finlayson. A series of workshops helped reduce resis-

The new scheme strips out 300 jobs and should produce a saving of about 30 per cent on the sector's FI 800m (£316.2m) of annual costs. So Mr Kulpecz and his colleagues met the Herkströter target. although it will be some time before this is confirmed in the

### BSERVER.

#### Tie me up tie me down

Most days of the year, an old school tie doesn't get you very far in northern Germany. But donning a threadbare, none too precious piece of neckware was a very amert move yesterday, on Altioeiberfastnacht.

The so-called old women's carnival, a particularly Rhineland tradition that kicks of the revelry leading up to Ash Wednesday, is something of an ordeal for the male of the species. His office turns into a playground for his strangely

have carte blanche for the day to snip off ties, shoe laces, and - well, it depends how daring they are feeling. The tradition, it is claimed, dates back to 1824 and the formation by a bunch of washerwomen of the first Tadies committee" in Bonn,

attired female colleagues, who

entirely devoted to celebrating a day free of men. Just to leaven the mirandry, theladies can these days normally be persuaded to comfort their victims with a kiss.

Boy's own stuff · Spanish football can now return to normal. Barcelona, the Spanish

Numancia, the team which nobody

champions, have knocked

had ever heard of, out of the cup. Numancia, from the central mountain town of Sorla, had already beaten first division teams Real Sociedad, Sporting de Gijón and Racing de Santander, and drawn the first leg with Barcelona. But they lost 3-1 to Barcelona on Wednesday night. When 10,000 Numancia's

supporters, about a third of the local population, turned out to support their team in Barcelona's Camp Nou stadium, Barcelona responded by unfurling a banner "Surrender, you're surrounded." However, there is some consolation for Numancia's part-time players. The club has been approached with a deal to carry advertising on its shirts for Tauriton, a product for enhancing male potency.

#### Wheels within

Urban myth in South Africa has for some while singled out the BMW driver as a favourite target of the armed carjacker. So BMW decided to take action, and automatically included insurance

in the price of new vehicles. The German manufacturer has been complaining loudly about insurance companies fat annual premiums - up to 20 per cent of a new car's value. It has also used leaked police figures showing that car bijackings in South Africa broadly reflected a manufacturer's market share. But it pays to look at the fine

print of BMW's offer. Anyone reporting their vehicle stolen or hijacked will be subjected to a lie-detector test to support the claim.

The company acknowledges that this might be a "first" in car insurance policies, but argues that fraudulent insurance claims in South Africa could well become yet more prevalent than hijacking. So much for that business about the customer always being right.

#### All at sea

■ A HK\$4.2m (\$543,300) study has been ordered into who is making waves in Hong Kong. A lot of money to spend when the answer seems so obviously a large country beginning with C.

But no, the object of study is the "confused sea state" in Hong Kong harbour, which is making life difficult for big boats when docking, and for small boats trying to do most anything. So the government has announced that Hong Kong University will spend 12 months evaluating waves in Victoria Harbour.

Well, there are some things for which even China cannot be

#### On a roll

■ Vietnam may still be classified. as a developing country, but nine years of economic reforms seems to be pushing it up the Rolls-Royce

The free-wheeling southern city of Ho Chi Minh City is reckoned to boast 200 or so millionaires who have thrived in the communist country's perestroika, and it would seem some of them are beginning to flash their money around. In recent months, Rolls-Royce has managed its first sales - to two buyers who were local Vietnamese businessmen in joint ventures with foreign investors.

One of them snapped up a "touring limousine", a 20-foot stretched model complete with television set and walnut-fronted cocktail cabinet which usually sells for \$400,000. The other bought a Silver Spur, a snip at \$210,000, but still a tidy amount of cash when the average monthly per capita income in the former Saigon is just \$810.

#### Blindman's buff

Is the German government recruiting someone to sell the idea of the single currency to a sceptical

An advertisement appeared recently in the Frankfurter. Allgemeine newspaper. "Wanted: Salesman able to sell picture to hlind man for one-off genuine husiness deal"

Then again, maybe not. It's a rather tall order, bearing in mind they are only proposing to pay DM50,000 (\$34,000).

### Financial Times

#### 50 years ago Threat of strike in Mexico

Almost simultaneously with official cabled advice from Mexico City that the strike at the Fresnillo mines had been settled. a Reuter message from Mexico City reported that the strike in the silver mines may be backed by a general strike in June if miners' demands are not met before that date. The general strike warning, says Reuter, comes from the railway, oll, electricians' and printers' unions, some of the strongest in Mexico. The miners are demanding a 40 per cent increas in salary based on the fact that the cost of living went up during the war to 200 and 300 per cent above pre-war prices.

U.S. effort to beat inflation President Truman announced in a White House statement big changes in the economic administration of the country and a new stabilisation policy. It is an all-out bid to end the growing political crisis, and to end the nation-wide strikes and the fear of inflation. The revised stabilisation policy will mean a general rise in wages and prices in the months to come.

Smaller cotton crop World cotton production for 1945-46 is estimated by the U.S. Department of Agriculture at 22,650,000 bales or 7.4 per cent lower than 1944-45 and 27 per cent below the 1935-39 average.

As a % of GDP

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## Bundesbank takes tough line on financial policy

By Peter Norman in Bonn

Germany must make greater efforts to cut its public sector deficit to meet the Maastricht treaty criteria by 1997, the Bundesbank

warns today.
In its latest monthly report, the central bank says German financial policy faces "great chal-lenges" if the deficit is to be brought below the Maastricht limit of 3 per cent of gross domestic product. It was 3.6 per cent

The Bundesbank says: "In view of recent developments, the necessary medium-term (budgetary) consolidation requires still greater efforts than previously

It calls for a "double strategy" of cutting the deficit while reducing the burden of taxes and social security levies. It warns that "the aiready heavy pressure to reduce public spending will increase" if these goals are to be achieved.

The combined deficit of Germany's federal, state and local authorities was worse than municipal deficits would improve expected, last year, the report this year. Indeed, it warns that

adds. Nor there was any discerni- current plans are based on ble improvement in the finances of Germany's pension, unemployment and health insurance funds despite a big rise in contribution

Instead of undercutting the 1994 level of DM106bn (\$72bn) as planned, the total deficit of Germany's regional authorities increased by between DM5bn and DM10bn last year. The social insurance funds had a 1995 deficit of nearly DM15bn after roughly breaking even in 1994.

The Bundesbank blames unexpectedly high revenue shortfalls of about DM35bn last year for Germany's lurch into the red. Only a quarter of the shortfall reflected the economic slowdown. Revenues were also depressed by tax breaks for investments in

The report says the federal government has coped far better with the 1995 tax shortfalls than the states or local authorities. But there was no sign that the combined federal, state and

### offer birds a safer migration

assumptions that appear too opti-

The forecast reduction in the

federal labour office deficit to

DM4.5bn this year from DM7bn

in 1995 assumed roughly

unchanged employment condi-

tions. However, unemployment rose to a record 4.16m in January

and the government now expec-

ted that on average there would be 290,000 more jobless this year

The Federal Statistics Office

yesterday reported a 2 per cent

real drop in retail turnover in

1995 compared with 1994. Mr Mar-

tin Hüfner, chief economist of

Bayerische Vereinsbank, pre-

dicted that Germany would be

the slowest growing of the big

Wolfgang Münchan adds from

Frankfurt: German engineering

metal industry employers and

the IG Metall trade union yester-

day failed to agree an ambitious

scheme for new jobs in exchange

for pay restraint after the

employers ruled out any agree-

industrial nations this year.

than in 1995.

By Caroline Southey

Migrating birds returning to Europe after their winter breaks in the sun have won a reprieve from being gunned down by European hunters.

Euro-MPs

The European Parliament yes terday voted to clip the hunters wings by fixing for the first time a date to close the shooting season across the European Union.

The environmental lobby backing the measures met fierce resistance from southern Europeans. particularly the French, who defended their right to hunt on the grounds that it was won through revolution and was an integral part of French culture. The amendment to close the EU hunting season on January 31 for all migrating birds was

passed by just nine votes following a heated debate. The pro-hunting lobby had backed a Commission proposal to allow member states to fix dates for particular species extending

to February 28.
The decision will present Mrs
Ritt Bjerregaard, commissioner for the environment, with a dilemma - whether to stand by the Commission position, which pre-dated her arrival in Brussels, or to stick to her green credentials and agree with the parliament. The final say rests with the Council of Ministers.

The proposals were aimed at amending the 1979 directive on the conservation of birds which provides protection for 74 species, including honey buzzards, flamingos, swans, geese, kites, ducks, eagles, vultures, harriers, falcons, terns, puffins, stormy

petrels, herons, egrets and storks. In most states, the hunting season closes on January 31, but continues to February 28 in Greece and France. Most flocks of migrating birds return to breeding grounds across Europe in February, although some fly back

in December and January.

Mrs Maartje van Putten MEP, a driving force behind a fixed date said: "These are the birds that deliver the next generation. Hunting them during migration can have a seriously disruptive effect on their ability to breen

### THE LEX COLUMN Grim tales

The evangelical zeal of Mr Helmut Kohl, the German chancellor, for European monetary union was once thought to be sufficient to win the day, despite any technical obstacles such as missed economic targets. But today's monthly report from the Bundesbank, with its grim warnings of Germany's difficulties in meeting the monetary union criteria, shows that the doubters too will be a force to be reckoned with

Innocently enough, the report urges a redoubling of efforts to meet Masstricht criteria by slashing public spending while cutting rather than increasing taxes. But that is easier said than done, given the weakness of the German economy. Transforming the ratio of the budget deficit to gross domestic product ratio from 3.6 per cent last year to less than 3 per cent by the end of 1997 - when the decision on a single currency is due to be taken

would be a feat approaching
alchemy. As the French government has already learnt to its cost, the polit ical price of meeting the convergence criteria by cutting spending may

prove too high.

Meanwhile, the Bundesbank is subthy scotching the option of fudging the criteria. The unspoken message of today's report is that the Bundesbank, which has an advisory role in the monetary union process, would not let that happen. For Chancellor Kohl to force through monetary union against the explicit advice of the Bundesbank is virtually unthinkable. The tone of the report suggests that the Bundesbank is in no mood to come quietly.

#### Shell

Yesterday's results from Shell were so lousy that even a sharp dividend increase failed to stop the share price from falling. Perversely, gruesome chemicals and downstream results offer some grounds for optimism - if, as some believe, they include a fair amount of restructuring costs. But investors are still surprisingly bullish: the shares are trading at one of the highest earnings multiples in the international oil sector. True, Shell admits it needs to change, but it also needs to do more than talk.

So far, the company is straining to meet even its lowly target of a 12 per cent return on capital: at 10.6 per cent, its performance last year was barely above 1994. And Shell has long been reluctant to take the most obvious return-boosting step - gearing itself up to give money back to shareFT-SE Eurotrack 200:

holders. Anyone buying the shares now is taking a great deal on trust. Doubters should switch into British

1996 91 92 93 94 95 96

#### Farnell Electronics

The row over Farnell's proposed \$2.8bn bid for Premier is a watershed for UK corporate governance. The most extraordinary fact about yesterday's extraordinary meeting is that 77 per cent of the electronic group's shareholders actually bothered to vote - a far higher proportion than is usual on such occasions.

While Farnell won convincing backing for its takeover, it had to promise to strengthen its board to gain the support of key shareholders. The positive reading is that this will impose greater control on Farnell's manage ment without destroying its motivation by rejecting the deal outright. The Premier purchase still looks risky, but at least shareholders know what they have let themselves in for.

#### Rentokil/BET

The idea of Rentokil trapping BET makes a lot of sense. The management record is certainly on the side of Rentokil, which has shown an uncanny ability to squeeze profits out of unpromising businesses such as pest control and tropical plant maintenance. Its 24 per cent operating mar-gins are three times those at BET even though 70 per cent of their businesses overlap. And Rentokil's successful foray into manned guarding through 1993's £75m takeover of Securiguard suggests it can turn its hand to any type of service business. BET has

recovered considerably from its crisisridden state in 1991. But it has yet to prove it can generate meaningful sales growth from what still looks like a smawl of mediocre businesses. As a result, its shares have continued to underperform, while Rentokil's have rocketed over the past two years. If Rentokil pounces now, it could offer 200p a BET share (or \$1.9bn for the group) and suffer no earnings dilu-

Such a takeover would look like a U-turn from Rentokil: the group has prospered on a diet of small bolt-on acquisitions. It would be unfortunate if Rentokil's target of 20 per cent annual earnings growth - which it has hit for 12 consecutive years - has become such a holy graft that its management will take any risks to achieve it. By adding BET's lower quality businesses, Reutokil may well end up with a lower rating. That said, the benefits of applying its more successful management to BET probably outweigh

#### UK executive pay

The Greenbury committee's recommendation that the full value of mendation that the full value of tors' pensions should be discussed is potentially highly embarrassing for many companies. So it is no surprise that the approach backed yesterday by the Confederation of British Industry would produce less dramatic headline numbers than the purist "transfer value" method first considered.

Nonetheless, the CBI's alternative method deserves to be taken seriously. Publishing a figure for the annual per sion to which directors will be enti-tled, and the change over the year, makes perfectly good sense. It is much easier to understand, and less dependent on actuarial assumptions, than the "transfer value". Most importantly, it is far preferable to the previous plan advocated by those who wanted to tone Greenbury down fudging the impact of salary increases on pensions by spreading them over several years.

Under the CBI proposal, a sharp salary increase would - rightly - show through immediately as a sharp pension increase. What it would not reveal, unlike the transfer value, is the full, capitalised cost of an increase over time, which shareholders will ultimately have to bear. There is a strong case for publishing both.

Additional Lex comment on Granad and Yorkshire-Tyne Tees TV, Page 10

### Arco signs \$1.5bn oil contract with Algeria despite threats

By Robert Corzine in London

Arco, the US oil company, last night shrugged off threats by Islamist militants and signed a \$1.5bn production sharing contract to rehabilitate the Rhourde El Baguel oilfield in Algeria.

The deal is the latest in a string of contracts signed in recent months between Sonstrach, Algeria's state oil and gas company, and western oil groups. It came a day after the extremists warned oil and gas workers in Algeria to stop work or face

The industry generates 90 per cent of the country's foreign exchange revenues, and its expansion through the harnessing of foreign capital is a main priority for the government.

The Arco deal follows the signing last month of an \$850m agreement with France's Total and Spain's Repsol for the develop- duction from 25,000 barrels a day

and the quality of justice in our courts and finds them wanting in

In support of its assertion that Mr Waldegrave had been cleared, Downing Street highlighted a

statement by Sir Richard that he

accepted that Mr Waldegrave did

not have "duplicitous intention"

in failing to inform MPs that the government's guidelines on arms

sales to Iraq had been changed.

However, in the subsequent

entence, Sir Richard damns the

overnment's "flexible" approach

to the question of whether guide-

the balance"

ment of a gasfield in the southeastern part of the country.

In December, Sonatrach agreed its largest partnership accord to date, a \$3.5bn production sharing agreement with British Petroleum for the development of a gasfield in the south-western region of In Salah.

The Arco contract covers Rhourde El Baguel, Algeria's second largest oilfield, 450 miles south-east of the capital Algiers. The Los Angeles-based company has paid a \$225m bonus payment to Sonatrach. Under the

rehabilitation of the field, which was discovered in 1962. More than 450m barrels of the 3bn barrels of oil originally in

terms of the agreement it will

invest a further \$1.3bn in the

place have been produced. But Arco intends to drill additional wells and use modern gas injection techniques to boost pro-

He also said "Mr Waldegrave

knew, first hand, the facts that,

in my opinion rendered ... un-

true" letters he had sent stating

that the Iraqi arms policy had not been altered.

Sir Richard then sums up the paradox at the heart of his

to a peak of 125,000 a day early in the next decade. The company expects to produce more than 500m barrels over the 25-year life of the project. It will receive 49 per cent of the field's output, which should begin to rise by the end of the year, according to

company officials. Mr Jay Cheatham, president of Arco's international exploration and production division, said the contract was the result of "three years of hard work and complex

In Los Angeles last night Arco declined to comment on the latest threats to oil workers in Algeria. But Mr Cheatham said: Our people are anxious to begin

Algeria's oil and gasfields, concentrated in the southern desert, have been largely spared in the four-year conflict between Islamic militants and govern-

### Government 'misled' MPs | Rivals start Kremlin race

that if the Czech Republic joined the Nato military alliance and became a base for Nato nuclear weapons, Russia would respond with force. "Since I am responsi-ble for the nuclear security of Russia I would have to take adequate measures and ensure that those sites did not exist. They

report. He "did not receive the impression of any insincerity" on would simply be destroyed." the part of Mr Waldegreve in his Although Mr Mikhailov is not claim that he had acted in good directly responsible for Russia's faith. But the report says it was foreign or defence policy, his "clear, in my opinion, that policy aggressive comment suggests either a lack of discipline on defence sales to Iraq did not within the cabinet or a new

FT WEATHER GUIDE

In comments likely to set the tone for the coming can Mr Zyuganov attacked Mr Yeltsin as a "weak rival" [and] quite a vulnerable politician. He said: "If Yeltsin wins again it will mean further destruction and putrefac tion of this country.

Echoing hardline delegates at the Communist meeting, Mr Zyuganov denounced Mr Yeltsin for stealing" Russia's rich resources through privatisation, beginni the "bloody civil war in Chech-nya" and allowing western coun-tries to try to turn Russia into "a colonial economy".

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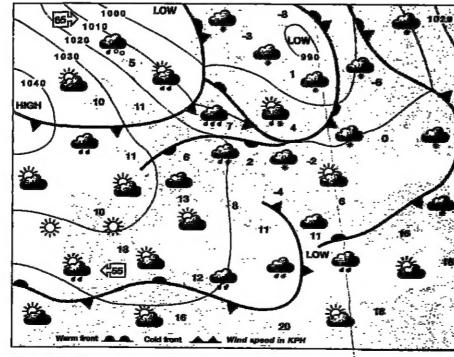
NW NATWEST MARKETS

### Europe today

Rain will move from the UK towards the Low Countries and France. The UK will become brighter with occasional rain in the north, where temperatures will drop. Rain or snow will fall In Germany this morning. The Alps will start with snow, turning to rain later in the day. South-western Europe will be sunny, apart from the north coast of Spain. Greece and Sicily will have rain. Northern Italy will remain dry with

#### Five-day forecast

Low pressure systems will bring colder, rainy conditions to north and central Europe. The south will stay mainly dry with some sun. From Monday high pressure extending from the British Isles to Lithuania will bring colder weather to central and western Europe, with temperatures failing below freezing at night.



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fair shower some strong fair rain cioudy shower shower shower shower cloudy dirzzi thund shower fair fair sun fair rain shower show douby late the cloudy sun shows cloudy the cloudy late the cloud late th Frankturt Geneva Gibraltar Glasgow Hamburg Helsink Honololu Istanbul Jakarta Janasu

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